

# 2023/24 Budget



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## Mayor and CEO's Introduction

We are pleased to present our 2023/24 Budget. Following a rigorous review by Councillors and management, this budget aligns with our community's priorities.

We have undertaken significant community engagement to help inform our key plans and strategies, including our Community Vision, Council Plan, 10-year Financial Plan, our Revenue and Rating Plan and this 2023/24 Budget.

### **We're delivering for our community with an operating budget of \$147 million to deliver more than 100 valuable services for our community.**

- Our budget provides the funding for key initiatives in priority areas including sustainability, the environment, waste management, asset management, flood modelling, and water management
- We will deliver on our **Climate Emergency Action Plan** to reduce the impacts of climate change. We have allocated \$13 million in our capital works program over the next four years for Circular Economy (sustainability) initiatives
- We will introduce waste management initiatives such as the introduction of the Food Organics Garden Organics (FOGO) service to reduce the amount of waste going to landfill
- We are conscious of **cost of living pressures** in our community and propose over \$1 million of relief measures by capping the increase to the waste service charge, increasing our low income rate rebate and are introducing subsidies for school holiday programs
- Although inflation (CPI) is forecast to be 4% in 2023/24 our average general rate increase will be in line with the State Government's rate cap of 3.5%
- We are proposing to apply a \$50 increase (to \$150) in the low income rate rebate Council provided to holders of a Commonwealth Government Low Income (LI) Health Care Card
- We are also capping our waste service charge increases at 4%, well below the 10% increased cost of waste services for Council which is impacted by ongoing significant annual increases in the State Government landfill levy charged to Councils. The State Government landfill levy costs ratepayers almost \$2 million per annum
- We will continue to support rate payers undergoing financial difficulties through our financial hardship provisions
- Our budget also provides funding for community led initiatives through our extensive \$1.5 million community grants programs
- Council continues to face large cost escalations due to the current economic environment. The cost increases to Council for service delivery and our capital works program are significantly higher than the reported inflation. Factors include increases to the cost of external service contracts and capital works project costs (materials and contract labour)
- Cost-shifting from the State Government to the local government sector also has a major impact on our budget. Cost shifting happens when other levels of Government reduce, in real terms, payments to local government but maintain a requirement for the same level of service delivery or require Councils to perform new functions without adequate resources. The impact of State Government cost-shifting onto Manningham Council is close to \$13 million per annum
- Despite the challenging economic environment, we have continued to focus on **ongoing financial sustainability** through innovation and efficiencies, containment of expenditure at less than inflation. We are also seeking alternative sources of income to reduce the dependence on rate income such as ensuring that we strategically unlock the potential of our assets to enhance our financial sustainability.

**We're delivering on our Council Plan. This includes:**

- \$38 million for a Healthy Community
- \$24 million for Liveable Places and Spaces
- \$22 million for a Resilient Environment
- \$5 million for a Vibrant Prosperous Economy
- \$31 million for a Well Governed Council.

We are **continuing to invest in our community infrastructure** with an extensive \$54 million capital works program in 2023/24 to maintain and enhance Council's \$2.5 billion of community assets. This is in addition to the \$20 million allocated next year in our operating budget to maintain our important community assets.

**We are planning strategically for the long term. Over the next 10 years we aim to deliver a \$549 million program of capital works and a \$224 million infrastructure maintenance program including:**

- Building better connections through our roads program with \$140 million capital works for Roads renewal and upgrade (plus \$11 million for roads maintenance)
- Renewing and upgrading community facilities including environmentally sustainable design with \$116 million capital works planned for Recreation, Leisure and Community Facilities (plus \$17 million for sportsground and leisure centre maintenance)
- Enhancing our parks, reserves and streetscapes with \$86 million capital works for the open space, parks and streetscapes beautification and improvement program (plus \$125 million for maintenance)
- A large investment in our drainage program to protect our environment with \$56 million capital works for new and upgraded drainage (plus \$26 million for drainage maintenance)
- A Building Improvement program of \$51 million capital (plus \$32 million for Building maintenance)
- Creating better pedestrian links and expanding our footpaths and cycleways with \$49 million capital for footpaths and cycleways (plus \$10 million for footpath maintenance)
- \$16.5 million to purchase property to increase the open space within our Municipality
- Circular Economy (sustainability) initiatives of \$14.1 million will be delivered over the next 10 years as part of our Climate Emergency Action Plan.

**Some of the many highlights of Council's extensive capital works program of \$53.9 million for 2023/24 include:**

- **\$15.4 million for roads and bridges** – This includes \$4.0 million for road resurfacing, \$2.5 million for Tram / Merlin Traffic Signals, \$1.8 million for Major Road Lights - LED & Smart Controls Retrofit, \$1.5 million for Jumping Creek Road, \$1.0 million for Websters Road and \$1.0 million for Fitzsimons Lane and Main Road Corridor (Templestowe Route).
- **\$11.3 million for property works and acquisitions** – This includes including \$3.8 million on property acquisitions, \$1.4 million on the exterior of MC<sup>2</sup>, \$0.9 million on the expansion of Tunstall Square Kindergarten, \$0.9 million on the Finn Reserve Scout Hall, \$0.7 million for Solar Panels installation program, \$0.6 million on general building refurbishments, \$0.5 million on the Schramm's Cottage Museum Complex Visitor Centre and \$0.5 million on Public Toilets.
- **\$10.6 million for parks, open space and streetscapes** – This includes \$2.3 million for Hepburn Reserve, \$1.7 million for Ruffey Creek Linear Park, \$1.0 million for Ruffey Lake Park Playground upgrade - Victoria Street, \$0.8 million for Ruffey Creek Linear Park, \$0.8 million for Ruffey Lake Park Pedestrian Bridges and Boardwalk and \$0.6 million for the Swanston Reserve Skate Facility.

- **\$5.0 million for drainage** – This includes \$1.5 million for Melbourne Hill, \$0.7 million for Brackenbury Street ROW, \$0.7 million for Arundel Road / Pine Avenue and \$0.6 million for Everard Drive.
- **\$4.5 million for footpaths and cycleways** – This includes \$1.0 million for renewal of existing footpaths, \$0.6 million for the Taroona Avenue Shard Path, \$0.5 million on the Main Yarra Trail extension to Warrandyte, \$0.3 million for a new footpath in Parker Street, \$0.3 million for a new footpath in Walker Street and \$0.2 million for footpaths in parks.
- **\$3.9 million for Recreational and Community facilities** – This includes \$0.6 million for Wonga Park Netball Courts, \$0.5 million for the Aquarena 50m Pool, \$0.4 million for Rieschiecks Reserve Management Plan (incl. Waldau), \$0.4 million for Donvale Bowls, \$0.4 million for Park Orchards Tennis Club, \$0.3 million for Tennis Court Strategy, \$0.2 million for Park Orchards Tennis Club and \$0.2 million for Public Tennis Court Improvement Works (Koonung Park).
- **\$3.1 million for plant and equipment including public artworks.**

In addition to the above extensive Capital Works Program, Council has included \$20 million in our operating budget in 2023/24 to maintain our important community assets.

Our 2023/24 Budget has been prepared based on community feedback and input including:

- An online consultation period during November 2022 to January 2023 on “Your Say Manningham” inviting our community to provide Council with their priority areas for funding which helped guide this budget. Our community wanted us to invest in parks and open spaces, maintenance, cleaning, recycling and waste management, roads, drainage, the environment and sustainability, recreation, footpaths and cycling infrastructure, and this budget delivers on this.
- A further online consultation period during May and June 2023 on “Your Say Manningham” inviting our community to provide their feedback on the Budget document, and
- A rigorous budget development and review process involving Councillors and Council officers with reference to our Community Vision and Council Plan 2021-2025.



**Cr Deirdre Diamante**  
**MAYOR**



**Andrew Day**  
**CEO**

## Budget Summary

The 2023/24 Budget has been through a rigorous process of review by Councillors and management to ensure that it aligns with our community's priorities and will help meet the objectives set out in our Council Plan. Council has engaged and consulted with our community throughout its development.

The 2023/24 Budget balances the demand for services and infrastructure with the community's capacity to pay. The 2023/24 Budget represents the first four years of a longer term 10-year Financial Plan.

### Strategic Budget Principles

The 2023/24 Budget and 10-year Financial Plan are based on a number of Budget Principles. These principles guide the development of the operating and capital budgets and ensure that a consistent approach is applied. The Budget Principles are:

- Financially sustainable Council - improving financial sustainability to enable Council to respond to financial challenges now and into the future.
- Live within our means - do not spend more than we have or which will diminish Council's long term financial sustainability.
- Prioritised funding - align resources to Council Plan priorities and funding based on demonstrated need.
- An average minimum of 33% of rate funds applied to the capital program.
- Consistent funding for technology and innovation.
- Priority to funding capital renewal before investing in new or expanded assets.
- An annual allocation of 50% of the underlying surplus to Council's Strategic Fund to create capacity for major community infrastructure projects and strategic property acquisition and development opportunities. This fund provides long term community benefit and will enable Council to reduce the reliance on rate income by creating opportunities for other revenue streams to ensure long term financial sustainability.
- Adherence to the projected State Government annual rate cap - it is not proposed to seek a variation for a higher rate increase beyond the rate cap.
- Council may vary its annual Capital Works Program during the year to ensure the maximum benefit is achieved from funds available and to offset delays in project delivery beyond Council's control.

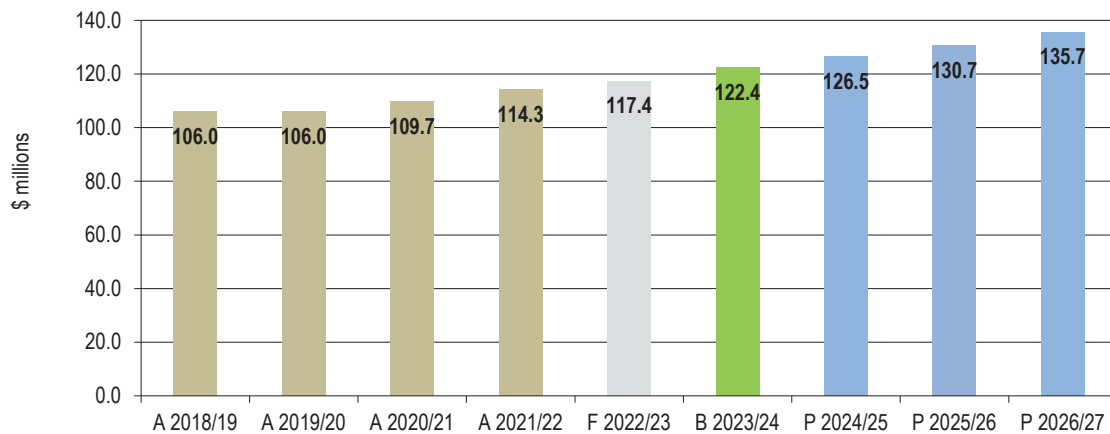
### In developing forward budget projections, the following factors were used:

- Labour costs to rise by projected Enterprise Agreement increases.
- The rate cap is assumed to be 3.50% for 2023/24; 2.75% for 2024/25; 2.50% for 2025/26; and 2.50% for 2026/27.
- CPI is assumed to be 4.0% for 2023/24; 2.75% for 2024/25; 2.50% for 2025/26; and 2.50% for 2026/27.
- Fees and charges to increase generally by 4.0% (in line with the rate of inflation).
- Grants revenue included where there is high probability of securing the grant for the budget and forecast years.
- Grants revenue has been escalated by up to CPI unless advised otherwise.
- Contract costs to increase in line with existing contract provisions. All other general material increases are capped at CPI or lower than CPI.

- Construction and building material costs to increase in line with the Building Price Index.
- All new capital work proposals to be based on a detailed business case.
- The creation of a 'Strategic Fund' to create the resourcing capacity for Council to engage in strategic property acquisition and development opportunities and major community, recreational and leisure infrastructure development opportunities. This fund provides long term community benefit and will enable Council to reduce the reliance on the rate income by creating opportunities for other revenue streams to ensure long term financial sustainability.

Key budget information about the rate increase, operating result, financial sustainability, services, cash and investments, capital works and financial position is provided below.

### Rates and charges



A= Actual F= Forecast B= Budget P= Projections

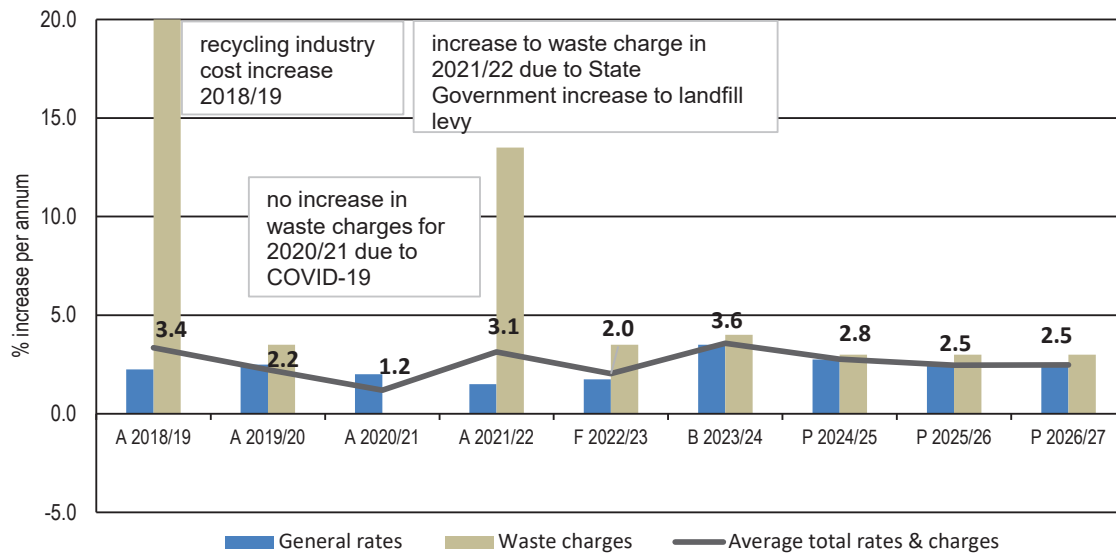
Council raises general rates to fund universally accessed services and capital infrastructure, and waste charges to fund the collection and disposal of waste. In the changing environment that Council operates in, Council has been focusing on improving operational efficiency, implementing new revenue streams and cost saving opportunities. These strategies will help to address the State Government rate cap, while still maintaining services and preserving our investment in community infrastructure.

For 2023/24, general rates will increase by an average of 3.50 per cent in line with the State Government rate cap. Council also levies a waste service charge to all properties for the cost of collecting and disposal of waste and recyclable material. This annual charge is usually calculated on a cost recovery basis, however with Council being cognisant of the cost of living pressures in the community, the waste service charge will only increase by 4.0 per cent in 2023/24 despite a 10.0 per cent increase in the cost to Council of collecting and disposing of waste and recyclable materials in 2023/24.

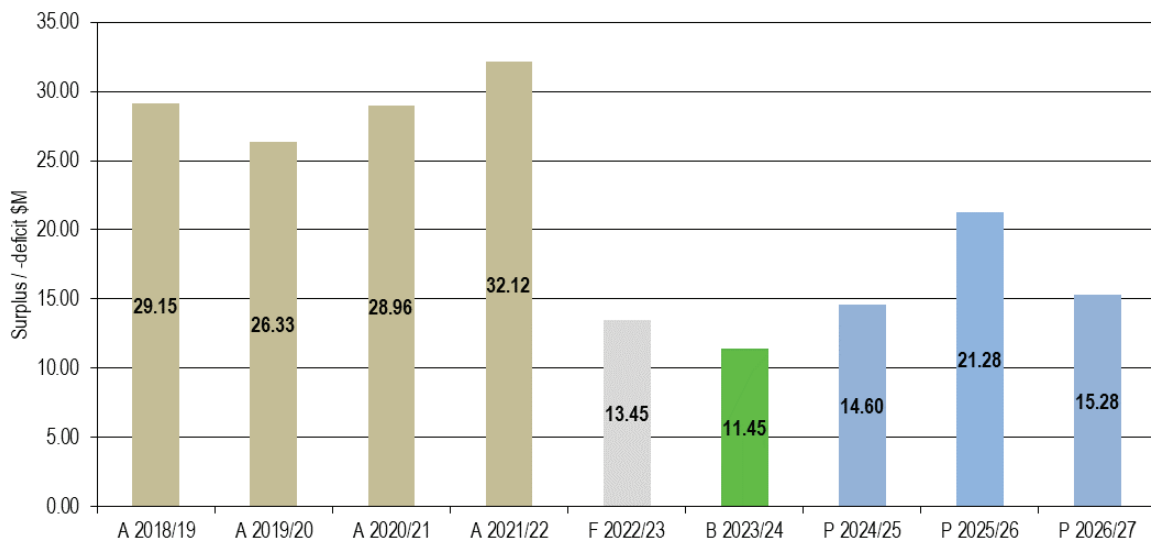
The total rates and charges bill for an average property is projected to increase by \$78.47 or 3.6 per cent to \$2,272.69. This is lower than the CPI forecast of 4.0 per cent for 2023/24.

The chart below shows the comparison of general rates, waste charges and average rates and charges movements for the period 2018/19 through to the forecast 2026/27 movement. Refer to Section 4.1.1 Rates and Charges for further details.

## General rates, waste charges and average rates and charges movements



## Operating Result

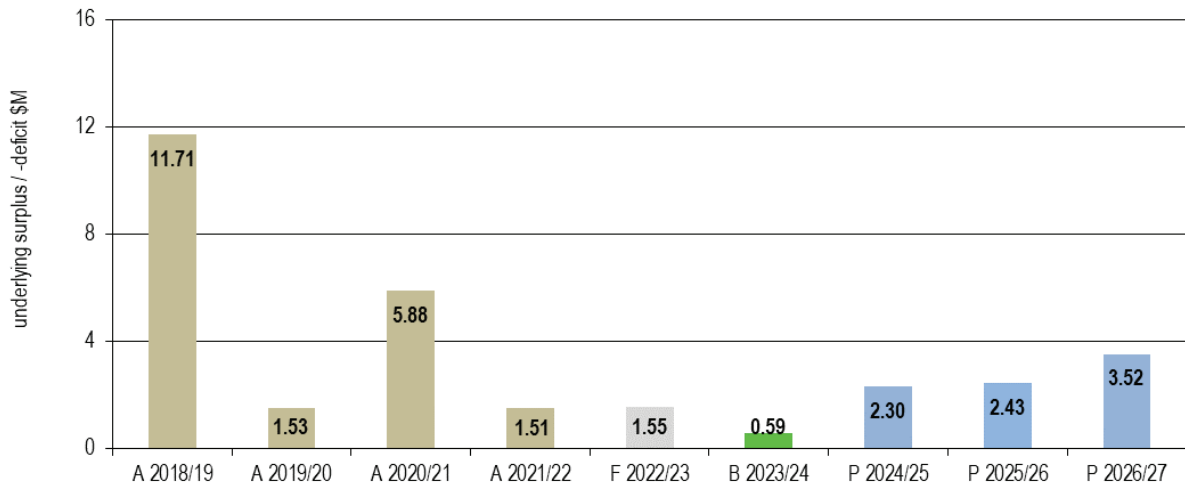


The budgeted operating result (income less expenses) for the 2023/24 year is a surplus of \$11.45 million, a slight reduction over the 2022/23 forecast result. Refer to Section 4.1 Comprehensive Income Statement for further details.

A strong surplus is required to fund Council's extensive capital works program and to ensure that it has sufficient reserves to meet financial challenges that may arise in the future. During the projected four-year period, Council is projecting to maintain an average operating surplus of approximately \$16 million which underpins a financially sustainable organisation.



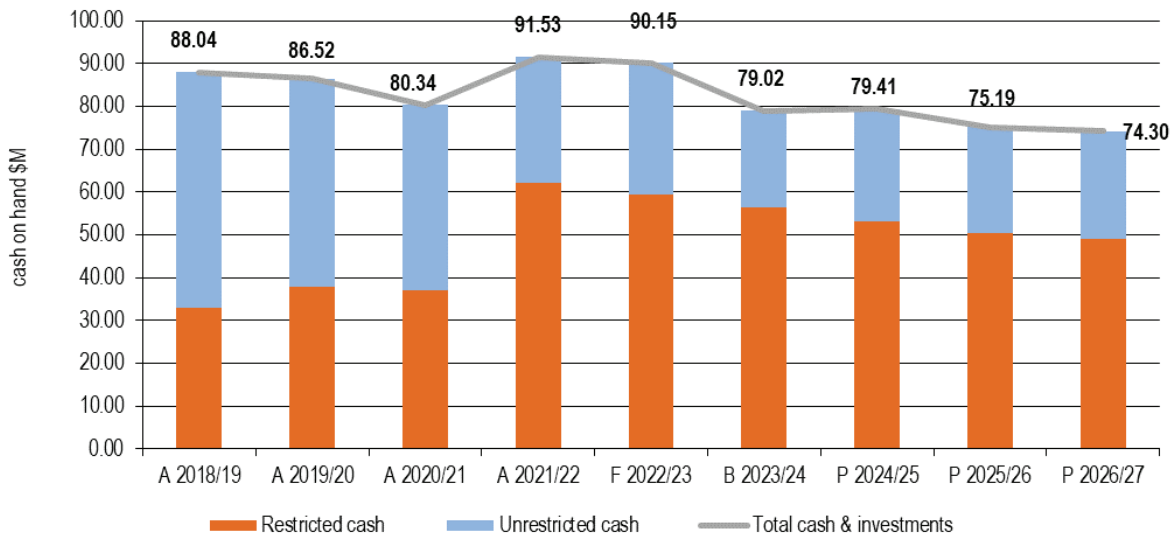
## Underlying Surplus (a measure of financial sustainability)



The 2023/24 budget with projections for the following three years (2024/25 to 2026/27) has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. One measure of financial sustainability is the underlying result, which excludes capital income, developer income (cash and non-cash) and proceeds from asset sales from the operating surplus.

A strong underlying surplus is required to fund Council's extensive capital works program and to ensure that it has sufficient reserves to meet financial challenges that may arise in the future. During the projected four-year period, Council is projecting to maintain an average underlying surplus of approximately \$2.2 million which underpins a financially sustainable organisation.

## Cash and investments

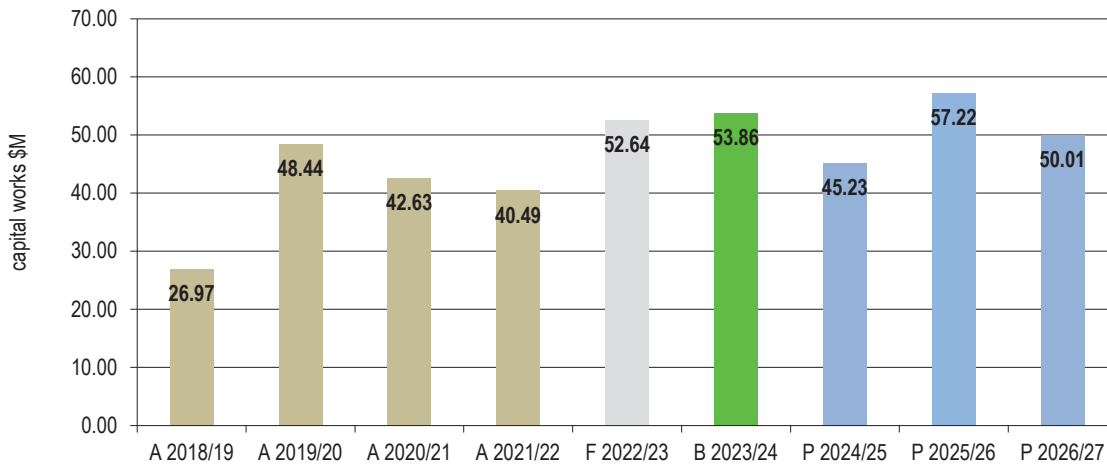


As at 30 June 2024, cash and investments are expected to decrease by \$11.13 million to \$79.02 million. Council is forecast to still maintain a strong cash balance which is consistent with Council's strategy to improve our long-term financial sustainability.

Council holds cash balances to fund the daily working capital requirements, support cash backed reserves required by legislation and for future intended uses as directed by Council. Of the \$79.02 million cash and investments balance, cash that is restricted or has an intended use totals \$56.43 million, leaving an unrestricted cash balance of \$22.59 million as at 30 June 2024.

Refer Sections 4.2 and 4.5 for detailed analysis of the cash position and components of restricted cash.

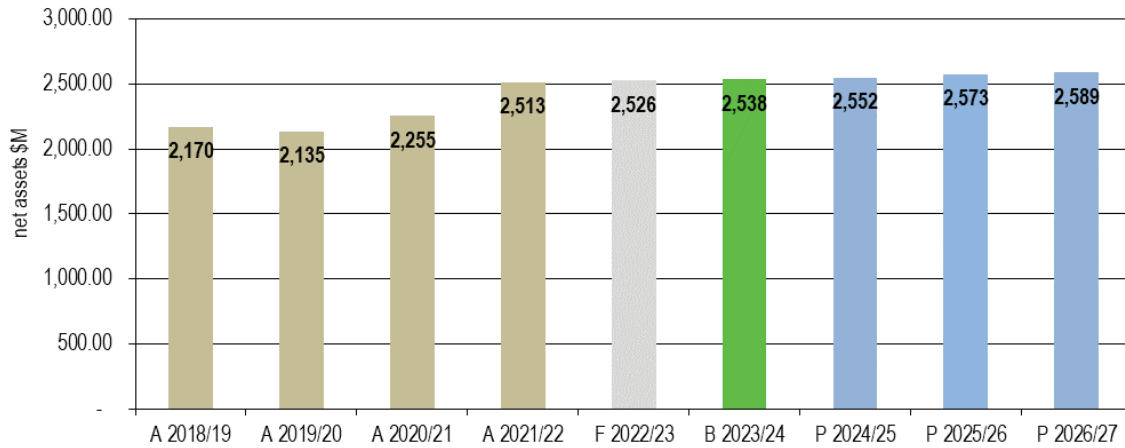
### Capital works



The capital works program for the 2023/24 year is budgeted to be \$53.86 million comprising of \$15.42 million for roads and bridges, \$10.59 million for parks and open space, \$7.53 million for community buildings, \$4.98 million for drainage improvements, \$4.54 million for footpaths and cycleways and \$3.90 million for recreation, leisure and community facilities. In addition, \$1.80 million has been budgeted for land purchases to increase open space within the Municipality and \$1.96 million for the Strategic Land Acquisition Program.

The capital program is funded through \$38.05 million (or 70.6 per cent) of Council's cash generated through the operating result, \$11.56 million (or 21.5 per cent) from reserves and developer contributions, \$3.96 million (7.4 per cent) from external grants, \$0.30 million (or 0.6 per cent) from capital contributions. The capital works program has been set and prioritised through the development of sound business cases and consultation with stakeholders. Capital works is forecast to be \$52.64 million for the 2022/23 year.

## Financial position



Manningham's financial position is projected to improve with net assets (total assets less total liabilities) budgeted to increase by \$12 million to \$2,538 million. The increase in net assets mainly arises from the new assets added to Council's balance sheet from the capital works program detailed in Section 4.6 of this report. Net assets are forecast to be \$2,526 million as at 30 June 2023.

Refer Section 4.2 for an analysis of the budgeted financial position.

## Council expenditure allocations

This chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends. Council overheads, governance costs and administrative costs are allocated to our external facing services using an internal overhead allocation model.

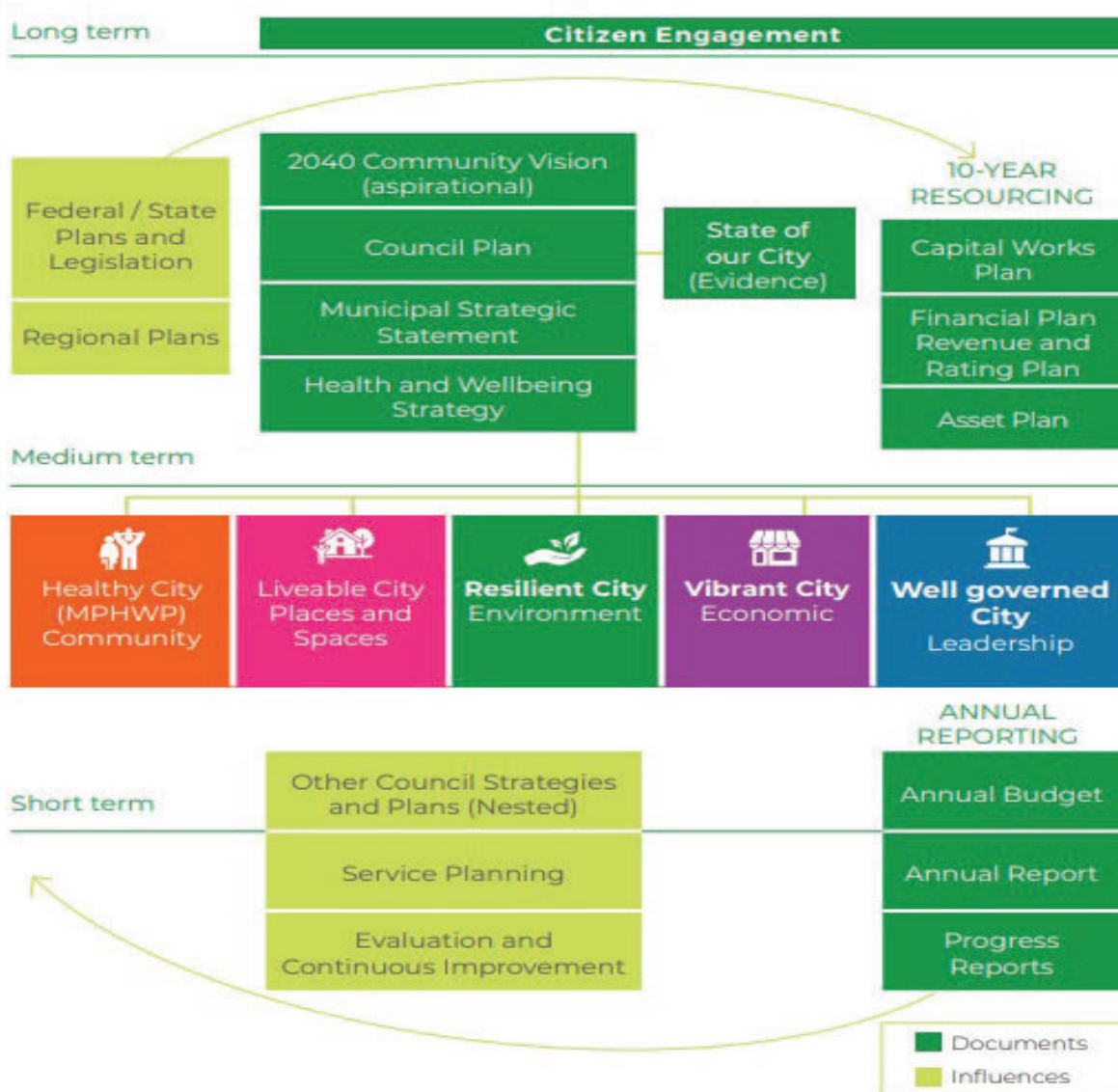


# 1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated strategic planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term ( Budget) and then holding itself accountable (Annual Report).

## 1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated strategic planning and reporting framework that applies to local government in Victoria. At each stage of the integrated strategic planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



The timing of each component of the integrated planning framework is critical to the successful achievement of the planned outcomes.

## 1.1.2 Key planning considerations

### Service level planning

Although councils have a legal obligation to provide some services — such as animal management, local roads, food safety and statutory planning — most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with a council's adopted Community Engagement Policy and Public Transparency Policy.

### 1.2 Our purpose

#### Our Vision

Manningham is a peaceful, inclusive and safe community. We celebrate life with its diverse culture, wildlife and natural environment. We are resilient and value sustainable and healthy living, a sense of belonging, and respect for one another.

#### Our mission

A financially sustainable Council that listens, consults and acts with integrity, value and transparency

#### Our values

Manningham City Council values are Working Together, Excellence, Accountability, Respectful and Empowered. Our values are the cornerstone of our organisation, guiding our behaviours, decisions and culture.

## 1.3 Strategic objectives

At the start of each term, Council develops a Plan in consultation with the community, to guide Council's direction over its four-year term. Manningham's current Council Plan 2021-25 includes five Strategic Objectives (or themes) and 11 goals. Each is progressed through Council Plan actions and Major Initiative and Initiatives.

Strategic Objective	Description
1. Healthy Community	Through a strong partnership approach, Council will focus on ensuring that people stay healthy and well, can access the services they need, are connected to their local neighbourhoods, feel safe and live in a harmonious and inclusive community.
2. Liveable Places and Spaces	Council will focus on managing amenity to create inviting places and spaces, enhanced parks, open space and streetscapes, well connected, safe and accessible travel and well utilised and maintained community infrastructure.
3. Resilient Environment	Council will work with our community and partners to protect and enhance our valued environment and biodiversity, as well as reduce our environmental impact and adapt to climate change.
4. Vibrant and Prosperous Economy	Council strives to support the local economy to grow, with local business and activity centres vibrant and prosperous with a strong visitor economy.
5. Well Governed Council	We promote financial sustainability and manage resources effectively and efficiently. Council values citizens in all that we do.

## 1.4 Gender Equality

The Gender Equality Act 2020 (the Act) requires Manningham Council to consider gender, equality and diversity as part of all plans, strategies and services that have a 'significant effect on the public.' This is to be achieved through Gender Impact Assessments.

At Manningham Council we are committed to a safe, respectful workplace and the community we serve. As we move into the budget implementation in 2023-24 and into future years, we ensure our key strategic documents such as the Budget and 10-Year Financial Plan support gender equality:

- Manningham Council initiated a Community Panel in 2021 to assist us in developing our key long term strategic plans. The Community Panel developed a number of recommendations for Council. One of the key recommendations asked Council to "plan for equitable and accessible services and infrastructure"
- The Act mandates that we must "in developing policies and programs and in delivering services that are to be provided to the public, or have a direct and significant impact on the public - (a) consider and promote gender equality; and (b) take necessary and proportionate action towards achieving gender equality"
- Our lived experience as an organisation has shown us clearly the intrinsic value of equality in all its forms

We are genuinely committed to gender equality, and we are already ensuring that our Budget and 10-Year Financial Plan support this commitment in a number of ways:

- we explicitly state our commitment to gender equity in our services and capital projects
- we consider gender equity when we prioritise services and capital projects
- we create special programs such as the Female Friendly Sporting Facilities upgrade program that are designed to remedy past inequities embedded in existing assets and services.

We know we still have blind spots – that some assets and services we provide that are genuinely intended to be gender-neutral or gender equitable may have subtle deficiencies that negatively impact one gender more than another. We are committed to eliminating these blind spots over time, and we will do this by observing how assets and services are delivered and used and by actively listening to stakeholder feedback on performance. And when we learn an important lesson, we will embed that into how we do things going forward.

## 1.5 Acknowledgement of Country

Manningham Council acknowledges the Wurundjeri Woi-wurrung people as the Traditional Owners of the land and waterways now known as Manningham. Council pays respect to Elders past, present, and emerging, and values the ongoing contribution to enrich and appreciate the cultural heritage of Manningham. Council acknowledges and respects Australia's First Peoples as Traditional Owners of lands and waterways across Country and encourages reconciliation between all.

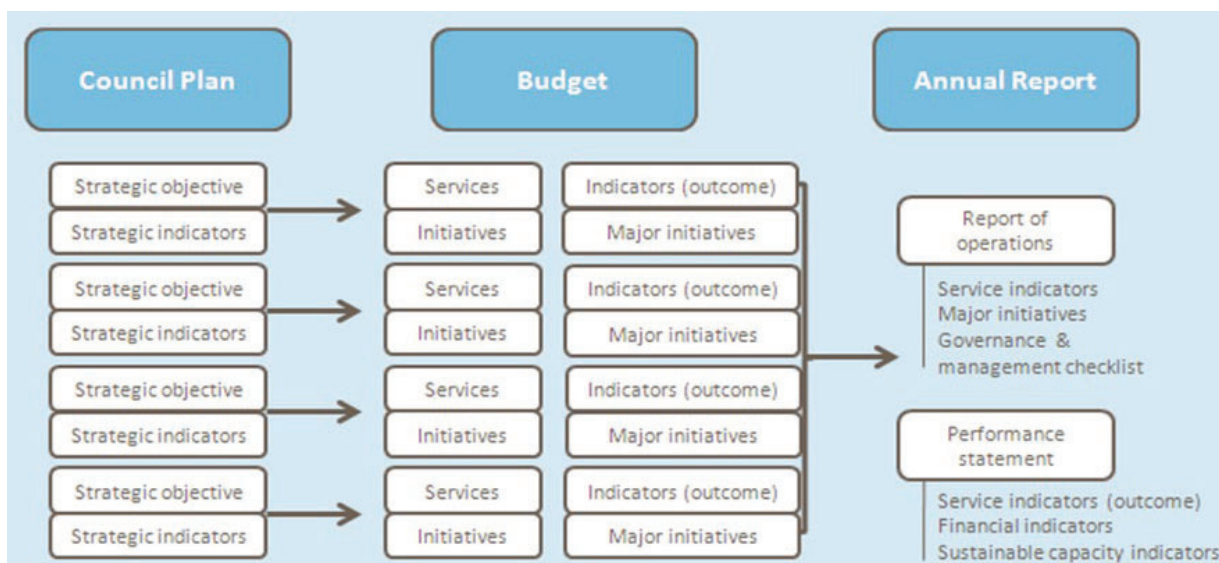
Manningham Council also values the contribution made to Manningham over the years by people of diverse backgrounds and cultures.

## 2. Services and service performance indicators

Manningham's Council Plan 2021-2025 outlines Council's priorities for the four-year term. The Plan includes our 2040 community vision, four-year strategic objectives (or themes), goals and actions as well as targets and indicators to measure our progress.

This Budget outlines the resources to progress the Council Plan in year 3. In this section we describe our services and initiatives to be funded for the 2023/24 year and how these will contribute to achieving the themes and goals in the Council Plan. To promote transparency and accountability we report our progress in our quarterly and annual reports on the major initiatives, initiatives and service performance outcome indicators identified in this Budget.

Our major initiatives are priorities identified through significant community consultation in the development of the Council Plan. Major Initiatives are delivered over the four year term of the Council Plan. We have listed each Major Initiatives against the theme or strategic objective that best aligns, even though outcomes will be achieved in multiple area. Annual initiatives highlight only a small portion of the outcomes our services deliver for the Manningham community. Please visit our website and read our Council Plan for more information. The diagram below shows how we remain transparent and accountable in our commitments and resourcing in the Council Plan, Budget and Annual Report.



Source: Department of Jobs, Precincts and Regions

### 2.1 Strategic Objective 1: Healthy Community

To achieve our objective of a Healthy Community, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

#### Goals

- A healthy, safe and resilient community
- An inclusive and connected community



## Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Aged and Disability Support and Food Services	Maintains community connections and enhance the quality of life for older adults and their carers, by providing home and community-based services to support independent living in their own home.	<i>Income</i>	22	221	26
		<i>Expenses</i>	1,600	1,753	1,771
		<i>Surplus / (deficit)</i>	(1,578)	(1,532)	(1,745)
Aged and Disability Quality and Service	Support service provision through management of business information systems and processes that enable reporting, compliance and service delivery.  Provision of delivered and centre-based meal services to eligible Commonwealth Home Support Program clients.	<i>Income</i>	572	695	217
		<i>Expenses</i>	765	873	302
		<i>Surplus / (deficit)</i>	(193)	(178)	(85)
Arts and Culture	Builds inclusive and connected community through participation in arts and culture through coordinating education programs, promoting local creative industries and managing our local Gallery, art studios and Playhouse.	<i>Income</i>	66	220	298
		<i>Expenses</i>	561	772	818
		<i>Surplus / (deficit)</i>	(495)	(552)	(520)
Building Services	Protects community safety and local amenity in buildings and structures through issuing of permits and enforcing building act and regulations.	<i>Income</i>	655	572	607
		<i>Expenses</i>	1,171	1,334	1,477
		<i>Surplus / (deficit)</i>	(516)	(762)	(870)
Economic and Community Wellbeing	Provides management and administration services for the Economic and Community Wellbeing services and promotes community inclusion, volunteering and emergency counselling and youth services.	<i>Income</i>	-	-	-
		<i>Expenses</i>	1,668	1,733	1,690
		<i>Surplus / (deficit)</i>	(1,668)	(1,733)	(1,690)
Customer Liaison and Services Provision	Enhances health, resilience and quality of life for older adults to maximise their independence at home and in the community through providing short-term or complex care services.	<i>Income</i>	4,940	5,003	1,750
		<i>Expenses</i>	4,890	4,834	2,187
		<i>Surplus / (deficit)</i>	131	169	(437)

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Children and Family Services	To support and build the capacity of educators, families, children and the youth and advocate for community infrastructure that meets the needs of the community.	<i>Income</i>	1,031	1,299	1,424
		<i>Expenses</i>	1,329	1,516	1,622
		<i>Surplus / (deficit)</i>	(298)	(217)	(198)
Positive Ageing and Community Access	Support for older adults to be included and connected and healthy and resilient with social groups, events and assisted transport as well as dementia friendly and positive ageing initiatives. Also provides assessment services to access Commonwealth funded aged care.	<i>Income</i>	1,556	1,704	1,219
		<i>Expenses</i>	1,806	2,127	1,692
		<i>Surplus / (deficit)</i>	(250)	(423)	(473)
Recreation	Provides opportunities to meet the long-term health and wellbeing needs of our community through management of Council's sporting facilities, sports grounds, recreation facilities, indoor stadiums and the Aquarena Aquatics and Leisure Centre.	<i>Income</i>	595	594	746
		<i>Expenses</i>	2,361	1,140	1,096
		<i>Surplus / (deficit)</i>	(1,766)	(546)	(350)
Social Planning and community strengthening	Builds community health and wellbeing for our diverse community through prevention, education and support activities in areas such as gambling, violence and social isolation. Social planning for the future needs with co-ordination of social data and infrastructure. Promotes inclusion through reconciliation and cultural activities.	<i>Income</i>	28	40	-
		<i>Expenses</i>	743	842	1,091
		<i>Surplus / (deficit)</i>	(715)	(802)	(1,091)
Libraries	Provide opportunities for local learning in modern and efficient services delivered through local branches and e-services. Including book collection, research tools and interactive learning programs. Managed by the Whitehorse Manningham Library Corporation.	<i>Income</i>	-	-	-
		<i>Expenses</i>	4,232	4,335	4,626
		<i>Surplus / (deficit)</i>	(4,232)	(4,335)	(4,626)

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Maternal and Child Health	Support for growing families with universal access to health services for children from birth to school age in the provision of expert care to monitor and record health and development.	<i>Income</i>	1,022	1,013	1,283
		<i>Expenses</i>	1,648	1,804	2,011
		<i>Surplus / (deficit)</i>	(626)	(791)	(728)
Parks and Natural Environment	Protect and maintain our local environment in parks, trees and open space and playgrounds with asset inspection and maintenance, fire mitigation, grass cutting and maintenance, sports ground maintenance, arboriculture services and landscaping.	<i>Income</i>	289	276	277
		<i>Expenses</i>	10,790	10,733	12,440
		<i>Surplus / (deficit)</i>	(10,501)	(10,457)	(12,163)
City Compliance	Protect community safety and the liveability of the city by coordinating animal management, city compliance, fire prevention, traffic management, school crossings and compliance with municipal local laws.	<i>Income</i>	1,788	1,943	2,660
		<i>Expenses</i>	3,116	3,393	3,589
		<i>Surplus / (deficit)</i>	(1,328)	(1,450)	(929)
Environmental Health	Protect community health and the liveability of the city in environmental health, food safety, health premises/ smoking activity, domestic waste water management and immunisation.	<i>Income</i>	535	655	604
		<i>Expenses</i>	1,356	1,454	1,529
		<i>Surplus / (deficit)</i>	(821)	(799)	(925)

## Major Initiatives

1. We will undertake evidence-based planning for equitable, inclusive and accessible services and infrastructure improvements for prominent issues including:
  - i. continue gender equality impact assessments on significant Council policies, services and programs;
  - ii. improve the range of accessible supports and services available to young people within Manningham, exploring a youth hub, advocating for improved mental health resources and working collaboratively with youth agencies;
  - iii. continue collaborative forums to engage with businesses, community leaders, community groups and residents from culturally diverse backgrounds; and
  - iv. investigate extended use of community facilities, including libraries, to address social isolation.
2. We will work to progress and deliver community outcomes in consultation with our advisory committees and local service providers, community groups, organisations and networks.
3. We will support and educate to connect inclusive and healthy communities (inclusive of our culturally diverse communities and First Nations peoples) through:

- i. Environmental education and waste programs;
- ii. Implement the Reconciliation Action Plan to enhance recognition of First Nations People; and
- iii. Resources and information that link our community to the understanding of and responses to family violence.

### Other Initiatives

We will pursue strategies to reduce the impact of gambling on the community, considering areas such as poker machines and advertising on Council buildings.

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Animal Management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Libraries	Participation	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x100
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
		Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100

### 2.2 Strategic Objective 2: Liveable Places and Spaces

To achieve our objective of Liveable Places and Spaces, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

#### Goals

- Inviting places and spaces
- Enhanced parks, open space and streetscapes
- Well connected, safe and accessible travel
- Well utilised and maintained community infrastructure

## Services

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Facilities management	Provides community facilities that are well maintained and utilised with responsibility for the maintenance of Council buildings and assets, management of asset portfolio and ensuring regulatory compliance.	<i>Income</i>	155	276	287
		<i>Expenses</i>	4,867	4,034	3,915
		<i>Surplus/ (deficit)</i>	(4,712)	(3,758)	(3,628)
Building Projects	Delivers and maintains Council buildings that are high quality, accessible, environmentally and financially sustainable and align to community need.	<i>Income</i>	-	-	-
		<i>Expenses</i>	7	2	20
		<i>Surplus/ (deficit)</i>	(7)	(2)	(20)
City Design	Plan, design and deliver high quality liveable places and spaces including open spaces and streetscapes.	<i>Income</i>	102	132	-
		<i>Expenses</i>	1,206	871	743
		<i>Surplus/ (deficit)</i>	(1,104)	(739)	(743)
City Planning	Future planning for Manningham as a liveable and connected '20 minute' city. Including integrated transport, precinct planning, open space, planning scheme and water planning.	<i>Income</i>	6,372	4,089	5,050
		<i>Expenses</i>	3,115	3,455	3,686
		<i>Surplus/ (deficit)</i>	3,257	634	1,364
City Projects	Management and administration support for capital works delivery, strategic property investment and management of the quarry.	<i>Income</i>	1,266	83	8
		<i>Expenses</i>	1,465	1,424	1,375
		<i>Surplus/ (deficit)</i>	(199)	(1,341)	(1,367)
Civil Projects	Delivers liveable places and spaces through city projects design and construction.	<i>Income</i>	-	-	-
		<i>Expenses</i>	612	500	429
		<i>Surplus/ (deficit)</i>	(612)	(500)	(429)
City Assets	Plans and manages for liveable places and spaces across Council's assets including buildings, roads, drains and open spaces so that we can deliver services to the community.	<i>Income</i>	-	-	-
		<i>Expenses</i>	-	653	983
		<i>Surplus / (deficit)</i>	-	(653)	(983)
City Infrastructure	Delivers liveable places and spaces including maintenance of local roads, footpaths and drains to a high standard. Also maintains, upgrades and develops Council's capital works to meet current and future needs.	<i>Income</i>	127	80	100
		<i>Expenses</i>	1,572	1,620	1,604
		<i>Surplus/ (deficit)</i>	(1,445)	(1,540)	(1,504)

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Roads and Infrastructure	Delivers liveable places and spaces including maintaining and upgrading existing road based asset, bridges and footpaths.	<i>Income</i>	493	501	456
		<i>Expenses</i>	3,232	3,603	3,835
		<i>Surplus/ (deficit)</i>	(2,739)	(3,102)	(3,379)
Statutory Planning	Oversees responsible development with the administration and enforcement of the Manningham Planning Scheme and coordination of statutory planning permits received from our community to the pre-application and application service.	<i>Income</i>	2,056	1,802	1,989
		<i>Expenses</i>	3,536	3,865	4,078
		<i>Surplus/ (deficit)</i>	(1,480)	(2,063)	(2,089)
Traffic and Development	Promoting community safety on our roads through traffic, transport, public lighting, planning referrals and road safety services including managing L2P for young disadvantaged drivers.	<i>Income</i>	734	673	567
		<i>Expenses</i>	2,775	3,089	3,016
		<i>Surplus/ (deficit)</i>	(2,041)	(2,416)	(2,449)

## Major Initiatives

4. We will implement our principles to guide responsible planning for new developments and enhance protection of the environment through implementation of high-priority recommendations of the Manningham Planning Scheme 2020.
5. We will provide ways for people to connect by:
  - i. grant funding to support community inclusion and connections to respond to priority community needs;
  - ii. transport options through the 2021 Transport Action Plan and by contributing to planning of the Suburban Rail Loop, Doncaster Busway, Bus Rapid Transit, bus network and service review and enhancing the walking and cycling network; and
  - iii. community safety in and around schools through traffic and parking management programs.
6. We will continue to improve our local road, parks and recreation facilities (as scheduled) to a high standard:
  - i. Drains including Melbourne Hill Road Drainage Upgrade;
  - ii. Road Improvement Program including Jumping Creek Road, Templestowe Route and Tram/Merlin Traffic signals; and
  - iii. Parks and Recreation Facilities upgrade including Ted Ajani playspace, Joroma Reserve playspace, Astelot Reserve playspace.
7. We will continue to advocate to the North East Link Project for improved outcomes for the Manningham community, particularly around urban design.
8. We will investigate and review current facility use and opportunities to develop or repurpose existing facilities and use of Council land for multi-use purposes and to meet changing community needs through:
  - i. Finalising the Community Infrastructure Plan and implementing the 20 year Action Plan;

- ii. Strengthening utilisation and performance of stadiums in conjunction with stadium managers; and
- iii. Improving community access to sport and recreation facilities and spaces for broad community use and benefit.

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Roads	Condition	Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100
Statutory Planning	Service standard	Planning applications decided within required timeframes (percentage of regular and VicSmart planning application decisions made within legislated timeframes)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100

### 2.3 Strategic Objective 3: Resilient Environment

To achieve our objective of a resilient environment, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

#### Goals

- Protect and enhance our environment and biodiversity
- Reduce our environmental impact and adapt to climate change

#### Services

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Assets and Environment	Maintain a liveable city and protect the environment through underground drain and pit maintenance, street cleaning and sweeping, roadside litter pickup and tipping costs. Also includes roadside street furniture and sign maintenance and depot operations.	<i>Income</i>	68	67	68
		<i>Expenses</i>	3,922	4,653	5,006
		<i>Surplus/ (deficit)</i>	(3,854)	(4,586)	(4,938)

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Climate Emergency and Environment	Protect our environment through climate change mitigation, biodiversity protection and community engagement to protect the local environment.	<i>Income</i>	83	156	-
		<i>Expenses</i>	1,055	1,352	1,346
		<i>Surplus/ (deficit)</i>	(972)	(1,196)	(1,346)
Drainage and Technical Services	Reduce our environmental impact and protect our water through investigation and resolution of drainage issues including inspections, consultation, analysis, referrals and capital improvements. We also provide flood level advice and drainage improvement works.	<i>Income</i>	-	-	-
		<i>Expenses</i>	457	392	521
		<i>Surplus/ (deficit)</i>	(457)	(392)	(521)
Fleet	Promote environmental stewardship through advice, maintenance, servicing and replacement of all Council's plant, vehicles and equipment including electric and hybrid vehicles.	<i>Income</i>	36	50	51
		<i>Expenses</i>	(930)	(865)	(865)
		<i>Surplus/ (deficit)</i>	966	915	916
Waste and Resource Recovery	Reduce and manage waste including the kerbside rubbish collections of garbage, hard waste and green waste from all local households and some commercial properties. Also includes a waste call centre, education services and the strategic planning of waste services.	<i>Income</i>	169	31	31
		<i>Expenses</i>	13,877	16,002	16,461
		<i>Surplus/ (deficit)</i>	(13,708)	(15,971)	(16,430)

## Major Initiatives

9. We will deliver environmental activities to:
  - i. strengthen principles to protect the environment, biodiversity and wildlife;
  - ii. advocate to government and business on environmental issues;
  - iii. improve management practices of bushland maintenance, pest animal and environmental weed control and monitoring, evaluating and improvement mechanisms;
  - iv. explore biodiversity improvement or environmental community engagement programs for local public areas in collaboration with the Wurundjeri Woi Wurrung Cultural Heritage Aboriginal Corporation, Melbourne Water and Parks Victoria; and
  - v. stewardship in building sustainable waste management practices with the community.



## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Waste management	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

## 2.4 Strategic Objective 4: Vibrant and Prosperous Economy

To achieve our objective of a vibrant and prosperous economy, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Goals

- Grow our local business, tourism and economy

### Services

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Business, Events & Grants	Promotes a vibrant and prosperous local economy through support to local business, economic development and tourism, corporate and community events and community grants process.	<i>Income</i>	289	34	159
		<i>Expenses</i>	2,098	2,257	2,590
		<i>Surplus/ (deficit)</i>	(1,809)	(2,223)	(2,431)
Community Venues and Functions	Supports economic and community wellbeing. Manages Council's community venues, MC2 and Manningham Function Centre.	<i>Income</i>	417	948	1,747
		<i>Expenses</i>	1,649	1,999	2,169
		<i>Surplus/ (deficit)</i>	(1,232)	(1,051)	(422)

### Major Initiatives

10. We will support local businesses and the City through:
  - i. increase procurement with organisations that produce economic, environmental and social outcomes for Manningham;
  - ii. capacity building and support through business development activities;
  - iii. explore local opportunities to support local businesses to collaborate via a Hub / co-working space; and
  - iv. activities to encourage and support tourism and employment opportunities.

## 2.5 Strategic Objective 5: Well Governed

To achieve our objective of a well governed Council, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

## Goals

- A financially sustainable Council that manages resources effectively and efficiently
- A Council that values our customers and community in all that we do

## Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Business Enablement	Provides enabling services to support an excellent customer experience for our community. Leads our customer promise to make it easy, celebrate choice, serve consistently and respond proactively. Enables the organisation through project management advice/support for corporate projects, planning for and reviewing our services and reporting our progress on council activities.	<i>Income</i>	-	-	-
		<i>Expenses</i>	7,465	2,804	4,934
		<i>Surplus/ (deficit)</i>	(7,465)	(2,804)	(4,934)
Councillor support	This service includes the Mayor, Councillors, CEO and associated support to carry out their duties to manage the organisation and benefit the City.	<i>Income</i>	-	-	-
		<i>Expenses</i>	1,140	1,252	1,275
		<i>Surplus/ (deficit)</i>	(1,140)	(1,252)	(1,275)
Engaged Communities	Oversees engaging and informing the community about our activities and decisions. Including community engagement, internal communications, publications, social media, website, design and advocacy.	<i>Income</i>	45	-	-
		<i>Expenses</i>	1,953	2,110	2,305
		<i>Surplus/ (deficit)</i>	(1,908)	(2,110)	(2,305)
Emergency Management	Builds resilience in community preparedness, response and recovery in an emergency. Works with agencies and organisations to facilitate local emergency management planning and lead coordination of local relief and recovery support for affected communities.	<i>Income</i>	108	157	238
		<i>Expenses</i>	760	486	586
		<i>Surplus/ (deficit)</i>	(652)	(329)	(348)

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Financial Services	Strategic leadership towards a financially sustainable Council that manages resources effectively and efficiently. Includes budget management and partnering with the organisation to improve the delivery of financial services, internal controls and revenue services including rates and valuations.	<i>Income</i>	494	622	687
		<i>Expenses</i>	4,722	4,949	5,288
		<i>Surplus/ (deficit)</i>	(4,228)	(4,327)	(4,601)
Information Technology	Leads delivery and support of technology to improve efficient and effective ways to deliver services. Including privacy and information management, process and system support across Council, and pursuit of digital and innovative technology solutions.	<i>Income</i>	1	3	-
		<i>Expenses</i>	8,185	8,310	8,777
		<i>Surplus/ (deficit)</i>	(8,184)	(8,307)	(8,777)
Legal, Governance, Risk and Assurance	Oversees well governed Council with management of legal services and provision of legal advice, governance, risk and assurances services and advice.	<i>Income</i>	1,356	1,927	1,770
		<i>Expenses</i>	3,273	3,260	3,618
		<i>Surplus/ (deficit)</i>	(1,917)	(1,333)	(1,848)
Engaged People	Leads our people experience to attract, support and retain employees that perform their best for our community. Includes recruitment, organisational development, employee and industrial relations and workplace health and safety.	<i>Income</i>	-	-	-
		<i>Expenses</i>	1,474	2,047	2,869
		<i>Surplus/ (deficit)</i>	(1,474)	(2,047)	(2,869)
Procurement	Responsible for governance of procurement and contract management services to support the goals of Council.	<i>Income</i>	-	-	-
		<i>Expenses</i>	842	1,140	1,054
		<i>Surplus/ (deficit)</i>	(842)	(1,140)	(1,054)

## Major Initiatives

11. We will explore different ways to improve community satisfaction with Council's communications on local community issues, services and activities.
12. We will explore ways to enhance performance reporting across social, environment and economic outcomes against community need.
13. We will improve our Customer Experience to better understand and meet their specific needs.
14. We will ensure the long-term financial sustainability of Council through preparing the Budget and 10-year Financial Plan incorporating key strategies to Council by 30 June 2024.
15. We will maximise public value through the systematic planning and review of Council's services and effective, early and broad engagement on projects.
16. We will take a proactive and motivated approach to be an open and transparent Council.

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions	Community satisfaction rating out of 100 with the performance of Council in making decisions in the best interests of the community

## 2.6 Reconciliation with budgeted operating result

	Surplus/ (Deficit) \$'000	Income \$'000	Expenses \$'000
Healthy Community	(26,830)	11,111	37,941
Liveable Places and Spaces	(15,227)	8,457	23,684
Resilient Environment	(22,319)	150	22,449
Vibrant Prosperous Economy	(2,853)	1,906	4,759
Well Governed Council *	(28,011)	2,695	30,706
<b>Total</b>	<b>(95,240)</b>	<b>24,319</b>	<b>119,559</b>
<b>Expenses added in:</b>			
Depreciation/Amortisation	31,168		
Finance costs	-		
Others	(11,556)		
<b>Surplus/(Deficit) before funding sources</b>	<b>(114,852)</b>		
<b>Funding sources added in:</b>			
Rates and charges revenue	104,854		
Waste charge revenue	17,496		
Capital grants	3,953		
<b>Total funding sources</b>	<b>126,303</b>		
<b>Operating surplus/(deficit) for the year</b>	<b>11,451</b>		

\* Well Governed Council includes corporate wide management and support expenses including Executive, Finance, and Information Technology etc.

### 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2023/24 has been supplemented with projections to 2026/27.

This section includes the following financial statements prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources

#### Comprehensive Income Statement For the four years ending 30 June 2027

	NOTES	Forecast	Budget	Projections		
		Actual 2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
<b>Income</b>						
Rates and charges	4.1.1	117,423	122,350	126,452	130,693	135,663
Statutory fees and fines	4.1.2	2,843	3,589	3,884	4,123	4,169
User fees	4.1.3	8,479	9,394	10,243	10,664	11,243
Grants - operating	4.1.4	13,194	9,274	7,122	7,296	7,478
Grants - capital	4.1.4	6,560	3,953	2,951	8,719	2,432
Contributions - monetary	4.1.5	4,760	5,292	7,352	7,825	6,813
Contributions - non-monetary	4.1.5	1,059	1,020	1,000	1,000	1,000
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(478)	186	125	160	120
Other income	4.1.6	3,374	3,322	1,918	1,682	1,526
<b>Total income</b>		<b>157,214</b>	<b>158,380</b>	<b>161,047</b>	<b>172,162</b>	<b>170,444</b>
<b>Expenses</b>						
Employee costs	4.1.7	61,510	59,107	58,067	59,546	61,218
Materials and services	4.1.8	31,263	34,808	35,186	37,155	38,406
Depreciation	4.1.9	26,606	28,180	29,065	30,540	31,945
Amortisation - intangible assets	4.1.10	2,489	2,655	2,290	1,540	1,153
Amortisation - right of use assets	4.1.11	325	333	323	229	199
Finance costs - leases		45	42	35	29	25
Other expenses	4.1.12	21,528	21,804	21,481	21,845	22,218
<b>Total expenses</b>		<b>143,766</b>	<b>146,929</b>	<b>146,447</b>	<b>150,884</b>	<b>155,164</b>
<b>Surplus/(deficit) for the year</b>		<b>13,448</b>	<b>11,451</b>	<b>14,600</b>	<b>21,278</b>	<b>15,745</b>
<b>Total comprehensive result</b>		<b>13,448</b>	<b>11,451</b>	<b>14,600</b>	<b>21,278</b>	<b>15,280</b>

## Balance Sheet

For the four years ending 30 June 2027

		Forecast	Budget	Projections		
		Actual				
	NOTES	2022/23	2023/24	2024/25	2025/26	2026/27
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		31,470	69,024	69,411	65,192	64,295
Trade and other receivables		12,873	11,177	10,866	10,886	10,792
Other financial assets		58,680	10,000	10,000	10,000	10,000
Prepayments		1,462	1,462	1,462	1,462	1,462
Other assets		909	909	909	909	909
<b>Total current assets</b>	4.2.1	<b>105,394</b>	<b>92,572</b>	<b>92,648</b>	<b>88,449</b>	<b>87,458</b>
<b>Non-current assets</b>						
Trade and other receivables		374	374	374	374	374
Investments in associates, joint arrangement and subsidiaries		2,865	2,865	2,865	2,865	2,865
Property, infrastructure, plant & equipment		2,462,580	2,488,707	2,505,496	2,532,698	2,551,406
Right-of-use assets	4.2.4	2,026	1,692	1,369	1,139	940
Intangible assets		7,638	4,938	2,693	1,153	-
<b>Total non-current assets</b>	4.2.1	<b>2,475,483</b>	<b>2,498,621</b>	<b>2,512,797</b>	<b>2,538,229</b>	<b>2,555,585</b>
<b>Total assets</b>		<b>2,580,877</b>	<b>2,591,193</b>	<b>2,605,445</b>	<b>2,626,678</b>	<b>2,643,043</b>
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		17,562	18,107	18,930	19,791	20,692
Trust funds and deposits		13,890	13,890	13,890	13,890	13,890
Unearned income/revenue		5,634	3,908	2,688	1,631	1,631
Provisions		14,326	14,684	15,051	15,427	15,813
Interest-bearing liabilities	4.2.3	-	-	-	-	-
Lease liabilities	4.2.4	312	318	225	202	212
<b>Total current liabilities</b>	4.2.2	<b>51,724</b>	<b>50,907</b>	<b>50,784</b>	<b>50,941</b>	<b>52,238</b>
<b>Non-current liabilities</b>						
Provisions		1,141	1,141	1,141	1,141	1,141
Interest-bearing liabilities	4.2.3	-	-	-	-	-
Lease liabilities	4.2.4	1,852	1,534	1,309	1,107	895
<b>Total non-current liabilities</b>	4.2.2	<b>2,993</b>	<b>2,675</b>	<b>2,450</b>	<b>2,248</b>	<b>2,036</b>
<b>Total liabilities</b>		<b>54,717</b>	<b>53,582</b>	<b>53,234</b>	<b>53,189</b>	<b>54,274</b>
<b>Net assets</b>		<b>2,526,160</b>	<b>2,537,611</b>	<b>2,552,211</b>	<b>2,573,489</b>	<b>2,588,769</b>
<b>Equity</b>						
Accumulated surplus		836,507	848,559	860,867	881,067	894,757
Reserves		1,689,653	1,689,052	1,691,344	1,692,422	1,694,012
<b>Total equity</b>		<b>2,526,160</b>	<b>2,537,611</b>	<b>2,552,211</b>	<b>2,573,489</b>	<b>2,588,769</b>

**Statement of Changes in Equity**  
For the years ending 30 June 2027

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2023 Forecast Actual</b>					
Balance at beginning of the financial year		2,512,712	822,326	1,676,124	14,262
Surplus/(deficit) for the year		13,448	13,448	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(4,074)	-	4,074
Transfers from other reserves		-	4,807	-	(4,807)
<b>Balance at end of the financial year</b>		<b>2,526,160</b>	<b>836,507</b>	<b>1,676,124</b>	<b>13,529</b>
<b>2024 Budget</b>					
Balance at beginning of the financial year		2,522,160	836,507	1,676,124	13,529
Surplus/(deficit) for the year		11,451	11,451	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves	4.3.2	-	(5,000)	-	5,000
Transfers from other reserves	4.3.2	-	5,601	-	(5,601)
<b>Balance at end of the financial year</b>	4.3.1	<b>2,537,611</b>	<b>848,559</b>	<b>1,676,124</b>	<b>12,928</b>
<b>2025 Projection</b>					
Balance at beginning of the financial year		2,537,354	848,302	1,676,124	12,928
Surplus/(deficit) for the year		14,600	14,600	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(7,140)	-	7,140
Transfers from other reserves		-	4,848	-	(4,848)
<b>Balance at end of the financial year</b>		<b>2,552,211</b>	<b>860,867</b>	<b>1,676,124</b>	<b>15,220</b>
<b>2026 Projection</b>					
Balance at beginning of the financial year		2,552,211	860,867	1,676,124	15,220
Surplus/(deficit) for the year		21,278	21,278	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(7,740)	-	7,740
Transfers from other reserves		-	6,662	-	(6,662)
<b>Balance at end of the financial year</b>		<b>2,573,489</b>	<b>881,067</b>	<b>1,676,124</b>	<b>16,298</b>
<b>2027 Projection</b>					
Balance at beginning of the financial year		2,573,489	881,067	1,676,124	16,298
Surplus/(deficit) for the year		15,280	15,280	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(6,525)	-	6,525
Transfers from other reserves		-	4,935	-	(4,935)
<b>Balance at end of the financial year</b>		<b>2,588,769</b>	<b>894,757</b>	<b>1,676,124</b>	<b>17,888</b>

**Statement of Cash Flows**  
For the years ending 30 June 2027

	Notes	Forecast	Budget	Projections		
		Actual				
		2022/23	2023/24	2024/25	2025/26	2026/27
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		120,473	124,046	126,763	130,673	135,757
Statutory fees and fines		2,843	3,587	3,884	4,123	4,169
User fees		8,479	9,397	10,243	10,664	11,243
Grants - operating		13,194	8,988	7,122	7,269	7,478
Grants - capital		4,336	2,513	1,731	7,662	2,432
Contributions - monetary		4,760	5,292	7,352	7,852	6,813
Interest received		2,500	3,200	1,800	1,560	1,400
Other receipts		874	122	118	122	126
Employee costs		(60,917)	(58,731)	(57,420)	(58,877)	(60,525)
Materials and services		(51,797)	(55,635)	(55,692)	(57,989)	(59,576)
Short-term, low value and variable lease payments		(430)	(430)	(432)	(443)	(454)
<b>Net cash provided by/(used in) operating activities</b>	4.4.1	<b>44,315</b>	<b>42,349</b>	<b>45,469</b>	<b>52,616</b>	<b>48,863</b>
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment		(52,641)	(53,864)	(45,229)	(57,221)	(50,013)
Proceeds from sale of property, infrastructure, plant and equipment		5,517	743	500	640	480
Proceeds from sale of investments		10,000	48,680	-	-	-
<b>Net cash provided by/ (used in) investing activities</b>	4.4.2	<b>(37,124)</b>	<b>(4,441)</b>	<b>(44,729)</b>	<b>(56,581)</b>	<b>(49,533)</b>
<b>Cash flows from financing activities</b>						
Interest paid - lease liability		(47)	(42)	(35)	(29)	(25)
Repayment of lease liabilities		(297)	(312)	(318)	(225)	(202)
<b>Net cash provided by/(used in) financing activities</b>	4.4.3	<b>(344)</b>	<b>(354)</b>	<b>(353)</b>	<b>(254)</b>	<b>(227)</b>
Net increase/(decrease) in cash & cash equivalents		6,847	37,554	387	(4,219)	(897)
Cash and cash equivalents at the beginning of the financial year		24,623	31,470	69,024	69,411	65,192
<b>Cash and cash equivalents at the end of the financial year</b>		<b>31,470</b>	<b>69,024</b>	<b>69,411</b>	<b>65,192</b>	<b>64,295</b>



**Statement of Capital Works**  
For the years ending 30 June 2027

	NOTES	Forecast	Budget	Projections		
		Actual		2024/25	2025/26	2026/27
		2022/23	2023/24	\$'000	\$'000	\$'000
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>						
Land		5,241	3,760	1,555	1,560	1,560
<b>Total land</b>		<b>5,241</b>	<b>3,760</b>	<b>1,555</b>	<b>1,560</b>	<b>1,560</b>
Buildings		1,835	1,952	3,400	1,266	-
Building improvements		6,846	5,582	3,491	3,777	4,486
<b>Total buildings</b>		<b>8,681</b>	<b>7,534</b>	<b>6,891</b>	<b>5,043</b>	<b>4,486</b>
<b>Total property</b>		<b>13,922</b>	<b>11,294</b>	<b>8,446</b>	<b>6,603</b>	<b>6,046</b>
<b>Plant and equipment</b>						
Plant, machinery and equipment		1,408	2,693	1,830	1,920	1,635
Fixtures, fittings and furniture		-	-	-	30	-
Computers and telecommunications		738	150	150	229	236
Artworks		283	305	130	131	132
Software		3,140	-	-	-	-
<b>Total plant and equipment</b>		<b>5,569</b>	<b>3,148</b>	<b>2,110</b>	<b>2,310</b>	<b>2,003</b>
<b>Infrastructure</b>						
Roads		9,955	14,876	9,747	11,773	14,698
Bridges		550	540	320	4,850	100
Footpaths and cycleways		4,638	4,540	5,813	4,913	4,936
Drainage		3,132	4,975	4,563	4,625	5,672
Recreational, leisure and community facilities		8,596	3,903	8,593	12,183	3,876
Waste management		125	-	-	-	3,400
Parks, open space and streetscapes		6,154	10,588	5,152	9,964	9,282
Off street car parks		-	-	185	-	-
<b>Total infrastructure</b>		<b>32,150</b>	<b>39,422</b>	<b>36,473</b>	<b>48,308</b>	<b>41,964</b>
<b>Total capital works expenditure</b>	4.5.1	<b>52,641</b>	<b>53,864</b>	<b>45,229</b>	<b>57,221</b>	<b>50,013</b>
<b>Represented by:</b>						
New asset expenditure		17,823	15,864	11,993	16,304	14,564
Asset renewal expenditure		23,317	22,355	20,626	24,239	24,156
Asset expansion expenditure		1,703	2,210	865	686	564
Asset upgrade expenditure		9,798	13,435	11,745	15,992	10,729
<b>Total capital works expenditure</b>	4.5.1	<b>52,641</b>	<b>53,864</b>	<b>45,229</b>	<b>57,221</b>	<b>50,013</b>
<b>Funding sources represented by:</b>						
Grants		5,657	3,960	2,951	8,719	2,432
Contributions		484	299	130	-	200
Council cash		39,621	38,049	29,340	35,601	36,221
Reserves		6,879	11,557	12,808	12,901	11,160
<b>Total capital works expenditure</b>	4.5.1	<b>52,641</b>	<b>53,864</b>	<b>45,229</b>	<b>57,221</b>	<b>50,013</b>

## Statement of Human Resources

For the years ending 30 June 2027

	Forecast	Budget	Projections		
	Actual				
	2022/23	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	61,510	59,107	58,067	59,546	61,218
Employee costs - capital	3,121	3,003	3,081	3,155	3,231
<b>Total staff expenditure</b>	<b>64,631</b>	<b>62,110</b>	<b>61,148</b>	<b>62,701</b>	<b>64,449</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	532.2	505.5	478.4	477.5	477.4
<b>Total staff numbers</b>	<b>532.2</b>	<b>505.5</b>	<b>478.4</b>	<b>477.5</b>	<b>477.4</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget	Comprises				
		2023/24	Permanent		Casual	Temporary
			Full Time	Part time		
	\$'000	\$'000	\$'000	\$'000	\$'000	
CEO's Office	6,224	5,057	453	51	663	
Experience and Capability	10,984	8,543	1,712	-	729	
Connected Communities	12,435	6,141	5,651	156	487	
City Planning	11,250	8,705	2,162	148	236	
City Services	16,853	15,354	439	4	1,055	
<b>Sub-total employee operating expenditure</b>	<b>57,746</b>	43,800	10,417	359	3,170	
Other employee related operating expenditure	1,361					
<b>Total operational expenditure</b>	<b>59,107</b>					
Capitalised labour costs	3,003					
<b>Total expenditure</b>	<b>62,110</b>					

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget	Comprises				
		2023/24	Permanent		Casual	Temporary
			Full Time	Part time		
CEO's Office	44.5	34.4	4.9	0.4	4.8	
Experience and Capability	83.7	63.4	15.6	-	4.8	
Connected Communities	110.0	51.3	53.5	1.1	4.2	
City Planning	91.0	67.0	21.1	1.1	1.8	
City Services	176.2	163.0	5.7	-	7.5	
<b>Total FTE</b>	<b>505.5</b>	<b>379.0</b>	<b>100.8</b>	<b>2.6</b>	<b>23.1</b>	

### 3.1 Summary of Planned Human Resources Expenditure For the four years ended 30 June 2027

	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000
<b>CEO's Office</b>				
Permanent - Full time	5,057	5,196	5,326	5,459
Women	3,324	3,415	3,501	3,588
Men	1,733	1,781	1,825	1,871
Persons of self-described gender	-	-	-	-
Permanent - Part time	453	465	477	489
Women	417	428	439	450
Men	36	37	38	39
Persons of self-described gender	-	-	-	-
<b>Total CEO's Office</b>	<b>5,510</b>	<b>5,661</b>	<b>5,803</b>	<b>5,948</b>
<b>Experience &amp; Capability</b>				
Permanent - Full time	8,543	8,777	8,997	9,222
Women	4,811	4,943	5,067	5,193
Men	3,732	3,834	3,930	4,029
Persons of self-described gender	-	-	-	-
Permanent - Part time	1,712	1,759	1,803	1,849
Women	1,633	1,678	1,720	1,763
Men	79	81	83	85
Persons of self-described gender	-	-	-	-
<b>Total Experience &amp; Capability</b>	<b>10,255</b>	<b>10,537</b>	<b>10,800</b>	<b>11,070</b>
<b>Connected Communities</b>				
Permanent - Full time	6,141	5,544	5,600	5,725
Women	4,679	4,071	4,091	4,178
Men	1,462	1,472	1,509	1,547
Persons of self-described gender	-	-	-	-
Permanent - Part time	5,651	4,147	4,251	4,357
Women	5,429	4,070	4,171	4,276
Men	222	77	79	81
Persons of self-described gender	-	-	-	-
<b>Total Connected Communities</b>	<b>11,792</b>	<b>9,691</b>	<b>10,851</b>	<b>10,082</b>
<b>City Planning</b>				
Permanent - Full time	8,705	8,944	9,168	9,397
Women	3,994	4,103	4,206	4,311
Men	4,711	4,841	4,962	5,086
Persons of self-described gender	-	-	-	-
Permanent - Part time	2,162	2,221	2,277	2,334
Women	1,623	1,667	1,709	1,752
Men	539	554	568	582
Persons of self-described gender	-	-	-	-
<b>Total City Planning</b>	<b>10,861</b>	<b>11,166</b>	<b>11,445</b>	<b>11,731</b>

	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000
<b>City Services</b>				
Permanent - Full time	15,354	15,776	16,170	16,575
Women	2,644	2,717	2,785	2,855
Men	12,709	13,059	13,385	13,720
Persons of self-described gender	-	-	-	-
Permanent - Part time	439	451	463	474
Women	283	291	298	305
Men	156	161	165	169
Persons of self-described gender	-	-	-	-
<b>Total City Services</b>	<b>15,793</b>	<b>16,227</b>	<b>16,633</b>	<b>17,049</b>
<b>Casuals, temporary and other expenditure</b>	<b>4,890</b>	<b>4,785</b>	<b>5,014</b>	<b>5,338</b>
<b>Capitalised labour costs</b>	<b>3,003</b>	<b>3,081</b>	<b>3,155</b>	<b>3,231</b>
<b>Total staff expenditure</b>	<b>62,110</b>	<b>61,148</b>	<b>62,701</b>	<b>64,449</b>

### 3.1 Summary of Planned Human Resources (FTE) For the four years ended 30 June 2027

	2023/24	2024/25	2025/26	2026/27
	FTE	FTE	FTE	FTE
<b>CEO's Office</b>				
Permanent - Full time	34.4	34.4	34.4	34.4
Women	25.0	25.0	25.0	25.0
Men	9.4	9.4	9.4	9.4
Persons of self-described gender	-	-	-	-
Permanent - Part time	4.9	4.9	4.9	4.9
Women	4.5	4.5	4.5	4.5
Men	0.4	0.4	0.4	0.4
Persons of self-described gender	-	-	-	-
<b>Total CEO's Office</b>	<b>39.3</b>	<b>39.3</b>	<b>39.3</b>	<b>39.3</b>
<b>Experience &amp; Capability</b>				
Permanent - Full time	63.4	63.4	63.4	63.4
Women	36.4	36.4	36.4	36.4
Men	27.0	27.0	27.0	27.0
Persons of self-described gender	-	-	-	-
Permanent - Part time	15.6	15.6	15.6	15.6
Women	14.8	14.8	14.8	14.8
Men	0.8	0.8	0.8	0.8
Persons of self-described gender	-	-	-	-
<b>Total Experience &amp; Capability</b>	<b>79.0</b>	<b>79.0</b>	<b>79.0</b>	<b>79.0</b>
<b>Connected Communities</b>				
Permanent - Full time	51.3	44.5	43.7	43.5
Women	38.9	32.5	31.7	31.5
Men	12.3	12.0	12.0	12.0
Persons of self-described gender	-	-	-	-
Permanent - Part time	53.5	33.1	33.1	33.1
Women	50.8	32.3	32.3	32.3
Men	2.7	0.8	0.8	0.8
Persons of self-described gender	-	-	-	-
<b>Total Connected Communities</b>	<b>104.7</b>	<b>77.6</b>	<b>76.7</b>	<b>76.6</b>

	2023/24	2024/25	2025/26	2026/27
	FTE	FTE	FTE	FTE
<b>City Planning</b>				
Permanent - Full time	67.0	67.0	67.0	67.0
Women	33.0	33.0	33.0	33.0
Men	34.0	34.0	34.0	34.0
Persons of self-described gender	-	-	-	-
Permanent - Part time	21.1	21.1	21.1	21.1
Women	15.2	15.2	15.2	15.2
Men	5.9	5.9	5.9	5.9
Persons of self-described gender	-	-	-	-
<b>Total City Services</b>	<b>88.1</b>	<b>88.1</b>	<b>88.1</b>	<b>88.1</b>
<b>City Services</b>				
Permanent - Full time	141.0	141.0	141.0	141.0
Women	23.5	23.5	23.5	23.5
Men	117.5	117.5	117.5	117.5
Persons of self-described gender	-	-	-	-
Permanent - Part time	4.2	4.2	4.2	4.2
Women	2.6	2.6	2.6	2.6
Men	1.6	1.6	1.6	1.6
Persons of self-described gender	-	-	-	-
<b>Total City Services</b>	<b>145.2</b>	<b>145.2</b>	<b>145.2</b>	<b>145.2</b>
<b>Casuals and temporary staff</b>	<b>25.7</b>	<b>25.4</b>	<b>25.4</b>	<b>25.4</b>
<b>Capitalised labour</b>	<b>23.4</b>	<b>23.4</b>	<b>23.4</b>	<b>23.4</b>
<b>Total staff numbers (FTE)</b>	<b>505.5</b>	<b>478.4</b>	<b>477.5</b>	<b>477.4</b>

## 4. Notes to the financial statements

This section provides detailed information to support and explain the financial statements in the previous sections.

### 4.1 Comprehensive Income Statement

#### 4.2 Balance Sheet

#### 4.3 Statement of Changes in Equity

#### 4.4 Statement of Cash Flows

#### 4.5 Restricted and unrestricted Cash and Investments

#### 4.6 Capital Works Program

## 4.1 Comprehensive Income Statement

### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2023/24 the FGRS cap has been set at 3.50%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 3.50% in line with the rate cap.

#### 4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2022/23 Forecast Actual	2023/24 Budget	Change	%
	\$'000	\$'000	\$'000	
General rates*	99,442	103,486	4,044	4.07
Waste management charge	16,621	17,496	875	5.26
Supplementary rates and rate adjustments	373	641	268	71.85
Interest on rates and charges	1,001	750	(251)	(25.07)
Revenue in lieu of rates	16	17	1	6.25
<b>Total rates and charges</b>	<b>117,453</b>	<b>122,390</b>	<b>4,937</b>	<b>4.20</b>

\*These items are subject to the rate cap established under the FGRS.

This will raise total rates and charges for 2023/24 to \$122.4 million including:

- Base rate revenue of \$103.49 million (maximum allowed per the State Government rate cap - refer to 4.1.1(i) Fair Go Rates System Compliance Table).
- User charges for waste services are based on a user pay basis and full cost recovery. There is a proposed 4.0% increase in waste service charges for 2023/24. This annual charge is usually calculated on a cost recovery basis, however with Council being cognisant of the cost of living pressures in the community, the waste service charge will only increase by 4.0% in 2023/24 despite a 10.0% increase in the cost to Council of collecting and disposing of waste and recyclable materials in 2023/24.
- New properties/improvements (supplementary rate income) - budgeted to be \$0.64 million in 2023/24.
- Interest is charged under the Local Government Act on overdue rates and charges debts and is budgeted to be \$0.75 million. The interest is prescribed in Victoria's Penalty Interest Rate Act.
- Cultural and recreational land charge in lieu of rates of \$0.02 million.

**4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year**

Type or class of land	2022/23 cents/\$CIV	2023/24 cents/\$CIV	Change %
Uniform Rate	0.00148199	0.00155331	4.81

**4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year**

Type or class of land	2022/23 \$'000	2023/24 \$'000	Change \$'000	%
Residential	93,021	96,453	3,432	3.69
Commercial	6,128	6,788	660	10.78
Industrial	297	244	(52)	(17.57)
Cultural and Recreational	31	17	(14)	(46.66)
<b>Total amount to be raised by general rates</b>	<b>99,476</b>	<b>103,502</b>	<b>4,026</b>	<b>4.05</b>

**4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year**

Type or class of land	2022/23 Number	2023/24 Number	Change Number	%
Residential	50,834	51,174	340	0.67
Commercial	1,812	1,800	(12)	(0.66)
Industrial	139	77	(62)	(44.60)
Cultural and Recreational	17	16	(1)	(5.88)
<b>Total number of assessments</b>	<b>52,802</b>	<b>53,067</b>	<b>265</b>	<b>0.50</b>

**4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)**

**4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year**

Type or class of land	2022/23	2023/24	Change	
	\$ million	\$ million	\$ million	%
Residential	62,767	62,095	(672)	(1.07)
Commercial	4,135	4,370	235	5.69
Industrial	200	157	(43)	(21.35)
Cultural and Recreational	59	49	(10)	(16.67)
<b>Total value of land</b>	<b>67,162</b>	<b>66,672</b>	<b>(490)</b>	<b>(0.73)</b>

**4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year**

No municipal charge is proposed for 2023/24.

**4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year**

No municipal charge is proposed for 2023/24.

**4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year**

Type of Charge	Per Rateable Property 2022/23	Per Rateable Property 2023/24	Change	
	\$	\$	\$	%
<b>Residential</b>				
Standard service 80 litre garbage, 240 litre recycling and 240 litre garden	309.50	322.00	12.50	4.04
<b>Other waste options</b>				
Charge for larger 120 litre garbage bin	94.70	98.50	3.80	4.01
Charge for larger 360 litre recycling bin	45.00	47.00	2.00	4.44
Charge for larger 240 litre garbage bin	-	349.50	349.50	
Charge for larger 240 litre garbage bin with discount	-	174.50	174.50	
120 litre garbage, 240 litre recycling and 240 litre garden	404.20	420.50	16.30	4.03
120 litre garbage, 240 litre recycling and 120 litre garden	404.20	420.50	16.30	4.03
80 litre garbage, 240 litre recycling and 120 litre garden	309.50	322.00	12.50	4.04
80 litre garbage and 240 litre recycling	309.50	322.00	12.50	4.04
120 litre garbage and 240 litre recycling	404.20	420.50	16.30	4.03
Additional 80 litre garbage	205.40	213.50	8.10	3.94
Additional 120 litre garbage	241.20	250.50	9.30	3.86
Additional 240 litre recycling	88.00	91.50	3.50	3.98
Additional 360 litre recycling	133.50	139.00	5.50	4.12
Additional 120 litre garden	116.40	121.00	4.60	3.95
Additional 240 litre garden	145.40	151.50	6.10	4.20
Domestic change bin (charged per changeover not per annum)	68.30	71.00	2.70	3.95
<b>Commercial</b>				
Commercial 240 litre garbage	604.00	628.00	24.00	3.97
Additional 240 litre commercial garbage	754.50	784.50	30.00	3.98



**4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year**

Type of Charge	2022/23	2023/24	Change	
	\$	\$	\$	%
<b>Residential</b>				
Standard service 80 litre garbage, 240 litre recycling and 240 litre garden	13,585,646	<b>14,277,480</b>	693,835	5.11
<b>Other waste options</b>				
Charge for larger 120 litre garbage bin	1,525,041	<b>1,621,212</b>	96,171	6.31
Charge for larger 360 litre recycling bin	106,740	<b>116,936</b>	10,196	9.55
Additional 80 litre garbage	79,529	<b>85,614</b>	6,085	7.65
Additional 120 litre garbage	221,479	<b>249,248</b>	27,769	12.54
Additional 240 litre recycling	39,776	<b>40,169</b>	393	0.99
Additional 360 litre recycling	11,748	<b>12,371</b>	623	5.30
Additional 120 litre garden	583	<b>605</b>	23	3.86
Additional 240 litre garden	194,679	<b>214,979</b>	20,300	10.43
Supplementary charges during year	61,900	<b>64,400</b>	2,500	4.04
<b>Commercial</b>				
Commercial 240 litre garbage	437,658	<b>434,576</b>	(3,082)	(0.70)
Additional 240 litre commercial garbage	166,745	<b>142,779</b>	(23,966)	(14.37)
<b>Special accommodation</b>				
Retirement villages & nursing homes	218,291	<b>229,616</b>	11,325	5.19
MC <sup>2</sup>	5,965	<b>6,203</b>	238	3.99
<b>Total</b>	<b>16,653,778</b>	<b>17,496,186</b>	<b>842,408</b>	<b>5.06</b>

**4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year**

	2022/23	2023/24	Change	
	\$	\$	\$	%
Residential	93,020,667	96,453,102	3,432,436	3.69
Commercial	6,128,054	6,788,454	660,400	10.78
Industrial	296,613	244,499	(52,114)	(17.57)
<b>General rates revenue</b>	<b>99,445,333</b>	<b>103,486,055</b>	<b>4,040,722</b>	<b>4.06</b>
Cultural and recreational	30,983	16,526	(14,457)	(46.66)
Supplementary rates	572,000	641,000	69,000	12.06
Low-income rebate	(23,000)	(40,000)	(17,000)	73.91
<b>Total general rates</b>	<b>100,025,317</b>	<b>104,103,581</b>	<b>4,078,264</b>	<b>4.08</b>
<b>Waste charges</b>	<b>16,653,778</b>	<b>17,496,186</b>	<b>842,408</b>	<b>5.06</b>
<b>Total Rates and charges</b>	<b>116,679,095</b>	<b>121,599,767</b>	<b>4,920,672</b>	<b>4.22</b>

#### 4.1.1(l) Fair Go Rates System Compliance

Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2022/23	2023/24
Total Rates	\$97,735,122	\$99,986,369
Number of rateable properties	52,785	53,051
Base Average Rate	\$1,851.57	\$1,884.72
Maximum Rate Increase (set by the State Government)	1.75%	3.50%
Capped Average Rate	\$1,883.97	\$1,950.69
Maximum General Rates and Municipal Charges Revenue	\$99,445,356	\$103,486,055
Budgeted General Rates and Municipal Charges Revenue	\$99,445,333	\$103,486,055
Budgeted Supplementary Rates	\$572,000	\$641,000
<b>Budgeted Total Rates and Municipal Charges Revenue</b>	<b>\$100,017,333</b>	<b>\$104,127,055</b>

#### 4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2023/24: estimated \$641,000 and 2022/23: \$572,000)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

#### 4.1.1(n) Differential rates

No differential rates are proposed for 2023/24.

#### 4.1.1(o) Cultural and recreational land; charges in lieu of rates

In accordance with Section 4(4) of the Cultural and Recreational Lands Act 1963, Cultural and Recreational Lands to be charged in lieu of rates as per the below schedule:

Club	Address	Charges in lieu of rates for 2023/24
Veneto Club	191 Bulleen Road, Bulleen	\$16,526

#### 4.1.1(p) Combined general rates and waste charges

	2022/23	2023/24	Change	
	\$	\$	\$	%
Property value - example	\$1,271,243	\$1,255,825	(15,926)	(1.25)
Rate in \$	\$0.00148199	\$0.00155331	0.00007132	4.81
General rate (property value x rate in \$)	\$1,884.72	\$1,950.69	65.97	3.50
Standard waste charge	\$309.50	\$322.00	12.50	4.04
<b>Total rates and waste charges</b>	<b>\$2,194.22</b>	<b>\$2,272.69</b>	<b>78.47</b>	<b>3.58</b>

#### 4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	Actual	2023/24		
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Infringements and costs	801	1,428	627	78.28
Town planning fees	1,121	1,283	162	14.45
Land and property information certificates	544	528	(16)	(2.94)
Asset protection and other permits	377	350	(27)	(7.16)
<b>Total statutory fees and fines</b>	<b>2,843</b>	<b>3,589</b>	<b>746</b>	<b>26.24</b>

Statutory fees are forecast to return to pre COVID-19 level. These fees mainly relate to permit fees and fines levied in accordance with legislation and include parking, animal, fire, asset protection and other fines. The decision to increase statutory fees and fines is not made by Council, but by the State Government under legislation.

#### 4.1.3 User fees

	Forecast	Budget	Change	
	Actual	2023/24		
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Hall hire and function centre charges	998	1,837	839	84.07
Social and community services charges	349	575	226	64.76
Town planning fees	486	490	4	0.82
Aged services fees	681	223	(458)	(67.25)
Registration fees (Animal, Food & Health)	1,221	1,374	153	12.53
Advertising fees	300	272	(28)	(9.33)
Culture and recreation fees	170	208	38	22.35
Chargeable works fees	664	710	46	6.93
Rent of Council facilities	2,529	2,513	(16)	(0.63)
Other fees and charges	1,081	1,192	111	10.27
<b>Total user fees</b>	<b>8,479</b>	<b>9,394</b>	<b>915</b>	<b>10.79</b>

User charges relate to the recovery of service delivery costs through the charging of fees to users of Council's services. Total user fees are projected to increase gradually to pre COVID-19 levels.

2023/24 Fees and charges will increase generally by 4.0% (CPI) and rounding. Section 6 "Schedule of fees and charges" contains a detailed listing of the 2023/24 fees and charges.

#### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in the budget.

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change	
			\$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	14,356	9,321	(5,035)	(35.07)
State funded grants	5,398	3,906	(1,492)	(27.64)
<b>Total grants received</b>	<b>19,754</b>	<b>13,227</b>	<b>(6,527)</b>	<b>(33.04)</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Financial Assistance Grants	3,112	3,210	98	3.15
Aged care	6,184	2,819	(3,365)	(54.41)
Food services	419	151	(268)	(63.96)
<b>Recurrent - State Government</b>				
Maternal and child health	999	997	(2)	(0.20)
Family and children	949	987	38	4.00
School crossing supervisors	355	369	14	3.94
Open space and bushland	121	118	(3)	(2.48)
Immunisation	89	92	3	3.37
Emergency services	98	80	(18)	(18.37)
Community safety	116	101	(15)	(12.93)
Road maintenance	61	64	3	4.92
Other	3	-	(3)	(100.00)
<b>Total recurrent grants</b>	<b>12,506</b>	<b>8,988</b>	<b>(3,518)</b>	<b>(28.13)</b>
<b>Non-recurrent - Commonwealth Government</b>				
Aged care	202	-	(202)	(100.00)
Food services	80	-	(80)	(100.00)
Other	11	-	(11)	(100.00)
<b>Non-recurrent - State Government</b>				
Community safety	25	-	(25)	(100.00)
Community Resilience (COVID-19)	132	-	(132)	(100.00)
Maternal and child health	14	286	272	1,942.86
Immunisation	15	-	(15)	(100.00)
Sustainability	164	-	(164)	(100.00)
Social planning	40	-	(40)	(100.00)
Other	5	-	(5)	(100.00)
<b>Total non-recurrent grants</b>	<b>688</b>	<b>286</b>	<b>(402)</b>	<b>(58.43)</b>
<b>Total operating grants</b>	<b>13,194</b>	<b>9,274</b>	<b>(3,920)</b>	<b>(29.71)</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	536	536	-	-
Financial Assistance Grant	1,042	1,069	27	2.59
<b>Total recurrent grants</b>	<b>1,578</b>	<b>1,605</b>	<b>27</b>	<b>1.71</b>
<b>Non-recurrent - Commonwealth Government</b>				
Transport	-	1,000	1,000	100.00

	Forecast	Budget	Change	
	Actual	2023/24	\$'000	%
	2022/23	2023/24		
	\$'000	\$'000	\$'000	%
Roads	2,770	536	(2,234)	(80.64)
<b>Non-recurrent - State Government</b>				
Buildings	612	372	(240)	(39.22)
Roads	500	440	(60)	(12.00)
Open space	583	-	(583)	(100.00)
Recreation & leisure	517	-	(517)	(100.00)
<b>Total non-recurrent grants</b>	<b>4,982</b>	<b>2,348</b>	<b>(2,634)</b>	<b>(52.86)</b>
<b>Total capital grants</b>	<b>6,560</b>	<b>3,953</b>	<b>(2,607)</b>	<b>(39.73)</b>
<b>Total Grants</b>	<b>19,754</b>	<b>13,227</b>	<b>(6,527)</b>	<b>(33.04)</b>

Total grants include monies received from the State and Federal Governments for the purpose of funding the delivery of services to ratepayers and the capital works program. Overall, the level of total grants is forecast to decrease by \$6.53 million compared to 2022/23. The reduction is mainly due to Council's decision to transition out of Commonwealth Home Support Programme (CHSP) services by 31 October 2023 which results in a decrease in grant funding and corresponding expenditure associated with Aged Services. In addition, during 2022/23 one-off capital grant funding was received to deliver the capital works program.

#### 4.1.5 Contributions

	Forecast	Budget	Change	
	Actual	2023/24	\$'000	%
	2022/23	2023/24		
	\$'000	\$'000	\$'000	%
Monetary	4,760	5,292	532	11.18
Non-monetary	1,059	1,020	(39)	(3.68)
<b>Total contributions</b>	<b>5,819</b>	<b>6,312</b>	<b>493</b>	<b>8.47</b>

Total contributions include cash and non-cash contributions by developers in regard to open space, development contribution plans (DCP) and the value of land, roads, and footpaths transferred to council ownership by developers.

The budgeted monetary contributions for 2023/24 includes \$5.0 million of open space contributions from developers. In addition, \$0.16 million of club contributions is budgeted to be received towards capital works projects.

Monetary contributions are placed in a cash backed reserve to fund future capital works projects.

#### 4.1.6 Other income

	Forecast	Budget	Change	
	Actual	2023/24	\$'000	%
	2022/23	2023/24		
	\$'000	\$'000	\$'000	%
Interest	2,500	3,200	700	28.00
Other	874	122	(752)	(86.04)
<b>Total other income</b>	<b>3,374</b>	<b>3,322</b>	<b>(52)</b>	<b>(1.54)</b>

Council's cash and deposits are invested in accordance with the Council Investment Policy. The funds are invested with a number of financial institutions, and include cash on hand, at call and short

to medium term deposits. Term deposit interest rates are anticipated to remain relatively high in the current economic environment.

The decrease in other income is mainly due to one-off items in 2022/23.

#### 4.1.7 Employee costs

	Forecast	Budget	Change	
	Actual			
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Wages and salaries	64,631	62,110	(2,521)	(3.90)
Capitalised labour	(3,121)	(3,003)	118	(3.78)
<b>Total employee costs</b>	<b>61,510</b>	<b>59,107</b>	<b>(2,403)</b>	<b>(3.91)</b>

Council provides services to our community through a combination of directly employed staff, temporary staff and services purchased from contractors. The extent that a service is provided by staff or contractor (or combination of both as is often the case) is determined on a service-by-service basis. The approach provides both an efficient and flexible approach to service delivery.

Wages and salaries (operating costs) include wages, superannuation, Workcover and other salary on costs for employees involved in the delivery of over 100 services for our community.

Capitalised labour includes the cost of employees and temporary staff from agencies involved in design, supervision and delivery of projects in the \$54 million capital works program.

Total employee costs are forecast to decrease by \$2.40 million or 3.9% compared to 2022/23. The change is mainly due a provision raised in 2022/23 for one off restructure costs as a result of Council's decision to transition out of CHSP services by 31 October 2023 and the resulting effect of lower staff numbers and expenditure in 2023/24 as a result of the Council decision.

#### 4.1.8 Materials and services

	Forecast	Budget	Change	
	Actual			
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Waste contracts	14,680	15,248	568	3.87
Parks, sporting reserves, street trees and bushland maintenance	5,731	6,814	1,083	18.90
Roads, drainage, and other infrastructure repairs and maintenance	3,759	3,973	214	5.69
Community building repairs and maintenance	2,575	2,376	(199)	(7.73)
Community events and services	561	829	268	47.77
Economic and community wellbeing	1,030	933	(97)	(45.53)
Fleet	842	923	81	9.62
Aged care services	393	493	100	25.45
Information Technology & Project Management	253	1,464	1,211	478.66
General materials and services	1,439	1,755	316	21.96
<b>Total materials and services</b>	<b>31,263</b>	<b>34,808</b>	<b>3,545</b>	<b>11.34</b>

Materials, services and contracts include payment to contractors for the provision of services, the purchase of consumables, maintenance costs and general materials to enable Council to provide a wide range of services. Materials, services and contracts are expected to increase by \$3.55 million or 11.34%. The key variances mainly relate to:

- waste contracts costs for the collection and disposal of waste are budgeted to increase by \$0.57 million. This is predominately due to increased disposal costs resulting from a large increase in the State Government landfill levy charged to Council from July 2023;
- an increase in funding for new initiatives and service level change in Parks, sporting reserve, bushland maintenance and street trees including transfer of budget originally accounted for in the Capital Works Program for tree planting;
- increased road, drainage and hydrants maintenance budget;
- one-off establishment costs associated with Co-Working Hub Program (2 year pilot);
- increased funding for enhanced Assisted Transport Service (Community Bus) and Healthy Community Support Activities for our senior citizens; and
- transfer of \$1.20 million budget which was historically accounted for in the Capital Works Program for IT related operational projects.

#### 4.1.9 Depreciation

	Forecast	Budget	Change	
	Actual			
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Property	4,573	4,430	(143)	(3.13)
Plant & equipment	1,212	1,385	173	14.27
Infrastructure	20,345	21,715	1,370	6.73
Computers and telecommunications	476	650	174	36.55
<b>Total depreciation</b>	<b>26,606</b>	<b>28,180</b>	<b>1,574</b>	<b>5.92</b>

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant & equipment and infrastructure assets such as roads and drains. The increase is mainly due to the completion of the capital works program and the full year impact of depreciation of the 2022/23 capital program.

#### 4.1.10 Amortisation - Intangible assets

	Forecast	Budget	Change	
	Actual			
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Intangible assets	2,849	2,655	166	6.67
<b>Total amortisation - intangible assets</b>	<b>2,489</b>	<b>2,655</b>	<b>166</b>	<b>6.67</b>

Amortisation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's intangible assets (software).

#### 4.1.11 Amortisation - Right of use assets

	Forecast	Budget	Change	
	Actual	2023/24		
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Right of use assets	325	333	8	2.46
<b>Total amortisation - right of use assets</b>	<b>325</b>	<b>333</b>	<b>8</b>	<b>2.46</b>

Amortisation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's right of use assets.

#### 4.1.12 Other expenses

	Forecast	Budget	Change	
	Actual	2023/24		
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Software licences	4,591	4,816	225	4.90
Consultants	1,864	1,563	(301)	(16.15)
Legal expenses	909	627	(282)	(31.02)
Community grants	5,516	5,864	348	6.31
Insurance	1,389	1,555	166	11.95
Utilities	2,141	2,493	352	16.44
Other service delivery costs	5,118	4,886	(232)	(4.53)
<b>Total other expenses</b>	<b>21,528</b>	<b>21,804</b>	<b>276</b>	<b>1.28</b>

Other expenses include a variety of costs incurred to support the wide variety of services that Council delivers and are budgeted to remain at the 2022/23 level. The key variances mainly relate to:

- Community grants funding includes increased funding for Neighbourhood Housing, Community Partnership Grants and ongoing funding for extended library hours;
- Utilities expenses are projected to increase due to higher than CPI increase in utilities tariffs along with high usage as a result of return to pre-COVID levels; and
- Budget for specialist services (consultants and legal expenses) is projected to decrease mainly due to one-off budget allocated in 2022/23 for various initiatives including implementation and migration of number corporate systems to a hosted Software as a Service platform.



## 4.2 Balance Sheet

### 4.2.1 Assets

#### 4.2.1a Current Assets

Current assets include cash and cash equivalents (cash held in bank accounts and term deposits or other highly liquid investments with terms of three months or less), other financial assets (term deposits with terms between three and twelve months) and monies owed to Council by ratepayers and others.

As at 30 June 2024, total current assets are projected to decrease by \$12.8 million mainly attributable to expenditure on the \$54 million capital works program.

#### 4.2.1b Non-current Assets

Property, infrastructure, plant & equipment and intangible assets represents 99.9 per cent of Council's non-current assets. During 2023/24, these assets are projected to increase by \$23.14 million as a result of the capital works program (\$53.86 million). These are partly offset by depreciation/amortisation of assets (\$29.27 million).

### 4.2.2 Liabilities

#### 4.2.2a Current Liabilities

Total current liabilities (obligations to pay within the next twelve months) are projected to decrease by \$0.82 million due mainly to recognition of prior years unearned income during the year.

#### 4.2.2b Non-current Liabilities

Total non-current liabilities (obligations to pay within the next twelve months) are projected to decrease by \$0.32 million due mainly to reduction in lease liabilities associated with right-of-use assets.

### 4.2.3 Borrowings

Council does not currently have loan borrowings nor proposes to borrow over the four-year period.

	Forecast Actual 2022/23 \$	Budget 2023/24 \$	Projections		
			2024/25 \$	2025/26 \$	2026/27 \$
Amount borrowed as at 30 June of the prior year	-	-	-	-	-
Amount proposed to be borrowed	-	-	-	-	-
Amount projected to be redeemed	-	-	-	-	-
<b>Amount of borrowings as at 30 June</b>	-	-	-	-	-

#### 4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000
<b>Right-of-use assets</b>		
Land and building	2,011	1,690
IT equipment	15	2
<b>Total right-of-use assets</b>	<b>2,026</b>	<b>1,692</b>
<b>Lease liabilities</b>		
<b>Current lease Liabilities</b>		
Land and building	299	316
IT equipment	13	2
<b>Total current lease liabilities</b>	<b>312</b>	<b>318</b>
<b>Non-current lease liabilities</b>		
Land and building	1,850	534
IT equipment	2	-
<b>Total non-current lease liabilities</b>	<b>1,852</b>	<b>1,534</b>
<b>Total lease liabilities</b>	<b>2,164</b>	<b>1,852</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities.

### 4.3 Statement of changes in Equity

#### 4.3.1 Reserves

Other reserves are cash reserves which Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. This component includes Reserves such as the Open Space Reserve and the Doncaster Hill Development Contributions Plan Reserve. These amounts are transferred to or from the accumulated surplus of Council and are separately disclosed. Other Reserves are budgeted to have a small net decrease in 2023/24 as a result of funds to be used for selected capital works projects.

#### 4.3.2 Equity

Equity is the difference between the value of the total assets and the value of total liabilities. It represents the net worth of Council as at 30 June and is made up of the following components:

- Accumulated surplus is the value of all the net assets less reserves that have accumulated over time. For the year ending 30 June 2024, the accumulated surplus is budgeted to increase by \$12.05 million chiefly as a result of 2023/24 operating surplus.
- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations and is projected to remain at the 2022/23 level.
- Other reserves.

## 4.4 Statement of Cash Flows

### 4.4.1 Net cash flows provided by/used in operating activities

Net cash flows from operating activities is budgeted to be similar to 2022/23 levels.

### 4.4.2 Net cash flows provided by/used in investing activities

Net cash flows used in investing activities are projected to decrease by \$32.68 million primarily due to the inflow of maturing financial assets (term deposits) during the year.

### 4.4.3 Net cash flows provided by/used in financing activities

Council is not proposing to take up new borrowings in 2023/24.

## 4.5 Restricted and unrestricted cash and investments

	Note	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change Fav / (Unfav) \$'000
<b>Total cash and investments</b>		<b>90,150</b>	<b>79,024</b>	<b>(11,126)</b>
<b>Restricted cash and investments</b>				
<b>Other reserves</b>	<b>4.5.1</b>	<b>(13,530)</b>	<b>(12,929)</b>	<b>601</b>
- Open Space reserve		(12,353)	(12,190)	163
- Doncaster Hill / DCP reserve		(1,177)	(739)	438
<b>Other restricted cash</b>	<b>4.5.2</b>	<b>(30,843)</b>	<b>(22,090)</b>	<b>8,753</b>
- Trust funds and deposits		(13,890)	(13,890)	-
- Circular economy fund		(9,425)	(8,200)	1,225
- Cash held to fund carry forward capital works		(7,528)	-	7,528
<b>Unrestricted cash and investments</b>	<b>4.5.3</b>	<b>45,777</b>	<b>44,005</b>	<b>(1,772)</b>
<b>Intended use of cash</b>	<b>4.5.4</b>	<b>(22,544)</b>	<b>(21,408)</b>	<b>1,136</b>
- Strategic fund		(12,303)	(11,164)	1,140
- Leisure facilities reserve		-	(244)	(244)
- Long service leave		(9,784)	(10,000)	(216)
- Manningham Recreation Association contributions		(457)	-	457
<b>Unrestricted cash adjusted for intended use of cash</b>	<b>4.5.5</b>	<b>23,233</b>	<b>22,597</b>	<b>(636)</b>

#### **4.5.1 Other Reserves**

These funds must be applied for specified purposes in accordance with various legislative requirements. While these funds can earn interest revenues for Council, the funds are not available for other purposes.

#### **4.5.2 Other restricted cash**

Council receives refundable deposits and other trust funds. This includes contractor deposits, landscape bond, bonds for the hire of Council facilities and other work bonds. In addition, other restricted cash includes the Circular Economy Fund which is set aside for capital works projects for sustainability and waste initiatives.

#### **4.5.3 Unrestricted cash and investments**

These funds are free of all specific Council commitments and represents the funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year. Council regards these funds as necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

#### **4.5.4 Intended use of cash**

This includes cash set aside for specific future purposes by Council which is not subject to any external restriction or legislative requirements. As at 30 June 2024, Council is forecasting to have \$21.41 million for future intended uses. This includes:

- Council has set aside \$11.2 million in a Strategic Fund to create the capacity for Council to engage in strategic property acquisition and development opportunities, major community infrastructure development opportunities and for other one-off specific purposes in the future where required.
- Council has created a Leisure Facilities Reserve and income generated from Recreational and Leisure facilities like Aquarena and Indoor Stadiums will be applied to this fund. The purpose of this reserve is to fund recreational and leisure infrastructure related projects in the future when required.
- The projected long service leave liability at 30 June 2024 (\$10.0 million) has been set aside to ensure that council has the capacity to pay long service leave to employees when taken or upon departure.
- Prior year contributions from Manningham Recreation Association is expected to be fully expended during 2023/24.

#### **4.5.5 Unrestricted cash adjusted for intended use of cash**

Council is forecasting to hold \$22.6 million in cash without commitments or intended use as at 30 June 2024. This level is considered appropriate to ensure financial sustainability.

## 4.6 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2023/24 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

### 4.6.1 Summary

	Forecast Actual 2022/23 \$'000	Budget 2023/24* \$'000	Change \$'000	%
Property	13,922	11,294	(2,628)	(18.88)
Plant and equipment	5,569	3,148	(2,421)	(43.47)
Infrastructure	33,150	39,422	6,272	18.82
<b>Total</b>	<b>52,641</b>	<b>53,864</b>	<b>1,222</b>	<b>2.32</b>

\* 2023/24 includes \$7.53 million of projects carried forward from 2022/23.

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Reserves \$'000
Property	11,294	5,200	3,402	1,944	747	372	-	5,982	4,940
Plant and equipment	3,148	295	2,584	269	-	-	-	3,148	-
Infrastructure	39,422	10,369	16,370	11,221	1,462	3,587	299	28,919	6,617
<b>Total</b>	<b>53,864</b>	<b>15,864</b>	<b>22,356</b>	<b>13,435</b>	<b>2,210</b>	<b>3,960</b>	<b>299</b>	<b>38,049</b>	<b>11,557</b>

This section presents an overview of the capital works projects to be undertaken in 2023/24 by expenditure type.

\$53.86 million has been budgeted for capital works in 2023/24.

### **Property (\$11.3 million)**

For the 2023/24 year, \$11.3 million will be expended on building and building improvement projects including community facilities, sports facilities and pavilions:

- \$3.8 million on property acquisitions
- \$1.4 million on the exterior of MC<sup>2</sup>
- \$0.9 million on the expansion of Tunstall Square Kindergarten
- \$0.9 million on the Finn Reserve Scout Hall
- \$0.7 million for Solar Panels installation program
- \$0.6 million on general building refurbishments
- \$0.5 million on the Schramm's Cottage Museum Complex Visitor Centre
- \$0.5 million on Public Toilets

### **Plant and Equipment including art works (\$3.1 million)**

Projects include ongoing cyclical replacement of the plant and vehicle fleet (\$2.7 million) and art works (\$0.3 million).

### **Infrastructure (\$39.4 million)**

Infrastructure includes roads, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes. For the 2023/24 year, Council is proposing to spend \$39.4 million on infrastructure and major projects in each category as listed below:

#### **Roads & bridges (\$15.4 million)**

- \$4.0 million for road resurfacing
- \$2.5 million for Tram / Merlin Traffic Signals
- \$1.8 million for Major Road Lights - LED & Smart Controls Retrofit
- \$1.5 million for Jumping Creek Road
- \$1.0 million for Websters Road
- \$1.0 million for Fitzsimons Lane and Main Road Corridor (Templestowe Route)

#### **Footpaths and Cycleways (\$4.5 million)**

- \$1.0 million for renewal of existing footpaths
- \$0.6 million for the Taroona Avenue Shard Path
- \$0.5 million on the Main Yarra Trail extension to Warrandyte
- \$0.3 million for a new footpath in Parker Street
- \$0.3 million for a new footpath in Walker Street, and \$0.2 million for footpaths in parks.

#### **Drainage (\$5.0 million)**

- \$1.5 million for Melbourne Hill
- \$0.7 million for Brackenbury Street ROW
- \$0.7 million for Arundel Road / Pine Avenue
- \$0.6 million for Everard Drive

#### **Recreation, leisure and community facilities (\$3.9 million)**

- \$0.6 million for Wonga Park Netball Court
- \$0.5 million for the Aquarena 50m Pool
- \$0.4 million for Rieschiecks Reserve Management Plan (incl. Waldau)
- \$0.4 million for Donvale Bowls
- \$0.3 million for Tennis Court Strategy
- \$0.2 million for Park Orchards Tennis Club
- \$0.2 million for Public Tennis Court Improvement Works (Koonung Park)

#### **Parks, open space and streetscapes (\$10.6 million)**

- \$2.3 million for Hepburn Reserve
- \$1.0 million for Ruffey Lake Park Playground upgrade - Victoria Street
- \$0.8 million for Ruffey Creek Linear Park
- \$0.8 million for Ruffey Lake Park Pedestrian Bridges and Boardwalk
- \$0.6 million for Swanston Reserve Skate Facility
- \$0.4 million for Sporting Reserves (AMS)
- \$0.4 million for Currawong Tennis Court Resurfacing & Floodlight Upgrade

## 4.6.2 Current Budget

Capital Works Area	Project Cost		Asset expenditure types			Summary of Funding Sources			
	\$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Reserves \$'000
<b>PROPERTY</b>									
<b>Land</b>									
Land Acquisition Program - Open Space for Manningham	1,800	1,800	-	-	-	-	-	-	1,800
<b>Buildings</b>									
Schramm's Cottage Museum Complex Visitor Centre	500	450	25	25	-	-	-	-	500
Solar Panel Installation Program	700	350	350	-	-	-	-	700	-
Rieschiecks Reserve Athletic Pavilion Redevelopment	100	-	25	75	-	-	-	100	-
Replacement Lifts Civic Centre	250	-	125	125	-	-	-	250	-
Environmental Sustainable Design Program	290	290	-	-	-	-	-	290	-
Domeney Recreation Centre Kitchen Upgrade	112	-	-	112	-	-	-	-	112
<b>Building Improvements</b>									
Aquarena - Agreement EF18/11204	300	-	300	-	-	-	-	300	-
Miscellaneous Building Refurbishment Works	460	-	460	-	-	-	-	460	-
MC2 (Capital Minor Works)	100	-	100	-	-	-	-	100	-
Indoor Stadium AMS (Highball Facilities)	321	-	257	64	-	-	-	50	271
Airconditioning Sheahans Road - Bulleen Basketball Stadium	100	-	80	20	-	-	-	100	-
Emergency Management Initiatives	50	-	50	-	-	-	-	50	-
Finns reserve Scouts upgrade AMS Buildings	900	-	900	-	-	-	-	900	-
Office Accommodation Renewal	100	-	100	-	-	-	-	100	-
MC2 Exterior	1,400	-	-	1,400	-	-	-	1,400	-
Public Toilet Strategy Implementation	500	250	250	-	-	-	-	500	-
Tunstall Square Kindergarten expansion and Maternal and Child Health Centre minor works (exterior entry to building)	934	-	93	93	747	372	-	562	-
Bulleen Library Internal Layout Changes	20	-	15	5	-	-	-	20	-
Aggregated Kindergarten Renewal Projects	100	-	75	25	-	-	-	100	-
<b>TOTAL PROPERTY</b>	<b>9,037</b>	<b>3,140</b>	<b>3,205</b>	<b>1,944</b>	<b>747</b>	<b>372</b>	<b>-</b>	<b>5,982</b>	<b>2,683</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Plant Replacement Project	2,243	-	2,019	224	-	-	-	2,243	-
<b>Computers and Telecommunications</b>									
IT Infrastructure	150	-	150	-	-	-	-	150	-
<b>Art Works</b>									
Art Collection Conservation	10	-	10	-	-	-	-	10	-
Art Collection Acquisitions	30	30	-	-	-	-	-	30	-
Commissioning of public art	33	33	-	-	-	-	-	33	-
Ruffey Lake Park Public Art Commission	57	57	-	-	-	-	-	57	-
Mullum Mullum Public Art Commission	100	100	-	-	-	-	-	100	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>2,623</b>	<b>220</b>	<b>2,179</b>	<b>224</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,623</b>	<b>-</b>



Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Reserves
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Arterial Road Pavements (Link & Collector)	200	-	200	-	-	-	-	200	-
Carpark Resurfacing & Minor Upgrades	100	-	100	-	-	-	-	100	-
Concrete ROWs	30	-	30	-	-	-	-	30	-
Pavement Design	25	-	25	-	-	-	-	25	-
Open Space Road Pavements	80	-	80	-	-	-	-	80	-
Pram Crossings	50	-	50	-	-	-	-	50	-
Road Restoration	500	-	500	-	-	-	-	500	-
Road Retaining Wall / Structure	10	-	10	-	-	-	-	10	-
Road Surfacing (Reseals)	4,000	-	4,000	-	-	2,140	-	1,860	-
Road Renewal - Kerb & Channel	540	-	540	-	-	-	-	540	-
Shopping Centre Enhancements	70	-	70	-	-	-	-	70	-
Tram / Merlin Traffic Signals	2,000	200	600	800	400	-	-	1,562	438
Table Drain Sealing	75	8	23	30	15	-	-	75	-
Websters Road, Templestowe	1,000	100	300	400	200	-	-	1,000	-
Jumping Creek Road	1,500	-	750	600	150	-	-	1,500	-
Fitzsimons Lane and Main Road Corridor (Templestowe Route)	1,000	-	500	500	-	1,000	-	-	-
Major Road Lights - LED & Smart Controls Retrofit	1,800	-	-	1,800	-	-	-	1,800	-
Road and Assets Design (Templestowe Triangle)	600	-	150	450	-	-	-	600	-
Pound Road Warrandyte Road intersection reconfiguration	150	150	-	-	-	-	-	150	-
Traffic Signal Controller and Lantern LED upgrade	80	-	-	80	-	-	-	80	-
King Street pedestrian refuge @ Ruffey Creek/The Boulevarde	80	40	-	20	20	-	-	80	-
Milgate Primary School Pick Up / Drop Off Facility	50	25	-	25	-	-	-	50	-
Victoria Street Pedestrian Operated Signals (Ruffey Lake Masterplan)	81	41	-	41	-	-	-	81	-
42 High Street Bus Shelter	75	75	-	-	-	-	-	75	-
115-119 Manningham Road Bus Shelter	75	75	-	-	-	-	-	75	-
Andersons Creek Road Bus Shelter (opposite 1 Longstaff Court)	75	75	-	-	-	-	-	75	-
Williamsons Road Bus Shelter (behind 9 Hawtin Street)	75	75	-	-	-	-	-	75	-
52 King Street Bus Shelter	75	75	-	-	-	-	-	75	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Reserves \$'000
<b>Bridges</b>									
Bridges / Culverts - Roads & Reserves	100	-	100	-	-	-	-	100	-
Banksia Park Shared Path Bridge	440	440	-	-	-	440	-	-	-
<b>Footpaths and Cycleways</b>									
Footpaths - Parks	220	-	220	-	-	-	-	220	-
Footpaths - Roads	1,000	-	1,000	-	-	-	-	1,000	-
Dudley Road Stage 2 PPN	50	50	-	-	-	-	-	50	-
Taroona Avenue Shared Path	600	240	180	120	60	-	-	600	-
Main Yarra Trail Extension to Warrandyte	500	500	-	-	-	-	-	500	-
Walker Street Footpath	250	50	200	-	-	-	-	250	-
Parker Street (McLachlan to Milne), Templestowe Local Footpath	300	225	75	-	-	-	-	300	-
Pound Road, Warrandyte Local Footpath	100	75	25	-	-	-	-	100	-
368 Yarra Rd to Homestead New Footpath PPN	50	50	-	-	-	-	-	50	-
Blackburn Road Footpath, Doncaster East - Stage 1: From 8 Havelock Ct to Andersons Creek Rd - Stage 2: From Zerbe Av to Chestnut Ct	50	38	13	-	-	-	-	50	-
Pedestrian Refuge_Russell Rd/Mullens Rd/Ringwood Warrandyte Rd	100	50	-	25	25	-	-	100	-
Manningham Road service road access changes	150	75	-	38	38	-	-	150	-
Wood Street Footpath (Milne st to McLachlan st)	200	200	-	-	-	-	-	200	-
Anderson Creek Road(Blackburn road to Service road)	50	50	-	-	-	-	-	50	-
Hovea Street - Yarra Valley Preschool to Glendale Ave	20	20	-	-	-	-	-	20	-
Tindals Road - Ringwood-Warrandyte Road to Stintons Road RAB - 3km needs design	100	100	-	-	-	-	-	100	-
Reynolds Road - Tindals Road to Arnold Drive	50	50	-	-	-	-	-	50	-
Serpells Road shared path (Williamsons Road to 81 Serpells Road)	60	-	-	60	-	-	-	60	-
High Street shared path and refuge (Ayr St to Doncaster park and ride)	50	25	-	13	13	-	-	50	-
Tunstall Road shared path (Beverley St to St Clems reserve)	205	103	-	51	51	-	-	205	-
Hillcrest Reserve shared path (Eastlink trail connection)	150	-	-	150	-	-	-	150	-
Stintons Road, btw Falconer and Knees Roads - Road Safety Upgrade	50	-	-	50	-	-	-	50	-
Reynolds Road/Smiths Road Intersection Traffic Study	50	-	-	50	-	-	-	50	-
Springvale Road (Mullum Mullum stadium) - Pedestrian Refuge including lighting upgrade	120	-	-	120	-	-	-	120	-
Activity Centre ad-hoc safety improvements	15	-	-	15	-	-	-	15	-
Merlin Street Footpath Widening (Tram to Frederick)	50	-	-	-	50	-	-	50	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources				
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Reserves	
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
<b>Drainage</b>										
Underground / Open Drainage	200	-	200	-	-	-	-	200	-	
Melbourne Hill Road Drainage Upgrade	1,500	405	600	495	-	-	-	1,500	-	
69 Atkinson Street, Templestowe Drainage	400	108	160	132	-	-	-	400	-	
Miscellaneous Drainage Improvements	405	138	134	134	-	-	-	405	-	
Mitchell Ave Warrandyte Catchment Drainage	150	41	60	50	-	-	-	150	-	
106-147 Brackenbury Street Warrandyte ROW Drainage	700	189	280	231	-	-	-	700	-	
Blair Street Warrandyte – Street Drainage	50	14	20	17	-	-	-	50	-	
Arundel Road & Pine Avenue Park Orchards- Drainage	700	189	280	231	-	-	-	700	-	
Corriedale Cres Park Orchards Catchment Drainage	200	54	80	66	-	-	-	200	-	
Dairy Ave Park Orchards Street Drain	50	-	50	-	-	-	-	50	-	
Easement Drain - 31 - 39 Robert Street, Bulleen	20	20	-	-	-	-	-	20	-	
<b>Recreational, Leisure &amp; Community Facilities</b>										
Miscellaneous General Leisure	150	113	38	-	-	-	-	150	-	
Cricket Nets / Coaches Boxes / Goalposts	30	-	30	-	-	-	-	30	-	
Fencing	100	-	100	-	-	-	-	100	-	
AMS - Outdoor Basketball & Netball Facilities	54	-	54	-	-	-	-	54	-	
Childrens Services Projects	70	35	35	-	-	-	-	70	-	
Donvale Bowls North Field Synthetic Conversion	389	389	-	-	-	-	-	389	-	
Community Facilities Play Equipment AMS	48	-	48	-	-	-	-	48	-	
Bin Cages at Sporting Facilities	20	20	-	-	-	-	-	20	-	
Aquarena 50m pool Upgrade	500	-	-	500	-	-	-	-	500	
Aggregated Leisure and Community Projects	65	-	65	-	-	-	-	65	-	
Manningham Templestowe Leisure Centre Master Plan	50	25	25	-	-	-	-	-	50	
Serpells Reserve Upgrade of sports field floodlighting to training standard	150	-	-	150	-	-	-	150	-	
Park Orchards Tennis Club Court 1-4 and floodlight Upgrade	190	-	-	190	-	-	-	190	-	
Active Reserve Facility Development Plans	30	-	15	15	-	-	-	30	-	
Major Community Facilities	300	120	90	90	-	-	-	-	300	
Aquarena Redevelopment (Outdoor Masterplan)	200	-	100	100	-	-	-	-	200	
Donvale Indoor Sports Centre Redevelopment	50	-	25	25	-	-	-	-	50	
Rieschiecks Reserve Management Plan (inc Waldau)	400	120	160	120	-	-	-	400	-	
Bulleen Tennis Club Court 7 & 8 Resurfacing, floodlights	10	-	-	10	-	-	-	10	-	
Wonga Park Netball Court Resurface & Floodlight Upgrade	553	-	-	553	-	-	-	553	-	

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Reserves
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Parks, Open Space and Streetscapes</b>									
Sporting Reserves (AMS)	437	-	437	-	-	-	-	437	-
Road Furniture / Signs / Bins / Seats	65	-	65	-	-	-	-	65	-
Play Spaces - AMS	90	-	90	-	-	-	-	90	-
Street Lighting Replacement Program	45	-	23	11	11	-	-	45	-
Safety and Amenity works - Macedon Square	100	-	50	50	-	-	-	100	-
Templestowe Village Streetscape Upgrade	50	25	25	-	-	-	-	50	-
Miscellaneous Open Space Projects	31	31	-	-	-	-	-	31	-
Water Initiatives	200	200	-	-	-	-	-	-	200
Stiggants / Warrandyte River Reserve	120	90	-	30	-	-	-	120	-
Mullum Mullum Linear Park Stage 5 (Heid-Warr Rd to Yarra River)	100	75	25	-	-	-	-	100	-
Additional Street Lighting	53	-	-	-	53	-	-	53	-
City Signage Program	100	100	-	-	-	-	-	100	-
Koonung Creek Linear Park Management Plan	80	80	-	-	-	-	-	16	64
Energy Efficient Public Lighting Program	200	-	-	200	-	-	-	200	-
Hepburn Reserve	260	260	-	-	-	-	-	260	-
Studley Park (paths) Tullamore Interface	20	5	5	10	-	-	-	20	-
Ruffey Lake Park Playground Upgrade - Victoria Street (Waldau)	200	-	-	200	-	-	-	200	-
Ruffey Creek Linear Park- (Foote St) traffic signals	800	200	200	200	200	-	-	160	640
Domenev Reserve Management Plan Implementation	56	28	14	8	6	-	-	56	-
Astelot Reserve Playspace Renewal	150	-	135	15	-	-	-	-	150
Cat Jump Park Playspace Renewal	90	-	81	9	-	-	-	-	90
Doncaster Reserve Playspace Renewal	20	-	18	2	-	-	-	-	20
Donvale Reserve Playspace Renewal	200	-	180	20	-	-	-	-	200
Joroma Reserve Playspace Renewal	110	-	99	11	-	-	-	38	72
Maggs Reserve Playspace Renewal	15	-	14	2	-	-	-	-	15
Mossdale Reserve Playspace Renewal	15	-	14	2	-	-	-	-	15
Ted Ajani Reserve Playspace Renewal	250	-	225	25	-	-	-	50	200
St Clems Reserve South Open Space Development	20	20	-	-	-	-	-	-	20
Ted Ajani Reserve Open Space Development	15	3	9	3	-	-	-	15	-
Aggregated Small Reserves Concept Plans	50	50	-	-	-	-	-	50	-
Ruffey Lake Park Master Plan Implementation (inc Waldau)	300	75	75	75	75	-	-	-	300
Swanston Reserve Skate Facility Renewal	550	275	275	-	-	-	-	550	-
Templestowe Memorial Reserve Upgrade	220	110	110	-	-	-	-	220	-
Public Lighting in Reserves	20	10	10	-	-	-	-	20	-
Parks and Recreation Asset Renewal	72	-	72	-	-	-	-	72	-
Hodgson Reserve Playspace Renewal	135	-	122	14	-	-	-	35	100
Morna Reserve Playspace Renewal	135	-	122	14	-	-	-	35	100
Koonung Creek Playspaces Renewal	15	-	14	2	-	-	-	15	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources				
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Reserves	
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Michael Reserve Playspace Renewal	135	-	122	14	-	-	-	110	25	
Ruffey Lake Park Signage	90	90	-	-	-	-	-	-	90	
Ruffey Lake Park Paths	157	63	94	-	-	-	-	-	157	
Ruffey Lake Park Pedestrian Bridges and Boardwalk	830	830	-	-	-	-	-	-	830	
Ruffey Lake Park Exercise Station - Boulevard Hill	150	143	8	-	-	-	-	-	150	
Currawong Tennis Club Court 1 & 2 Resurfacing & 6 court floodlight upgrade	380	-	285	95	-	-	163	143	74	
Carawatha/Koolkuna Demolition and DD	100	100	-	-	-	-	-	-	100	
Kerry Reserve Playspace Renewal	135	-	101	34	-	-	-	110	25	
Warrandyte RSL Landscaping Works	100	-	-	100	-	-	-	100	-	
<b>TOTAL INFRASTRUCTURE</b>	<b>34,676</b>	<b>8,119</b>	<b>15,504</b>	<b>9,688</b>	<b>1,366</b>	<b>3,580</b>	<b>163</b>	<b>25,758</b>	<b>5,175</b>	
<b>TOTAL NEW CAPITAL WORKS</b>	<b>46,336</b>	<b>11,479</b>	<b>20,888</b>	<b>11,856</b>	<b>2,114</b>	<b>3,953</b>	<b>163</b>	<b>34,363</b>	<b>7,858</b>	

#### 4.6.3 Works carried forward from the 2022/23 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Reserves \$'000
<b>PROPERTY</b>									
<b>Land</b>									
(SPP) Manningham Property Acquisition Project	1,960	1,960	-	-	-	-	-	-	1,960
<b>Building Improvements</b>									
(SPP) 300 Blackburn Road, Doncaster East - Remediation works, Concept Design and Feasibility	100	100	-	-	-	-	-	-	100
Schramm's Cottage Restoration Works	197	-	197	-	-	-	-	-	197
<b>TOTAL PROPERTY</b>	<b>2,257</b>	<b>2,060</b>	<b>197</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,257</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Plant Replacement Project	450	-	405	45	-	-	-	450	-
<b>Artworks</b>									
Commissioning of public art	75	75	-	-	-	-	-	75	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>525</b>	<b>75</b>	<b>405</b>	<b>45</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>525</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Tram / Merlin Traffic Signals	480	48	144	192	96	-	-	480	-
<b>Drainage</b>									
Everard Drive Drainage Upgrade	600	162	240	198	-	-	-	600	-
<b>Recreational, Leisure &amp; Community Facilities</b>									
Tennis Court Strategy	314	-	251	63	-	-	136	178	-
Public Tennis Court Improvement Works ( Koonung Park)	230	-	-	230	-	-	-	150	80
<b>Parks, Open Space and Streetscapes</b>									
Hepburn Reserve	2,040	2,040	-	-	-	-	-	1,753	287
Ruffey Lake Park Playground Upgrade - Victoria Street (Waldau)	825	-	-	825	-	-	-	-	825
Cat Jump Park Playspace Renewal	257	-	231	26	-	7	-	-	250
<b>TOTAL INFRASTRUCTURE</b>	<b>4,746</b>	<b>2,250</b>	<b>866</b>	<b>1,533</b>	<b>96</b>	<b>7</b>	<b>136</b>	<b>3,161</b>	<b>1,442</b>
<b>TOTAL CARRIED FORWARD CAPITAL WORKS 2022/23</b>	<b>7,528</b>	<b>4,385</b>	<b>1,468</b>	<b>1,578</b>	<b>96</b>	<b>7</b>	<b>136</b>	<b>3,686</b>	<b>3,699</b>

#### 4.6.4 Summary of Planned Capital Works Expenditure

For the years ending 30 June 2025, 2026 & 2027

2024/25	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Reserves \$'000
<b>Property</b>										
Land	1,555	1,555	0	0	0	1,555	0	0	0	1,555
<b>Total Land</b>	<b>1,555</b>	<b>1,555</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,555</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,555</b>
Buildings	3,400	1,880	685	0	835	3,400	0	0	1,700	1,700
Building improvements	3,491	250	2,811	0	430	3,491	0	0	3,491	0
<b>Total Buildings</b>	<b>6,891</b>	<b>2,130</b>	<b>3,496</b>	<b>0</b>	<b>1,265</b>	<b>6,891</b>	<b>0</b>	<b>0</b>	<b>5,191</b>	<b>1,700</b>
<b>Total Property</b>	<b>8,446</b>	<b>3,685</b>	<b>3,496</b>	<b>0</b>	<b>1,265</b>	<b>8,446</b>	<b>0</b>	<b>0</b>	<b>5,191</b>	<b>3,255</b>
<b>Plant and Equipment</b>										
Plant, machinery and equipment	1,830	0	1,647	0	183	1,830	0	0	1,830	0
Fixtures, fittings and furniture	0	0	0	0	0	0	0	0	0	0
Computers and telecommunications	150	0	150	0	0	150	0	0	150	0
Art Works	130	120	10	0	0	130	0	0	130	0
<b>Total Plant and Equipment</b>	<b>2,110</b>	<b>120</b>	<b>1,807</b>	<b>0</b>	<b>183</b>	<b>2,110</b>	<b>0</b>	<b>0</b>	<b>2,110</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	9,747	795	7,103	317	1,531	9,747	2,631	0	7,116	0
Bridges	320	220	100	0	0	320	220	0	100	0
Footpaths and cycleways	5,813	3,467	1,790	261	295	5,813	0	0	5,613	200
Drainage	4,563	1,334	1,943	0	1,286	4,563	0	0	4,563	0
Recreational, leisure and community facilities	8,893	670	2,025	0	6,199	8,893	100	100	1,793	6,900
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space and streetscapes	5,152	1,702	2,363	287	801	5,152	0	30	2,670	2,453
Off street car parks	185	0	0	0	185	185	0	0	185	0
<b>Total Infrastructure</b>	<b>34,673</b>	<b>8,188</b>	<b>15,323</b>	<b>865</b>	<b>10,297</b>	<b>34,673</b>	<b>2,951</b>	<b>130</b>	<b>22,040</b>	<b>9,553</b>
<b>Total Capital Works Expenditure</b>	<b>45,229</b>	<b>11,993</b>	<b>20,626</b>	<b>865</b>	<b>11,745</b>	<b>45,229</b>	<b>2,951</b>	<b>130</b>	<b>29,341</b>	<b>12,808</b>

2025/26	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Reserves \$'000
<b>Property</b>										
Land	1,560	1,560	0	0	0	1,560	0	0	0	1,560
<b>Total Land</b>	<b>1,560</b>	<b>1,560</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,560</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,560</b>
Buildings	1,266	358	358	0	550	1,266	0	0	1,046	220
Building improvements	3,777	434	3,098	0	245	3,777	0	0	3,777	0
<b>Total Buildings</b>	<b>5,043</b>	<b>792</b>	<b>3,456</b>	<b>0</b>	<b>795</b>	<b>5,043</b>	<b>0</b>	<b>0</b>	<b>4,823</b>	<b>220</b>
<b>Total Property</b>	<b>6,603</b>	<b>2,352</b>	<b>3,456</b>	<b>0</b>	<b>795</b>	<b>6,603</b>	<b>0</b>	<b>0</b>	<b>4,823</b>	<b>1,780</b>
<b>Plant and Equipment</b>										
Plant, machinery and equipment	1,920	0	1,728	0	192	1,920	0	0	1,920	0
Fixtures, fittings and furniture	30	30	0	0	0	30	0	0	30	0
Computers and telecommunications	229	0	229	0	0	229	0	0	229	0
Art Works	131	121	10	0	0	131	0	0	131	0
<b>Total Plant and Equipment</b>	<b>2,310</b>	<b>151</b>	<b>1,967</b>	<b>0</b>	<b>192</b>	<b>2,310</b>	<b>0</b>	<b>0</b>	<b>2,310</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	11,773	895	7,377	261	3,240	11,773	2,658	0	8,979	136
Bridges	4,850	4,750	100	0	0	4,850	4,561	0	289	0
Footpaths and cycleways	4,913	3,226	1,415	25	247	4,913	0	0	4,913	0
Drainage	4,625	1,056	2,163	0	1,406	4,625	0	0	4,625	0
Recreational, leisure and community facilities	12,183	1,094	3,479	0	7,610	12,183	1,500	0	3,029	7,655
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space and streetscapes	9,964	2,780	4,281	400	2,503	9,964	0	0	6,634	3,330
Off street car parks	0	0	0	0	0	0	0	0	0	0
<b>Total Infrastructure</b>	<b>48,308</b>	<b>13,801</b>	<b>18,816</b>	<b>686</b>	<b>15,005</b>	<b>48,308</b>	<b>8,719</b>	<b>0</b>	<b>28,468</b>	<b>11,121</b>
<b>Total Capital Works Expenditure</b>	<b>57,221</b>	<b>16,304</b>	<b>24,239</b>	<b>686</b>	<b>15,992</b>	<b>57,221</b>	<b>8,719</b>	<b>0</b>	<b>35,601</b>	<b>12,901</b>



2026/27	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Reserves \$'000
<b>Property</b>										
Land	1,560	1,560	0	0	0	1,560	0	0	0	1,560
<b>Total Land</b>	<b>1,560</b>	<b>1,560</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,560</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,560</b>
Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	4,486	608	3,813	0	65	4,486	0	0	4,486	0
<b>Total Buildings</b>	<b>4,486</b>	<b>608</b>	<b>3,813</b>	<b>0</b>	<b>65</b>	<b>4,486</b>	<b>0</b>	<b>0</b>	<b>4,486</b>	<b>0</b>
<b>Total Property</b>	<b>6,046</b>	<b>2,168</b>	<b>3,813</b>	<b>0</b>	<b>65</b>	<b>6,046</b>	<b>0</b>	<b>0</b>	<b>4,486</b>	<b>1,560</b>
<b>Plant and Equipment</b>										
Plant, machinery and equipment	1,635	0	1,472	0	164	1,635	0	0	1,635	0
Fixtures, fittings and furniture	0	0	0	0	0	0	0	0	0	0
Computers and telecommunications	236	0	236	0	0	236	0	0	236	0
Art Works	132	122	10	0	0	132	0	0	132	0
<b>Total Plant and Equipment</b>	<b>2,003</b>	<b>122</b>	<b>1,718</b>	<b>0</b>	<b>164</b>	<b>2,003</b>	<b>0</b>	<b>0</b>	<b>2,003</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	14,698	441	9,215	193	4,849	14,698	2,432	0	10,166	2,100
Bridges	100	0	100	0	0	100	0	0	100	0
Footpaths and cycleways	4,936	3,490	1,218	5	224	4,936	0	0	4,936	0
Drainage	5,672	1,947	2,173	0	1,552	5,672	0	0	5,672	0
Recreational, leisure and community facilities	3,876	871	1,988	0	1,017	3,876	0	0	2,620	1,256
Waste management	3,400	3,400	0	0	0	3,400	0	0	0	3,400
Parks, open space and streetscapes	9,282	2,126	3,932	366	2,859	9,282	0	200	6,238	2,844
Off street car parks	0	0	0	0	0	0	0	0	0	0
<b>Total Infrastructure</b>	<b>41,964</b>	<b>12,274</b>	<b>18,625</b>	<b>564</b>	<b>10,501</b>	<b>41,964</b>	<b>2,432</b>	<b>200</b>	<b>29,732</b>	<b>9,600</b>
<b>Total Capital Works Expenditure</b>	<b>50,013</b>	<b>14,564</b>	<b>24,156</b>	<b>564</b>	<b>10,729</b>	<b>50,013</b>	<b>2,432</b>	<b>200</b>	<b>36,221</b>	<b>11,160</b>

#### 4.6.5 Four Year Capital Works Program Detail

Capital Works Area	Total 4 year Program	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PROPERTY</b>					
<b>Land</b>					
Land Acquisition Program - Open Space for Manningham	6,475	1,800	1,555	1,560	1,560
(SPP) Manningham Property Acquisition Project	1,960	1,960	-	-	-
<b>Buildings</b>					
Schramm's Cottage Museum Complex Visitor Centre	2,200	500	1,700	-	-
Solar Panel Installation Program	1,400	700	700	-	-
Central Food Distribution Centre	716	-	-	716	-
Rieschiecks Reserve Athletic Pavilion Redevelopment	1,100	100	1,000	-	-
Replacement Lifts Civic Centre	250	250	-	-	-
Environmental Sustainable Design Program	290	290	-	-	-
Wonga Park Reserve East Pavilion Upgrade	550	-	-	550	-
Domeney Recreation Centre Kitchen Upgrade	112	112	-	-	-
<b>Building Improvements</b>					
Aquarena - Agreement EF18/11204	1,240	300	300	320	320
Miscellaneous Building Refurbishment Works	4,075	460	815	900	1,900
MC2 (Capital Minor Works)	400	100	100	100	100
Indoor Stadium AMS (Highball Facilities)	871	321	150	200	200
Airconditioning Sheahans Road - Bulleen Basketball Stadium	100	100	-	-	-
Emergency Management Initiatives	200	50	50	50	50
Finns reserve Scouts upgrade AMS Buildings	900	900	-	-	-
Office Accommodation Renewal	1,079	100	100	379	500
MC2 Exterior	1,400	1,400	-	-	-
Accessibility Improvement Program - Council Buildings	350	-	-	250	100
Donvale Preschool	250	-	-	250	-
Donvale Pony Club	351	-	351	-	-
Warrandyte Scout Hall	350	-	350	-	-
Wyena Pony Club	300	-	300	-	-
Public Toilet Strategy Implementation	3,084	500	500	868	1,216
Tunstall Square Kindergarten expansion and Maternal and Child Health Centre minor works (exterior entry to building)	934	934	-	-	-
Beverley Hills Preschool Concrete drain repairs and refurbishment works	360	-	-	360	-
Doncaster Library Internal Layout Changes	375	-	375	-	-
(SPP) 300 Blackburn Road, Doncaster East - Remediation works, Concept Design and Feasibility	100	100	-	-	-
Schramm's Cottage Restoration Works	197	197	-	-	-
Bulleen Library Internal Layout Changes	20	20	-	-	-
Aggregated Kindergarten Renewal Projects	400	100	100	100	100
<b>TOTAL PROPERTY</b>	<b>32,389</b>	<b>11,294</b>	<b>8,446</b>	<b>6,603</b>	<b>6,046</b>
<b>PLANT AND EQUIPMENT</b>					
<b>Plant, Machinery and Equipment</b>					
Plant Replacement Project	8,078	2,693	1,830	1,920	1,635
<b>Fixtures, Fittings and Furniture</b>					
Mobile Community Conversations	30	-	-	30	-
<b>Computers and Telecommunications</b>					
IT Infrastructure	765	150	150	229	236
<b>Art Works</b>					
Art Collection Conservation	40	10	10	10	10
Art Collection Acquisitions	123	30	30	31	32
Commissioning of public art	378	108	90	90	90
Ruffey Lake Park Public Art Commission	57	57	-	-	-
Mullum Mullum Public Art Commission	100	100	-	-	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>9,571</b>	<b>3,148</b>	<b>2,110</b>	<b>2,310</b>	<b>2,003</b>

Capital Works Area	Total 4 year Program	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>INFRASTRUCTURE</b>					
<b>Roads</b>					
Arterial Road Pavements (Link & Collector)	1,390	200	200	200	790
Carpark Resurfacing & Minor Upgrades	550	100	150	150	150
Concrete ROWs	120	30	30	30	30
Pavement Design	100	25	25	25	25
Open Space Road Pavements	400	80	160	80	80
Pram Crossings	200	50	50	50	50
Road Restoration	2,175	500	500	475	700
Road Retaining Wall / Structure	40	10	10	10	10
Road Surfacing (Reseals)	16,850	4,000	4,050	4,300	4,500
Road Renewal - Kerb & Channel	2,300	540	570	600	590
Shopping Centre Enhancements	280	70	70	70	70
Tram / Merlin Traffic Signals	3,600	2,480	886	234	-
Table Drain Sealing	311	75	75	79	82
Websters Road, Templestowe	1,000	1,000	-	-	-
Smiths Road (south of Reynolds Rd), Templestowe	631	-	-	100	531
Porter Street (Rd Closure to Newmans Rd)	100	-	-	-	100
Thompsons Road Service Road (Tasker Street to 248 Thompsons Rd)	300	-	50	250	-
Jumping Creek Road	4,266	1,500	1,000	1,266	500
Whittens Lane/Queens Avenue Intersection Modification	100	-	100	-	-
226 Blackburn Road Bus Shelter	85	-	-	-	85
298 Manningham Road Bus Shelter	85	-	-	-	85
Fitzsimons Lane and Main Road Corridor (Templestowe Route)	5,500	1,000	1,000	1,000	2,500
Arthur Street/Gifford Road Splitter Island	35	-	-	35	-
Harold Street/Lindsay Street Splitter Island	30	-	-	30	-
Major Road Lights - LED & Smart Controls Retrofit	5,800	1,800	100	1,800	2,100
Road and Assets Design (Templestowe Triangle)	1,800	600	-	200	1,000
Blackburn Road/Churchill Street Pedestrian Refuge	80	-	-	80	-
Anderson Creek Road/Ferleas Crescent Pedestrian Refuge	63	-	-	63	-
71-89 Williamsons Rd Bus Shelter	78	-	-	78	-
115-119 Manningham Rd Bus Shelter	77	-	77	-	-
794 Elgar Rd (Hanke Rd) Bus Shelter	77	-	-	77	-
1039 Doncaster Road Bus Shelter	75	-	-	-	75
147 Blackburn Road Bus Shelter	79	-	-	79	-
Aggregated Bus Shelter Installation	75	-	-	75	-
Pound Road Warrandyte Road intersection reconfiguration	150	150	-	-	-
Traffic Signal Controller and Lantern LED upgrade	240	80	80	-	80
King Street pedestrian refuge @ Ruffey Creek/The Boulevarde	80	80	-	-	-
348 Thompsons Rd Bus Shelter	75	-	-	75	-
Airds Road Stanlake Rise splitter island	50	-	-	50	-
Doncaster Road / Carawatha Road Side Road Activated Traffic Sigi	50	-	-	-	50
Milgate Primary School Pick Up / Drop Off Facility	50	50	-	-	-
Elsa Street intersections Modification (Dellfield Drive and Foote Str	50	-	-	-	50
Manningham DISC access road signal hardware modification	150	-	-	50	100
Wonga Park Reserve pedestrian crossing points	10	-	-	-	10
Jeffrey Street, Templestowe Lower LATM ( 8 humps)	84	-	84	-	-
Franklin Road (b/w Leeds Street and Wetherby Road), Doncaster East LATM	82	-	-	82	-
Coolabah Street, Doncaster LATM	90	-	-	-	90
Victoria Street Pedestrian Operated Signals (Ruffey Lake Masterpl	81	81	-	-	-
25 High Street Bus Shelter	80	-	-	80	-
427 Ringwood-Warrandyte Road Bus Shelter	120	-	-	-	120
1-11 Thompsons Road Bus Shelter	70	-	-	-	70
1055 Doncaster Road Bus Shelter	75	-	-	-	75
42 High Street Bus Shelter	75	75	-	-	-
115-119 Manningham Road Bus Shelter	75	75	-	-	-
167-178 Yarra Street Bus Shelter	70	-	70	-	-
Northeast corner of Doncaster Road / Williamsons Road Additional	170	-	170	-	-
Andersons Creek Road Bus Shelter (opposite 1 Longstaff Court)	75	75	-	-	-
Williamsons Road Bus Shelter (behind 9 Hawtin Street)	75	75	-	-	-

Capital Works Area	Total 4 year Program	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000
52 King Street Bus Shelter	75	75	-	-	-
Hogan / Jumping Creek Road Bus Shelter	80	-	80	-	-
Williamsons Road Bus Shelter	80	-	80	-	-
142 Mitcham Road Bus Shelter	80	-	80	-	-
<b>Bridges</b>					
Bridges / Culverts - Roads & Reserves	400	100	100	100	100
Banksia Park Shared Path Bridge	5,410	440	220	4,750	-
<b>Footpaths and Cycleways</b>					
Footpaths - Parks	860	220	220	200	220
Footpaths - Roads	4,300	1,000	1,190	1,140	970
Dudley Road Stage 2 PPN	1,031	50	500	481	-
Manningham Rd (Hazel Drv to Marcus Rd) Shared Path - Bicycle Strategy	250	-	-	250	-
Taroona Avenue Shared Path	600	600	-	-	-
Main Yarra Trail Extension to Warrandyte	500	500	-	-	-
Walker Street Footpath	250	250	-	-	-
Parker Street (McLachlan to Milne), Templestowe Local Footpath	300	300	-	-	-
Pound Road, Warrandyte Local Footpath	450	100	350	-	-
368 Yarra Rd to Homestead New Footpath PPN	550	50	500	-	-
Derreck Avenue Bicycle Strategy	150	-	150	-	-
Strutt Avenue Bicycle Strategy	75	-	75	-	-
Beverley Street Bicycle Strategy	75	-	75	-	-
Blackburn Road Footpath, Doncaster East - Stage 1: From 8 Havelock Ct to Andersons Creek Rd - Stage 2: From Zerbe Av to Chestnut Ct	50	50	-	-	-
Pedestrian Refuge_Russell Rd/Mullens Rd/Ringwood Warrandyte F	221	100	121	-	-
Manningham Road service road access changes	150	150	-	-	-
Wood Street Footpath (Milne st to McLachlan st)	200	200	-	-	-
West End Road - Taroona Ave to First Street	80	-	80	-	-
Anderson Creek Road(Blackburn road to Service road)	150	50	100	-	-
Hovea Street - Yarra Valley Preschool to Glendale Ave	120	20	100	-	-
Tindals Road - Ringwood-Warrandyte Road to Stintons Road RAB - 3km needs design	900	100	400	400	-
Reynolds Road - Tindals Road to Arnold Drive	250	50	200	-	-
Carlton Court - Church Road to Carlton Walkway (link to Ringwood	100	-	100	-	-
Oakland Drive - Full length from Ringwood-Warrandyte Road	350	-	50	300	-
Aviemore Ave - Brucedale Cres to Community Centre carpark	125	-	25	100	-
Granard Ave - Community Centre carpark to Park Rd - runs past te	125	-	25	100	-
Hopetoun Rd - Dirton Cres to Brucedale Cres	75	-	25	50	-
Banool Quad - number 2 to number 24	125	-	25	100	-
Stintons Road - Park Rd to Tindals Rd - 2km needs design	650	-	100	550	-
Paynters Road - Dudley Road to Homestead Road - 1km needs de	390	-	90	300	-
Serpells Road shared path (Williamsons Road to 81 Serpells Road	60	60	-	-	-
High Street shared path and refuge (Ayr St to Doncaster park and i	195	50	145	-	-
Tunstall Road shared path (Beverley St to St Clems reserve)	205	205	-	-	-
Alexander Road - From Heidelberg-Warrandyte Road to rear of school (16 Alexander Road)	125	-	25	100	-
Springvale Rd to Bellevue Ave Bicycle Strategy - Akoonah Reserve shared path	52	-	52	-	-
Springvale Rd to Bellevue Ave Bicycle Strategy - Valepark Reserve shared path	90	-	90	-	-
Springvale Rd to Bellevue Ave Bicycle Strategy - Cat Jump Park shared path	200	-	200	-	-
Linemarking upgrade as per Bicycle Strategy	50	-	-	-	50
Hillcrest Reserve shared path (Eastlink trail connection)	150	150	-	-	-
Porter Street Footpath (Anderson to McLachlan)	170	-	50	120	-
Carbine Street Footpath (Leslie Street to Butterfly Gardens)	250	-	50	200	-
Porter Street Footpath (Church to Newmans)	300	-	-	50	250
Brucedale/Ennismore Footpath (10 Brucedale to Bowmore)	500	-	-	50	450
Newmans Road Footpath (Websters to Porter)	350	-	-	50	300
Knees Road Footpath (Stintons to Husseys)	400	-	-	50	350
Granard Ave Footpath (Frogmore to Aviemore)	300	-	-	50	250

Capital Works Area	Total 4 year Program	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000
Berringa Road Footpath (Milne to Elgin)	60	-	-	-	60
Wood Street Footpath (Ruffey to Lankester)	100	-	-	-	100
Everard Drive Footpath (Taroon to Pound Rd)	500	-	-	-	500
Alexander Avenue Footpath (School to Homewood)	165	-	-	25	140
Euston Avenue Footpath (Elgin to Park Rd)	122	-	-	-	122
Clancys Lane Footpath (Williamsons to Bloom)	50	-	-	-	50
Margaret Court Footpath (Alexander to Speers)	50	-	-	-	50
Aggregated Local Footpath Design and Construction Projects	450	-	400	-	50
Knees Road Footpath, (Stintons to Orchid)	50	-	-	-	50
Enfield Ave Footpath (Frogmore to End)	50	-	-	-	50
Harris Gully Road Footpath (Tindals to Valley)	50	-	-	-	50
Reynolds Road Footpath (Church to Hemingway)	50	-	-	-	50
Hillhouse Road Footpath (Woodlands to end)	50	-	-	-	50
Harris Gully Road and Beauty Gully Road - Traffic Island and ancillary roadworks	100	-	100	-	-
Stintons Road, btw Falconer and Knees Roads - Road Safety Upgr	50	50	-	-	-
Safe Crossing Points	300	-	-	150	150
Reynolds Road/Smiths Road Intersection Traffic Study	50	50	-	-	-
Springvale Road (Mullum Mullum stadium) - Pedestrian Refuge incl	120	120	-	-	-
Montgomery Place, Bulleen LATM	14	-	-	-	14
Road Safety Strategy	57	-	-	27	30
Activity Centre ad-hoc safety improvements	55	15	-	20	20
Merlin Street Footpath Widening (Tram to Frederick)	180	50	130	-	-
Walker Street Footpath Construction (Heppburn to Whittens)	70	-	70	-	-
Ayr Street Shared Path (Manningham to Norweena)	275	-	-	25	250
Ayr Street Shared Path (Norweena to Ayr)	165	-	-	25	140
Leeds Street Shared Path (Boronia Grove to Tristania)	25	-	-	-	25
Leeds Street Shared Path (Tristania to Hamilton)	25	-	-	-	25
Carbine Street Shared Path (Manor to Greenview)	25	-	-	-	25
The Pines Reserve Shared Path (Pines Carpark - Blackburn Rd to Deloraine Cl)	25	-	-	-	25
Yarra Street Footpath - Whipstick Gully Rd to Trezise St (Warrand	25	-	-	-	25
Yarra Road Footpath - Launders Ave to Old Yarra Rd (Wonga Park	20	-	-	-	20
Joseph Court Footpath - connection from Milne Rd through Wilkinson Reserve to Wilkinson Way (Park Orchards)	25	-	-	-	25
<b>Drainage</b>					
Underground / Open Drainage	965	200	265	250	250
Melbourne Hill Road Drainage Upgrade	3,200	1,500	1,300	400	-
69 Atkinson Street, Templestowe Drainage	400	400	-	-	-
Everard Drive Drainage Upgrade	600	600	-	-	-
Miscellaneous Drainage Improvements	1,977	405	523	525	524
Mitchell Ave Warrandyte Catchment Drainage	1,800	150	400	750	500
106-147 Brackenbury Street Warrandyte Row Drainage	700	700	-	-	-
Blair Street Warrandyte – Street Drainage	600	50	550	-	-
Arundel Road & Pine Avenue Park Orchards- Drainage	700	700	-	-	-
Corriedale Cres Park Orchards Catchment Drainage	2,000	200	700	600	500
Dalry Ave Park Orchards Street Drain	2,090	50	250	790	1,000
Easement Drain - 31 - 39 Robert Street, Bulleen	215	20	195	-	-
Easement Drainage - 36 to 64 South Valley Road, Park Orchards	100	-	-	-	100
Retarding Basin/ Detention Tanks - Number of RB - Swanston Street Reserve + Upstream Reserves	800	-	100	-	700
6 -36 Trezise Street, 14 - 26 Brackenbury, Warrandyte Catchment Drainage Improvements	1,350	-	150	500	700
52 - 72 Serpells Road Templestowe Drainage	390	-	40	-	350
90 - 104 Serpells Road & 1 - 2 Cipora Court, Templestowe Drainage	40	-	40	-	-
5 - 13 Jumping Creek Road, Wonga Park Drainage	1,000	-	-	400	600
305 Old Warrandyte Road Drainage, Ringwood North (293- 305 Old Warr/ 633, 637 R-W Rd / 2 Wellesley)	50	-	50	-	-
Toppings Road Drainage - Wonga Park (31-43 Jumping Creek Road)	80	-	-	80	-
Morna Reserve Drainage - (26 Morna Road, Doncaster East.					
Baratta Reserve - 19 Baratta Street, Doncaster East	100	-	-	50	50
South Valley Road, Park Orchards Easement Drainage (541-557 Park Rd, 21-33 Alva Ave)	380	-	-	80	300
Drainage Improvement Raised Pavement - Intersection Church Road & Cockaigne Street, Doncaster	200	-	-	200	-
Veda Court Drainage, Templestowe (Intersection King Street & Veda Court)	98	-	-	-	98

Capital Works Area	Total 4 year Program	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Recreational, Leisure and Community Facilities</b>					
Miscellaneous General Leisure	622	150	158	150	164
Cricket Nets / Coaches Boxes / Goalposts	120	30	30	30	30
Fencing	651	100	192	189	170
AMS - Outdoor Basketball & Netball Facilities	216	54	54	54	54
Childrens Services Projects	289	70	72	72	75
Tennis Court Strategy	314	314	-	-	-
Miscellaneous Community Facilities	168	-	48	48	72
Donvale Bowls North Field Synthetic Conversion	389	389	-	-	-
Community Facilities Play Equipment AMS	194	48	48	48	50
Recreation Strategy Implementation	216	-	71	71	74
Bin Cages at Sporting Facilities	80	20	20	20	20
Rieschiecks Reserve Management Plan (inc Waldau)	2,700	400	1,000	1,000	300
Aquarena 50m pool Upgrade	10,000	500	4,500	5,000	-
Aggregated Leisure and Community Projects	273	65	70	66	72
Manningham Templestowe Leisure Centre Master Plan	250	50	150	50	-
Serpells Reserve Upgrade of sports field floodlighting to training standard	150	150	-	-	-
Park Orchards Tennis Club Court 1-4 and floodlight Upgrade	190	190	-	-	-
Active Reserve Facility Development Plans	120	30	30	30	30
Public Tennis Court Improvement Works ( Koonung Park)	230	230	-	-	-
Major Community Facilities	3,600	300	300	1,500	1,500
Aquarena Redevelopment (Outdoor Masterplan)	5,000	200	1,800	3,000	-
Donvale Indoor Sports Centre Redevelopment	250	50	150	50	-
Warrandyte Reserve No.1 Oval Redevelopment	1,265	-	-	-	1,265
Wonga Park Reserve No.2 Oval Redevelopment	530	-	-	530	-
Colman Park Cricket Nets Roof and Floodlighting	275	-	-	275	-
Bulleen Tennis Club Court 7 & 8 Resurfacing, floodlights	210	10	200	-	-
Wonga Park Netball Court Resurface & Floodlight Upgrade	553	553	-	-	-
<b>Waste Management</b>					
Glass recycling	3,400	-	-	-	3,400
<b>Parks, Open Space and Streetscapes</b>					
Sporting Reserves (AMS)	1,536	437	372	360	367
Road Furniture / Signs / Bins / Seats	455	65	130	130	130
Play Spaces - AMS	360	90	90	90	90
Street Lighting Replacement Program	188	45	45	48	50
Aggregated Neighbourhood Activity Centre Projects	-	-	-	-	-
Green Gully Linear Park Signage & Miscellaneous Works	102	-	-	-	102
Miscellaneous Open Space Projects	125	31	31	31	32
Water Initiatives	800	200	200	200	200
Stiggants / Warrandyte River Reserve	120	120	-	-	-
Mullum Mullum Linear Park Stage 2	475	-	-	100	375
Implementation of Boronia Reserve Management Plan	1,306	-	200	1,106	-
Yanggai Barring Linear Park	184	-	-	-	184
Mullum Mullum Linear Park Stage 5 (Heid-Warr Rd to Yarra River)	650	100	50	500	-
Additional Street Lighting	245	53	63	63	66
Stintons Reserve Management Plan	380	-	-	-	380
Local Activity Centres Infrastructure upgrades	91	-	30	30	31
City Signage Program	525	100	140	140	145
Koonung Creek Linear Park Management Plan	310	80	80	150	-
Energy Efficient Public Lighting Program	1,224	200	200	396	428
Hepburn Reserve	2,300	2,300	-	-	-
Studley Park (paths) Tullamore Interface	170	20	150	-	-
Ruffey Lake Park Playground Upgrade - Victoria Street (Waldau)	1,025	1,025	-	-	-
Ruffey Creek Linear Park- (Foote St) traffic signals	800	800	-	-	-
Domeney Reserve Management Plan Implementation	56	56	-	-	-
Anderson Park #2 Synthetic Pitch and floodlights	2,100	-	-	100	2,000
Wombat Bend Playspace Restoration	630	-	30	500	100
Anderson Park #3 Synthetic Pitch Replacement	160	-	10	150	-

Capital Works Area	Total 4 year Program	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000
Astelot Reserve Playspace Renewal	150	150	-	-	-
Cat Jump Park Playspace Renewal	347	347	-	-	-
Doncaster Reserve Playspace Renewal	270	20	250	-	-
Donvale Reserve Playspace Renewal	200	200	-	-	-
Joroma Reserve Playspace Renewal	110	110	-	-	-
Maggs Reserve Playspace Renewal	165	15	150	-	-
Mossdale Reserve Playspace Renewal	165	15	150	-	-
Ted Ajani Reserve Playspace Renewal	250	250	-	-	-
Savernake Open Space Development	140	-	-	-	140
St Clems Reserve South Open Space Development	295	20	275	-	-
Eric Reserve Open Space Development	115	-	115	-	-
Finns Reserve Open Space Development	110	-	-	110	-
Ted Ajani Reserve Open Space Development	15	15	-	-	-
Warrandyte Skate Park Playspace Renewal	50	-	-	-	50
Aggregated Small Reserves Concept Plans	170	50	48	-	72
Burgundy Reserve Upgrade	260	-	30	230	-
Ruffey Lake Park Master Plan Implementation (inc Waldau)	3,600	300	850	1,300	1,150
Swanston Reserve Skate Facility Renewal	550	550	-	-	-
Templestowe Memorial Reserve Upgrade	220	220	-	-	-
Public Lighting in Reserves	110	20	40	-	50
Templestowe Village Streetscape Upgrade	1,870	50	100	800	920
Safety and Amenity works - Macedon Square	100	100	-	-	-
Parks and Recreation Asset Renewal	146	72	74	-	-
Montpellier Reserve Open Space Development	10	-	-	-	10
Fitzsimons Reserve Masterplan	315	-	30	285	-
Kenman Reserve Playspace Renewal	110	-	-	110	-
Hodgson Reserve Playspace Renewal	135	135	-	-	-
Morna Reserve Playspace Renewal	135	135	-	-	-
Koonung Creek Playspaces Renewal	350	15	170	15	150
Whistlewood Reserve Playspace Renewal	110	-	-	110	-
Kevin Reserve Playspace Renewal	60	-	60	-	-
Fahey Park Playspace Renewal	110	-	110	-	-
Hillcroft Reserve Playspace Renewal	110	-	110	-	-
Michael Reserve Playspace Renewal	135	135	-	-	-
Ruffey Lake Park Signage	90	90	-	-	-
Ruffey Lake Park Paths	157	157	-	-	-
Ruffey Lake Park Pedestrian Bridges and Boardwalk	830	830	-	-	-
Ruffey Lake Park Exercise Station - Boulevard Hill	150	150	-	-	-
Wonga Park Reserve Sportsground Redevelopment	1,180	-	-	1,180	-
Currawong Tennis Club Court 1 & 2 Resurfacing & 6 court floodlight upgrade	380	380	-	-	-
Donvale Tennis Club Courts 1 & 2 Floodlight Upgrade	59	-	59	-	-
Schramms Reserve Turf Cricket Nets Redevelopment	330	-	-	330	-
Serpells Tennis Club Floodlight and Court Upgrade	410	-	-	-	410
Mulsanne Reserve Playspace	100	-	-	-	100
Morris Williams Reserve Bicycle Facility	20	-	-	-	20
Carawatha/Koolkuna Demolition and DD	420	100	320	-	-
Beverley Reserve Playspace Renewal	260	-	30	230	-
Burgundy Reserve Playspace Renewal	110	-	110	-	-
Celeste West Playspace Renewal	110	-	-	110	-
Dellfield Reserve Playspace Renewal	110	-	110	-	-
Fielding Reserve Playspace Renewal	185	-	-	15	170
Kerry Reserve Playspace Renewal	245	135	110	-	-
Larnoo Playspace (MMCLP)	185	-	15	170	-
Manna Gum Playspace Renewal	295	-	15	280	-
Cameron Reserve Playspace Renewal	120	-	-	-	120
Davis Reserve Playspace Renewal	120	-	-	-	120
Hampshire Reserve Playspace Renewal	120	-	-	120	-
Lionel Reserve Playspace Renewal	120	-	-	120	-
Lynette Reserve Playspace Renewal	120	-	-	120	-
McKenzie Reserve Playspace Renewal	120	-	-	120	-
Marshall Reserve Playspace Renewal	205	-	-	15	190
Dryden Reserve Playspace Renewal	130	-	-	-	130

Capital Works Area	Total 4 year Program	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000
Paterson Reserve Playspace Renewal	130	-	-	-	130
Richard Reserve Playspace Renewal	130	-	-	-	130
Riverview Reserve Playspace Renewal	130	-	-	-	130
St Clems Reserve Playspace Renewal	130	-	-	-	130
Stanley Reserve Playspace Renewal	130	-	-	-	130
Willow Reserve South Playspace Renewal	130	-	-	-	130
Schramms Reserve South Playspace Renewal	20	-	-	-	20
Warrandyte RSL Landscaping Works	100	100	-	-	-
Applewood Reserve	100	-	-	100	-
<b>Off Street Car Parks</b>					
Doncaster Senior Citizens Centre Car Park Upgrade	185	-	185	-	-
<b>TOTAL INFRASTRUCTURE</b>	<b>164,367</b>	<b>39,422</b>	<b>34,673</b>	<b>48,308</b>	<b>41,964</b>
<b>TOTAL CAPITAL WORKS</b>	<b>206,327</b>	<b>53,864</b>	<b>45,229</b>	<b>57,221</b>	<b>50,013</b>

Maintenance	Total 4 year Program	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PROPERTY</b>					
Buildings	9,488	2,281	2,344	2,402	2,462
<b>TOTAL PROPERTY</b>	<b>9,488</b>	<b>2,281</b>	<b>2,344</b>	<b>2,402</b>	<b>2,462</b>
<b>PLANT AND EQUIPMENT</b>					
Art Works	24	-	8	8	8
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>24</b>	<b>-</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>INFRASTRUCTURE</b>					
Roads	10,056	2,355	2,502	2,566	2,633
Bridges	395	95	97	100	102
Footpaths and Cycleways	3,589	787	911	934	957
Drainage	9,828	2,515	2,378	2,437	2,498
Recreational, Leisure and Community Facilities	8,681	2,089	2,136	2,200	2,255
Parks, Open Space and Streetscapes	39,873	9,600	9,776	10,123	10,373
Off Street Car Parks	967	233	239	245	251
<b>TOTAL INFRASTRUCTURE</b>	<b>73,389</b>	<b>17,674</b>	<b>18,040</b>	<b>18,605</b>	<b>19,070</b>
<b>TOTAL MAINTENANCE</b>	<b>82,901</b>	<b>19,955</b>	<b>20,392</b>	<b>21,015</b>	<b>21,540</b>

Technology Program - Operating	Total 4 year Program	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000
Technology Program	10,149	2,399	2,321	2,690	2,738
IT Strategy Initiatives	2,910	285	285	1,150	1,190
<b>Total Technology Program - Operating</b>	<b>13,059</b>	<b>2,684</b>	<b>2,606</b>	<b>3,840</b>	<b>3,928</b>



## 5a. Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives. The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	+/-
<b>Governance</b>									
Satisfaction with community consultation and engagement	Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	1	56	56	58	59	60	62	+
<b>Roads</b>									
Sealed local roads below the intervention level	Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	2	98.9%	98.0%	98.4%	98.6%	99.0%	99.2%	+
<b>Statutory planning</b>									
Planning applications decided within the relevant required time	Number of planning application decisions made within the relevant required time / Number of decisions made	3	79.0%	79.0%	79.0%	79.0%	79.0%	79.0%	o
<b>Waste management</b>									
Kerbside collection waste diverted from landfill	Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	4	53.6%	56.0%	70.0%	80.0%	80.0%	80.0%	+

### Targeted performance indicators - Financial

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	+/-
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	5	211.2%	203.8%	181.8%	182.4%	173.6%	167.4%	-
<b>Obligations</b>									
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	6	118.0%	124.5%	127.0%	111.4%	131.7%	109.2%	+
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	7	80.8%	79.9%	81.6%	83.5%	83.6%	83.8%	+
<b>Efficiency</b>									
Expenditure level	Total expenses / no. of property assessments	8	\$2,606	\$2,719	\$2,770	\$2,740	\$2,797	\$2,853	-

## 5b. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	+/-
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	9	2.8%	1.9%	1.9%	3.3%	3.5%	4.2%	+
<b>Liquidity</b>									
Unrestricted cash	Unrestricted cash / current liabilities	10	-61.9%	-34.4%	61.5%	60.6%	52.9%	58.5%	+
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	11	0%	0.0%	0.0%	0.0%	0.0%	0.0%	o
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		0%	0.0%	0.0%	0.0%	0.0%	0.0%	o
Indebtedness	Non-current liabilities / own source revenue		2.6%	2.3%	1.9%	1.7%	1.5%	1.3%	+
<b>Stability</b>									
Rates effort	Rate revenue / CIV of rateable properties in the municipality	12	0.20%	0.2%	0.2%	0.2%	0.2%	0.2%	o
<b>Efficiency</b>									
Revenue level	General rates and municipal charges / no. of property assessments	13	\$1,845	\$1,881	\$1,962	\$2,017	\$2,064	\$2,125	+
<b>Sustainability Capacity</b>									
Population	Total expenses / Municipal population		\$1,084	\$1,097	\$1,095	\$1,074	\$1,089	\$1,111	o
Population	Value of infrastructure / Municipal population		\$7,703	\$7,533	\$7,545	\$7,536	\$7,607	\$7,663	+
Population	Municipal population / Kilometres of local roads		208	215	219	223	226	228	-
Own source revenue	Own source revenue / Municipal population		\$996	\$1,005	\$1,034	\$1,046	\$1,064	\$1,093	+
Recurrent grants	Recurrent grants / Municipal population		\$112	\$112	\$81	\$64	\$65	\$66	-
Workforce turnover	Number of permanent staff resignations and terminations / Average number of permanent staff for the financial year		17.8%	8.5%	8.5%	8.5%	8.5%	8.5%	o

### **Key to Forecast Trend:**

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

### **Notes to indicators**

#### **5a**

##### **1. Satisfaction with community consultation and engagement**

There is an increased community expectation to have an impact on Council's decision-making. Our proposed approach to providing more opportunities to participate and showing how community views are incorporated is likely to increase satisfaction in the medium to long term.

##### **2. Sealed local roads below the intervention level**

Market challenges and changes in resourcing has led to a slight downturn. The approach to procurement of resourcing has recently changed that will reflect in the target outcome.

##### **3. Planning applications decided within the relevant required time**

Based on previous years trends recognising that planning is multi-faceted and seeks to balance timeliness with community consultation, detail assessment and quality outcomes.

##### **4. Kerbside collection waste diverted from landfill**

The introduction of Food Organic Garden Organic (FOGO) will significantly our residual waste as all food waste will be moved from the garbage bin to the FOGO bin (approximately 56% of a standard household garbage bin contains food waste). The frequency of the garbage bin collection will change from weekly to fortnightly.

##### **5. Working Capital**

The proportion of current liabilities represented by current assets. Council takes this indicator very seriously to ensure that Council continue to provide services to the community, ensure the ongoing maintenance of our community's infrastructure and deliver our capital works program without necessarily having to borrow funds. Working capital is forecast to remain reasonably strong liquidity position throughout the period.

## **6. Asset renewal**

This percentage indicates the extent of Council's renewal and upgrade against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates that Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed/updated and that future capital expenditure will be required to maintain assets.

## **7. Rates concentration**

This indicator reflects the extent of the reliance on rate revenues to fund all of Council's on-going services. The trend indicates that Council is more reliant on rate revenue compared to all other revenue sources.

## **8. Expenditure level**

Over the forecast period, Council focuses to deliver high-quality services within a responsible budget at an average of \$2,764 per assessment. This ratio demonstrates that we are committed to provide core services and community facilities in a cost-effective way.

## **5b**

## **9. Adjusted underlying result**

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives.

## **10. Unrestricted Cash**

Cash and cash equivalents held by Council are restricted in part and not fully available for Council's operations. After adjusting for restrictions, Council is projecting to remain reasonably strong throughout the period.

## **11. Debt compared to rates**

Council is debt free and is expected to remain debt free throughout the four-year period.

## **12. Rates effort**

This ratio highlights our relatively low and stable rate burden on our community when compared to property values.

## **13. Revenue level**

Rate revenue is a major source of funding for a range of Council services and assists in providing funding to maintain and renew over \$2 billion of community assets such as local roads, community buildings, drains, footpaths, playgrounds and sporting facilities.

## 6. Schedule of Fees and Charges

This section presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the financial year 2023/24.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	Unit of Measure	GST Status	2022/23		2023/24		Fee	Fee	Basis of Fee
			Fee Inc	GST	Fee Inc	GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%			
<b>Financial Services</b>									
<b>General</b>									
Dishonoured Payments to Council - Administration Fee	Per application	Non-Taxable	46.00		48.00		2.00	4.3%	Non-Statutory
<b>Valuation and Rates</b>									
Land Information Certificates statutory	Per application	Non-Taxable	27.80		28.90		1.10	4.0%	Statutory
Land Information Certificates urgent fee - same/next day	Per application	Non-Taxable	87.00		90.50		3.50	4.0%	Statutory
Confirmation of ownership letter processed by council rates department	Per application	Non-Taxable	41.00		42.00		1.00	2.4%	Non-Statutory
Copy of Rate Notice (per Notice)	Per notice	Non-Taxable	15.50		16.00		0.50	3.2%	Non-Statutory
Request for ownership details (Protection Notices)	Per application	Non-Taxable	31.00		32.00		1.00	3.2%	Non-Statutory
Refund Administration Fee	Per refund	Non-Taxable	15.50		16.00		0.50	3.2%	Non-Statutory
Direct Debit Administration Fee (Rates)	Per dishonour	Non-Taxable	15.50		16.00		0.50	3.2%	Non-Statutory
Title Search	Per search	Non-Taxable	26.00		27.00		1.00	3.8%	Non-Statutory
Historical Rates information - Maximum	Per application	Non-Taxable	600.00		624.00		24.00	4.0%	Non-Statutory
Historical Rates information - Minimum	Per application	Non-Taxable	25.00		26.00		1.00	4.0%	Non-Statutory
Batch Information Requests - Maximum	Per application	Non-Taxable	600.00		624.00		24.00	4.0%	Non-Statutory
Batch Information Requests - Minimum	Per application	Non-Taxable	25.00		26.00		1.00	4.0%	Non-Statutory
Street Number Change - Maximum	Per application	Non-Taxable	749.00		779.00		30.00	4.0%	Non-Statutory
Street Number Change - Minimum	Per application	Non-Taxable	193.00		200.00		7.00	3.6%	Non-Statutory
<b>Connected Communities</b>									
<b>Maternal and Child Health</b>									
Parent Education Program MCC resident	Per session	Taxable	34.30		35.70		1.40	4.1%	Non-Statutory
Parent Education Program Non resident	Per session	Taxable	49.60		51.60		2.00	4.0%	Non-Statutory
Parent Education Program HealthCare Card Holder	Per session	Taxable	13.00		13.50		0.50	3.8%	Non-Statutory
<b>Early Years at MC<sup>2</sup></b>									
Child Care Full week	Per week	Non-Taxable	606.00		630.20		24.20	4.0%	Non-Statutory
Child Care Full individual days	Per day	Non-Taxable	123.00		127.90		4.90	4.0%	Non-Statutory
A late fee will be charged for the late collection of children after 6:00 pm	Per occurrence	Non-Taxable	45.00		47.00		2.00	4.4%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%	
<b>Council Sports Fields</b>							
<b>Sports Fields - Winter Hire</b>							
Grade 1 Seasonal Charge	Seasonal	Taxable	2,947.90	3,065.80	117.90	4.0%	Non-Statutory
Grade 2 Seasonal Charge	Seasonal	Taxable	2,325.20	2,418.20	93.00	4.0%	Non-Statutory
Grade 3 Seasonal Charge	Seasonal	Taxable	992.80	1,032.50	39.70	4.0%	Non-Statutory
Grade 4 Seasonal Charge	Seasonal	Taxable	986.70	1,026.20	39.50	4.0%	Non-Statutory
Level 1 Pavilion Seasonal Charge	Seasonal	Taxable	885.50	920.90	35.40	4.0%	Non-Statutory
Level 1 Pavilion Seasonal sub let Levy	Seasonal	Taxable	4,462.20	4,640.70	178.50	4.0%	Non-Statutory
Level 2 Pavilion Seasonal Charge	Seasonal	Taxable	549.10	571.10	22.00	4.0%	Non-Statutory
Level 3 Pavilion Seasonal Charge	Seasonal	Taxable	370.10	384.90	14.80	4.0%	Non-Statutory
Casual Ground Charge Commercial Use	Per request	Taxable	458.10	476.40	18.30	4.0%	Non-Statutory
Casual Ground Charge Community Use	Per request	Taxable	230.10	239.30	9.20	4.0%	Non-Statutory
Casual Ground Charge Finals w ith gate takings	Per request	Taxable	458.10	476.40	18.30	4.0%	Non-Statutory
Casual Ground Charge Commercial use Turf w icket preparation	Per request	Taxable	230.10	239.30	9.20	4.0%	Non-Statutory
Casual Ground Charge Community use Turf w icket preparation	Per request	Taxable	153.40	159.50	6.10	4.0%	Non-Statutory
Casual Ground Charge Finals use Turf w icket preparation	Per request	Taxable	153.40	159.50	6.10	4.0%	Non-Statutory
Casual Pavilion Charge Commercial Use	Per request	Taxable	382.40	397.70	15.30	4.0%	Non-Statutory
Casual Pavilion Charge Community Use	Per request	Taxable	203.50	211.60	8.10	4.0%	Non-Statutory
Casual Pavilion Charge School Use	Per request	Taxable	162.60	169.10	6.50	4.0%	Non-Statutory
<b>Reischieks Reserve Athletic Track</b>							
Senior Schools (Local) - (Includes pavilion cleaning charge)	Per request	Taxable	493.90	513.70	19.80	4.0%	Non-Statutory
Junior Schools (Local) - (Includes pavilion cleaning charge)	Per request	Taxable	408.00	424.30	16.30	4.0%	Non-Statutory
Others - (Includes pavilion cleaning charge)	Per request	Taxable	644.20	670.00	25.80	4.0%	Non-Statutory
Carnivals - (Includes pavilion cleaning charge)	Per request	Taxable	816.00	848.60	32.60	4.0%	Non-Statutory
Training per hour (Local)	Per hour	Taxable	68.50	71.20	2.70	3.9%	Non-Statutory
Training per hour (Outside)	Per hour	Taxable	98.20	102.10	3.90	4.0%	Non-Statutory
<b>Reischieks Reserve Pavilion</b>							
Hire of Pavilion	Per request	Taxable	829.20	862.40	33.20	4.0%	Non-Statutory
<b>Sports Fields - Summer</b>							
Grade 1 Seasonal Charge	Seasonal	Taxable	2,947.90	3,065.80	117.90	4.0%	Non-Statutory
Grade 2 Seasonal Charge	Seasonal	Taxable	2,325.20	2,418.20	93.00	4.0%	Non-Statutory
Grade 3 Seasonal Charge	Seasonal	Taxable	992.80	1,032.50	39.70	4.0%	Non-Statutory
Grade 4 Seasonal Charge	Seasonal	Taxable	986.70	1,026.20	39.50	4.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase /	Increase /	
			\$	\$	(Decrease)	(Decrease)	
					\$	%	
Level 1 Pavilion Seasonal Charge	Seasonal	Taxable	885.50	920.90	35.40	4.0%	Non-Statutory
Level 1 Pavilion Seasonal sub let Levy	Seasonal	Taxable	4,462.20	4,640.70	178.50	4.0%	Non-Statutory
Level 2 Pavilion Seasonal Charge	Seasonal	Taxable	549.10	571.10	22.00	4.0%	Non-Statutory
Level 3 Pavilion Seasonal Charge	Seasonal	Taxable	370.10	384.90	14.80	4.0%	Non-Statutory
Casual Ground Charge Commercial Use	Per request	Taxable	458.10	476.40	18.30	4.0%	Non-Statutory
Casual Ground Charge Community Use	Per request	Taxable	229.00	238.20	9.20	4.0%	Non-Statutory
Casual Ground Charge Finals w ith gate takings	Per request	Taxable	458.10	476.40	18.30	4.0%	Non-Statutory
Casual Ground Charge Commercial use Turf w icket preparation	Per request	Taxable	229.00	238.20	9.20	4.0%	Non-Statutory
Casual Ground Charge Community use Turf w icket preparation	Per request	Taxable	153.40	159.50	6.10	4.0%	Non-Statutory
Casual Ground Charge Finals use Turf w icket preparation	Per request	Taxable	153.40	159.50	6.10	4.0%	Non-Statutory
Casual Pavilion Charge Commercial Use	Per request	Taxable	405.90	422.10	16.20	4.0%	Non-Statutory
Casual Pavilion Charge Community Use	Per request	Taxable	203.50	211.60	8.10	4.0%	Non-Statutory
Casual Pavilion Charge School Use	Per request	Taxable	162.60	169.10	6.50	4.0%	Non-Statutory
Donvale #1 Seasonal Turf w icket charge	Seasonal	Taxable	4,434.60	4,612.00	177.40	4.0%	Non-Statutory
Koonung Res Seasonal Turf w icket charge	Seasonal	Taxable	5,162.60	5,369.10	206.50	4.0%	Non-Statutory
Schramms #1 Seasonal Turf w icket charge	Seasonal	Taxable	5,569.60	5,792.40	222.80	4.0%	Non-Statutory
Zerbes Seasonal Turf w icket charge	Seasonal	Taxable	4,323.10	4,496.00	172.90	4.0%	Non-Statutory
Donvale #2 Seasonal Turf w icket charge	Seasonal	Taxable	3,423.30	3,560.20	136.90	4.0%	Non-Statutory
Schramms #2 Seasonal Turf w icket charge	Seasonal	Taxable	3,100.20	3,224.20	124.00	4.0%	Non-Statutory
<b>Anderson Park Synthetic Pitch</b>							
Casual Use Local Sporting Club per hour	Per request	Taxable	45.80	47.60	1.80	3.9%	Non-Statutory
Casual Use Local School per hour	Per request	Taxable	45.80	47.60	1.80	3.9%	Non-Statutory
Casual Commercial Use per hour	Per request	Taxable	198.40	206.30	7.90	4.0%	Non-Statutory
<b>Integrated Planning</b>							
<b>Planning Scheme</b>							
<b>Fees for Planning Scheme Amendments</b>							
(Pre-exhibition) *Stage 1 w hich consists of - a) considering a request to amend a planning scheme; and b) taking action required by Division 1 of Part 3 of the Act; and c) considering any submissions w hich do not seek a change to the amendment; and d) if applicable, abandoning the amendment.	Per amendment - 206 fee units	Non-Taxable	3,149.74	3,275.40	125.66	4.0%	Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%	
(Exhibition) Stage 2 w hich consists of - a) considering - (i) up to and including 10 submissions w hich seek a change to an amendment and w here necessary referring the submissions to a panel; or (i) up to and including 10 submissions w hich seek a change to an amendment and w here necessary referring the submissions to a	Per amendment - 1021 fee units	Non-Taxable	15,611.09	16,233.90	622.81	4.0%	Statutory
(Exhibition) Stage 2 (ii) 11 to (and including) 20 submissions w hich seek a change to an amendment and w here necessary referring the submissions to a panel; or	Per amendment - 2040 fee units	Non-Taxable	31,191.60	32,436.00	1,244.40	4.0%	Statutory
(Exhibition) Stage 2 (iii) Submissions that exceed 20 submissions w hich seek a change to an amendment, and w here necessary referring the submissions to a panel; and b) providing assistance to a panel in accordance w ith section 158 of the Act; and c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and d) considering the panel's report in accordance w ith section 27 of the Act; and e) after considering submissions and the	Per amendment - 2727 fee units	Non-Taxable	41,695.83	43,359.30	1,663.47	4.0%	Statutory
(Adoption) Stage 3 w hich consists of - a) adopting the amendment or part of the amendment in accordance w ith section 29 of the Act; and b) submitting the amendment for approval by the Minister in accordance w ith section 31 of the Act; and c) giving the notice of the approval of the amendment required by section 36(2) of the Act.	Per amendment - 32.5 fee units if the Minister is not the planning authority or nil fee if the Minister is the planning authority	Non-Taxable	496.93	516.75	19.82	4.0%	Statutory
(Approval) Stage 4 w hich consists of - a) consideration by the Minister of a request to approve the amendment in accordance w ith section 35 of the Act; and b) giving notice of approval of the amendment in accordance w ith section 36(1) of the Act.	Per amendment - 32.5 fee units if the Minister is not the planning authority or nil fee if the Minister is the planning authority	Non-Taxable	496.93	516.75	19.82	4.0%	Statutory
Notice of Exhibition (1 - 100 letters)	Per letter	Non-Taxable	8.70	9.00	0.30	3.4%	Non-Statutory
Notice of Exhibition (101 - 500 letters)	Per letter	Non-Taxable	5.70	5.90	0.20	3.5%	Non-Statutory
Notice of Exhibition (501 or more letters)	Per letter	Non-Taxable	4.00	4.20	0.20	5.0%	Non-Statutory
Notice of Exhibition (government gazette & new spaper)	Per notice	Taxable	-	-	-	-	Non-Statutory
Advertising fee (erection of one sign)	Per sign	Non-Taxable	221.40	230.30	8.90	4.0%	Non-Statutory
Advertising fee (erection of each additional sign)	Per sign	Non-Taxable	110.00	114.40	4.40	4.0%	Non-Statutory



Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase /	Increase /	
			\$	\$	(Decrease)	(Decrease)	
					\$	%	
Notice of Approval (1 - 100 letters)	Per letter	Non-Taxable	8.70	9.00	0.30	3.4%	Non-Statutory
Notice of Approval (101 - 500 letters)	Per letter	Non-Taxable	5.70	5.90	0.20	3.5%	Non-Statutory
Notice of Approval (501 or more letters)	Per letter	Non-Taxable	4.00	4.20	0.20	5.0%	Non-Statutory
Notice of Approval (government gazette & newspaper)	Per Notice	Taxable	-	-	-	-	Non-Statutory
<b>Approvals &amp; Compliance - City Compliance</b>							
<b>Animal Management - Fees increase effective 10th Feb 2024</b>							
<b>Registration Fee</b>							
Dog - Reduced Fee (Sterilised) Annual Fee \$Reg + \$4.39 State Gov Levy - Council	Per Registration	Non-Taxable	59.23	61.60	2.37	4.0%	Non-Statutory
Dog - Full Fee (Non sterilised) Annual Fee \$Reg + \$4.39 State Gov Levy - Council	Per Registration	Non-Taxable	176.43	183.50	7.07	4.0%	Non-Statutory
Cat - Reduced Fee (Sterilised) Annual Fee \$Reg + \$4.39 State Gov Levy - Council	Per Registration	Non-Taxable	37.43	38.90	1.47	3.9%	Non-Statutory
Cat - Full Fee (Non sterilised) Annual Fee \$Reg + \$4.39 State Gov Levy - Council	Per Registration	Non-Taxable	158.73	165.05	6.32	4.0%	Non-Statutory
Dangerous Dog Annual Fee \$Reg + \$4.39 State Gov Levy - Council	Per Registration	Non-Taxable	229.33	238.50	9.17	4.0%	Non-Statutory
Restricted Breed Dog Annual Fee \$Reg + \$4.39 State Gov Levy - Council	Per Registration	Non-Taxable	229.33	238.50	9.17	4.0%	Non-Statutory
Menacing Dog Annual Fee \$Reg + \$4.39 State Gov Levy - Council	Per Registration	Non-Taxable	229.33	238.50	9.17	4.0%	Non-Statutory
Domestic Animal Businesses Annual Fee \$Reg + \$4.39 State Gov Levy - Council	Per Registration	Non-Taxable	298.00	309.10	11.10	3.7%	Non-Statutory
Late Registration Administration Fee	Per Registration	Non-Taxable	10.90	11.35	0.45	4.1%	Non-Statutory
<b>Release Fee</b>							
Impounded Domestic Animal Dog/Cat During business hours	Per Animal	Non-Taxable	105.90	110.10	4.20	4.0%	Non-Statutory
Impounded Domestic Animal Dog/Cat outside of business hours	Per Animal	Non-Taxable	149.50	155.50	6.00	4.0%	Non-Statutory
Daily Fee - Impound Dog / Cat - Sustainance	Per Day	Non-Taxable	16.70	17.40	0.70	4.2%	Non-Statutory
Impounded Animal Stock - during business hours	Per Animal	Non-Taxable	92.40	96.10	3.70	4.0%	Non-Statutory
Impounded Animal Stock - outside of business hours	Per Animal	Non-Taxable	177.50	184.60	7.10	4.0%	Non-Statutory
Daily Sustainance charge per day - Impound - Small animal (Sheep, Goats, Llama or similar)	Per Animal / Day	Non-Taxable	20.80	21.60	0.80	3.8%	Non-Statutory
Daily Fee Sustainance charge per day - Impound - Large animal (Cow s, Pony, Horses or similar)	Per Animal / Day	Non-Taxable	41.50	43.20	1.70	4.1%	Non-Statutory
<b>Surrender Fee</b>							
Domestic Animal	Per Surrender	Non-Taxable	59.30	61.70	2.40	4.0%	Non-Statutory
Stock Animal	Per Surrender	Non-Taxable	84.90	88.30	3.40	4.0%	Non-Statutory
<b>Pet Register Information</b>							
Access to the registration data by public	Per entry inspected	Non-Taxable	20.80	21.60	0.80	3.8%	Non-Statutory
<b>Hire Fees</b>							
Hire Cat Trap Fee - 2 w weeks (refundable deposit \$66.50) - Council	Per cage / two weeks	Taxable	66.50	69.20	2.70	4.1%	Non-Statutory
<b>Animal Transport</b>							
Float Charge (per animal) Council impound & transport stock (3 hours) - Council	Per transport (3 hours)	Non-Taxable	220.90	229.70	8.80	4.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
<b>Fines and Prosecutions</b>							
Animal Infringement - Level 1 (.5 Penalty Units)	0.5 Penalty Unit	Non-Taxable	92.46	96.16	3.70	4.0%	Statutory
Animal Infringement - Level 2 (1 Penalty Units)	1 Penalty Unit	Non-Taxable	184.92	192.31	7.39	4.0%	Statutory
Animal Infringement - Level 3 (1.5 Penalty Units)	1.5 Penalty Unit	Non-Taxable	277.38	288.47	11.09	4.0%	Statutory
Animal Infringement - Level 4 (2 Penalty Units)	2 Penalty Unit	Non-Taxable	369.84	384.62	14.78	4.0%	Statutory
Animal Infringement - Level 5 (2.5 Penalty Units)	2.5 Penalty Unit	Non-Taxable	462.30	480.78	18.48	4.0%	Statutory
Animal Infringement - Level 8 (4 Penalty Units)	4 Penalty Unit	Non-Taxable	739.68	769.24	29.56	4.0%	Statutory
Domestic Animals Act 1994 - Infringement (5 Penalty Units)	5 Penalty Unit	Non-Taxable	924.60	961.55	36.95	4.0%	Statutory
Domestic Animals Act 1994 - Infringement (10 Penalty Units)	10 Penalty Unit	Non-Taxable	1,849.20	1,923.10	73.90	4.0%	Statutory
Domestic Animals Act 1994 - Infringement Minor attack infringement	Per offence	Non-Taxable	462.30	480.78	18.48	4.0%	Statutory
<b>Traffic Management</b>							
<b>Parking Permit Fee</b>							
Residential Parking Initial	Per application	Non-Taxable	67.50	70.20	2.70	4.0%	Non-Statutory
Residential Parking -Additional	Per application	Non-Taxable	132.90	138.20	5.30	4.0%	Non-Statutory
Traders Parking - Bulk Permit (Greater than 10 Applications)	Per application	Non-Taxable	37.40	38.90	1.50	4.0%	Non-Statutory
Traders Parking - Per Application	Per application	Non-Taxable	67.50	70.20	2.70	4.0%	Non-Statutory
Tradesman Parking - Period between 1 to 7 days	Per application	Non-Taxable	49.90	51.90	2.00	4.0%	Non-Statutory
Tradesman Parking - Period between 1 to 12 weeks	Per application	Non-Taxable	166.10	172.70	6.60	4.0%	Non-Statutory
Replacement Permit - Administrative	Per application	Non-Taxable	10.40	10.80	0.40	3.8%	Non-Statutory
<b>Fines and Prosecutions</b>							
Parking Infringement (0.5 Penalty Unit)	0.5 Penalty Unit	Non-Taxable	92.46	96.16	3.70	4.0%	Statutory
Parking Infringement (0.6 Penalty Unit)	0.6 Penalty Unit	Non-Taxable	110.95	115.39	4.44	4.0%	Statutory
Parking Infringement (1 Penalty Unit)	1 Penalty Unit	Non-Taxable	184.92	192.31	7.39	4.0%	Statutory
Road Safety Road Rules 2017 - 0621	Set by Council (0.5 penalty unit)	Non-Taxable	92.46	96.16	3.70	4.0%	Non-Statutory
Road Safety Road Rules 2017 - 0701	Set by Council (0.5 penalty unit)	Non-Taxable	92.46	96.16	3.70	4.0%	Non-Statutory
Road Safety Road Rules 2017 - 0702	Set by Council (0.5 penalty unit)	Non-Taxable	92.46	96.16	3.70	4.0%	Non-Statutory
Road Safety Road Rules 2017 - 0704	Set by Council (0.5 penalty unit)	Non-Taxable	92.46	96.16	3.70	4.0%	Non-Statutory
Road Safety Road Rules 2017 - 0705	Set by Council (0.5 penalty unit)	Non-Taxable	92.46	96.16	3.70	4.0%	Non-Statutory
Road Safety Road Rules 2017 - 0706	Set by Council (0.5 penalty unit)	Non-Taxable	92.46	96.16	3.70	4.0%	Non-Statutory
Road Safety Road Rules 2017 - 0707	Set by Council (0.5 penalty unit)	Non-Taxable	92.46	96.16	3.70	4.0%	Non-Statutory
Road Safety Road Rules 2017 - 0708	Set by Council (0.5 penalty unit)	Non-Taxable	92.46	96.16	3.70	4.0%	Non-Statutory
Road Safety Road Rules 2017 - 0711	Set by Council (0.5 penalty unit)	Non-Taxable	92.46	96.16	3.70	4.0%	Non-Statutory
Road Safety Road Rules 2017 - 0712	Set by Council (0.5 penalty unit)	Non-Taxable	92.46	96.16	3.70	4.0%	Non-Statutory
Road Safety Road Rules 2017 - 0713	Set by Council (0.5 penalty unit)	Non-Taxable	92.46	96.16	3.70	4.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23 Fee Inc GST	2023/24 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee
<b>Local Law</b>							
<b>Permit Fee</b>							
General Permit Fee	Per application	Non-Taxable	132.90	138.20	5.30	4.0%	Non-Statutory
Charity Clothing Bins - Permit Fees	Per Bin	Non-Taxable	132.90	138.20	5.30	4.0%	Non-Statutory
Craft market stalls	Per application	Non-Taxable	132.90	138.20	5.30	4.0%	Non-Statutory
Circuses and carnivals on Council/Crown land	Per application	Non-Taxable	653.90	680.10	26.20	4.0%	Non-Statutory
Mobile Cranes	Per application	Non-Taxable	1,825.60	1,898.60	73.00	4.0%	Non-Statutory
Obstructions	Per application	Non-Taxable	132.90	138.20	5.30	4.0%	Non-Statutory
Rubbish Hoppers - Annual - Accredited	Per Bin	Non-Taxable	802.30	834.40	32.10	4.0%	Non-Statutory
Activity on Footpath -Display of Goods Less than 6 square metres	Per Property	Non-Taxable	299.00	311.00	12.00	4.0%	Non-Statutory
Activity on Footpath -Display of Goods in excess of 6 square metres (per square metre)	Per square metre	Non-Taxable	83.00	86.30	3.30	4.0%	Non-Statutory
Activity on Footpath -Tables & Chairs Less than 6 square metres	Per Property	Non-Taxable	299.00	311.00	12.00	4.0%	Non-Statutory
Activity on Footpath -Tables & Chairs in excess of 6 square metres (per square metre)	per square metre	Non-Taxable	83.00	86.30	3.30	4.0%	Non-Statutory
Signs	Per Sign	Non-Taxable	132.90	138.20	5.30	4.0%	Non-Statutory
Signs - Charitable Organisations	Per Sign		66.50	69.20	2.70	4.1%	Non-Statutory
Signs - Real estate agents (inspections signs)	Per company / year	Non-Taxable	641.40	667.10	25.70	4.0%	Non-Statutory
Busking permit fee	Per application	Non-Taxable	132.90	138.20	5.30	4.0%	Non-Statutory
Public entertainment permit	Per application	Non-Taxable	132.90	138.20	5.30	4.0%	Non-Statutory
Filming	Per hour	Non-Taxable	132.90	138.20	5.30	4.0%	Non-Statutory
Use of reserves - Parks	Per day	Non-Taxable	132.90	138.20	5.30	4.0%	Non-Statutory
<b>Fines and Prosecutions</b>							
Manningham Community Local Law s Individual	Per application	Non-Taxable	200.00	208.00	8.00	4.0%	Non-Statutory
Manningham Community Local Law s Body Corporate / Corporation	Per application	Non-Taxable	500.00	520.00	20.00	4.0%	Non-Statutory
<b>Impounded Goods - Release Fee</b>							
Shopping Trolley	Per Item	Non-Taxable	68.50	71.20	2.70	3.9%	Non-Statutory
Real Estate/advertising board sign (or similar)	Per Item	Non-Taxable	121.50	126.40	4.90	4.0%	Non-Statutory
Other Item	Per Item	Non-Taxable	68.50	71.20	2.70	3.9%	Non-Statutory
<b>Impounded Vehicles - Release Fee</b>							
Vehicle - Impounded or Abandoned	Per Item	Non-Taxable	187.90	195.40	7.50	4.0%	Non-Statutory
Vehicle - Tow	Per Item	Non-Taxable	182.70	190.00	7.30	4.0%	Non-Statutory
Daily charge / Vehicle	Per Item	Non-Taxable	30.20	31.40	1.20	4.0%	Non-Statutory
<b>Impounded Vehicles - Inspection Fee</b>							
Impounded / Abandoned Vehicle	Per Item	Non-Taxable	54.00	56.20	2.20	4.1%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%	
<b>Planning Compliance</b>							
<b>Fines and Prosecutions</b>							
Planning Infringement Notice (10 Penalty Units)	Penalty Unit	Non-Taxable	1,849.20	1,923.10	73.90	4.0%	Statutory
Planning Infringement Notice (5 Penalty Units)	Penalty Unit	Non-Taxable	924.60	961.55	36.95	4.0%	Statutory
<b>Permit Fee</b>							
Outside of hours - Permit CMP	Per application	Non-Taxable	230.00	239.20	9.20	4.0%	Non-Statutory
<b>Fire Prevention</b>							
Vacant Block 1m2-1000m2 Proactive Grass Slashing Program (incorp admin fee)	Per property (Double Slash)	Taxable	494.90	514.70	19.80	4.0%	Non-Statutory
Vacant Block 1001m2-2000m2 Proactive Grass Slashing Program (incorp admin fee)	Per property (Double Slash)	Taxable	708.60	736.90	28.30	4.0%	Non-Statutory
Vacant Block per 2001m2 -4000m2 Proactive Grass Slashing Program (incorp admin fee)	Per property (Double Slash)	Taxable	787.30	818.80	31.50	4.0%	Non-Statutory
Vacant Block per ≥ 4000m2 Proactive Grass Slashing Program (incorp admin fee)	Per Property (Double Slash)	Taxable	Quote	Quote			Non-Statutory
Inaccessible for Machinery 1m2-1000m2 Proactive Program (incorp admin fee)	Per Property (Single Works)	Taxable	714.20	742.80	28.60	4.0%	Non-Statutory
Inaccessible for Machinery > 1001m2 Proactive Program (incorp admin fee)	Per Property (Single Works)	Taxable	Quote	Quote			Non-Statutory
Req for Service Admin Processing Fee Proactive Program	Per Property	Taxable	157.50	163.80	6.30	4.0%	Non-Statutory
Burn Permit Fee - Vacant Land Only (inspection required)	Per application / property	Non-Taxable	132.90	138.20	5.30	4.0%	Non-Statutory
<b>Land Management</b>							
Blackberry Control - 1m2-1000m2 Proactive Program (incorp admin fee)	Council (single slash)	Taxable	339.00	352.60	13.60	4.0%	Non-Statutory
Blackberry Control - 1001m2-2000m2 Proactive Program (incorp admin fee)	Council (single slash)	Taxable	443.50	461.20	17.70	4.0%	Non-Statutory
Blackberry Control - 1001m2-2000m2 Proactive Program (incorp admin fee)	Council (single slash)	Taxable	498.50	518.40	19.90	4.0%	Non-Statutory
Blackberry Control > 4000m2 - by quote Proactive Program (incorp admin fee)	Per hour	Taxable	Quote	Quote			Non-Statutory
Req for Service Admin Processing Fee Proactive Program	Per Property	Taxable	157.50	163.80	6.30	4.0%	Non-Statutory
<b>Approvals &amp; Compliance - Environmental Health</b>							
<b>Food Act</b>							
Class 1 (Standard FSP) - Registration Fee High Risk Premises using a Standard FSP	Per registration/ premise	Non-Taxable	845.00	880.00	35.00	4.1%	Non-Statutory
Class 1 (Standard FSP) - pre-sale inspection report	Per registration/ premise	Non-Taxable	280.00	290.00	10.00	3.6%	Non-Statutory
Class 1 (Standard FSP) - Plan Approval	Per registration/ premise	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
Class 1 (Non Standard FSP) - Registration Fee High Risk Premises using a Non Standard FSP	Per registration/ premise	Non-Taxable	520.00	540.00	20.00	3.8%	Non-Statutory
Class 1 (Non Standard FSP) - pre-sale inspection report	Per registration/ premise	Non-Taxable	280.00	290.00	10.00	3.6%	Non-Statutory
Class 1 (Non Standard FSP) - Plan Approval	Per registration/ premise	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
Class 2 (Standard FSP) - Registration Fee Moderate Risk Premises using a Standard FSP	Per registration/ premise	Non-Taxable	555.00	580.00	25.00	4.5%	Non-Statutory
Class 2 (Standard FSP) - pre-sale inspection report	Per registration/ premise	Non-Taxable	280.00	290.00	10.00	3.6%	Non-Statutory
Class 2 (Standard FSP) - Plan Approval	Per registration/ premise	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23 Fee	2023/24 Fee	Fee Increase	Fee Increase	Basis of Fee
			Inc GST	Inc GST	/(Decrease)	/(Decrease)	
			\$	\$	\$	%	
Class 2 (Non Standard FSP) - Registration Fee Moderate Risk Premises using a Non Standard FSP	Per registration/premise	Non-Taxable	455.00	475.00	20.00	4.4%	Non-Statutory
Class 2 (Non Standard FSP) - pre-sale inspection report	Per registration/premise	Non-Taxable	280.00	290.00	10.00	3.6%	Non-Statutory
Class 2 (Non Standard FSP) - Plan Approval	Per registration/premise	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
Class 2 >20EFT (Standard FSP) - Registration Fee Moderate Risk Premises with > 20 EFT using a Standard FSP	Per registration/premise	Non-Taxable	1,110.00	1,155.00	45.00	4.1%	Non-Statutory
Class 2 >20 EFT(Standard FSP) - pre-sale inspection report	Per registration/premise	Non-Taxable	330.00	345.00	15.00	4.5%	Non-Statutory
Class 2 >20EFT(Standard FSP) - Plan Approval	Per registration/premise	Non-Taxable	320.00	330.00	10.00	3.1%	Non-Statutory
Class 2 >20EFT (Non Standard FSP) - Registration Fee Moderate Risk Premises with >20EFT using a Non Standard FSP	Per registration/premise	Non-Taxable	745.00	775.00	30.00	4.0%	Non-Statutory
Class 2 >20EFT (Non Standard FSP) - pre-sale inspection report	Per registration/premise	Non-Taxable	330.00	345.00	15.00	4.5%	Non-Statutory
Class 2 >20EFT (Non Standard FSP) - Plan Approval	Per registration/premise	Non-Taxable	320.00	330.00	10.00	3.1%	Non-Statutory
Class 2 Community Group (Standard FSP) - Registration Fee Community Group using a Standard FSP	Per registration/premise	Non-Taxable	240.00	250.00	10.00	4.2%	Non-Statutory
Class 2 Community Group (Standard FSP) - pre-sale inspection report	Per registration/premise	Non-Taxable	180.00	185.00	5.00	2.8%	Non-Statutory
Class 2 Community Group (Standard FSP) - Plan Approval	Per registration/premise	Non-Taxable	210.00	215.00	5.00	2.4%	Non-Statutory
Class 3 - Registration Fee Moderate to Low Risk Premises using a Minimum Records	Per registration/premise	Non-Taxable	360.00	370.00	10.00	2.8%	Non-Statutory
Class 3 - Transfer Report	Per registration/premise	Non-Taxable	280.00	290.00	10.00	3.6%	Non-Statutory
Class 3 - Plan Approval	Per registration/premise	Non-Taxable	240.00	250.00	10.00	4.2%	Non-Statutory
Class 3 (Community Group) - Registration Fee Moderate to Low Risk Community Group using a Minimum Records	Per registration/premise	Non-Taxable	220.00	230.00	10.00	4.5%	Non-Statutory
Class 3 (Community Group) - pre-sale inspection report	Per registration/premise	Non-Taxable	180.00	190.00	10.00	5.6%	Non-Statutory
Class 3 (Community Group) - Plan Approval	Per registration/premise	Non-Taxable	215.00	225.00	10.00	4.7%	Non-Statutory
Class 2 Food Vehicle (business)	Per registration/premise	Non-Taxable	535.00	555.00	20.00	3.7%	Non-Statutory
Additional class 2 food vehicle (business)	Per registration/premise	Non-Taxable	267.50	277.50	10.00	3.7%	Non-Statutory
<b>Mobile / Temporary Food Premises</b>							
Class 3 Food Vehicle (business)	Per registration	Non-Taxable	360.00	370.00	10.00	2.8%	Non-Statutory
Additional class 3 food vehicle (business)	Per registration	Non-Taxable	180.00	185.00	5.00	2.8%	Non-Statutory
Class 2 community group Food Vehicle	Per registration	Non-Taxable	220.00	230.00	10.00	4.5%	Non-Statutory
Additional class 2 community group food vehicle	Per registration	Non-Taxable	110.00	115.00	5.00	4.5%	Non-Statutory
Class 3 community group Food Vehicle	Per registration	Non-Taxable	200.00	210.00	10.00	5.0%	Non-Statutory
Additional class 3 community group food vehicle	Per registration	Non-Taxable	100.00	105.00	5.00	5.0%	Non-Statutory
Class 2 Temporary food premises (business)	Per registration	Non-Taxable	230.00	240.00	10.00	4.3%	Non-Statutory
Additional class 2 Temporary food premises (business)	Per registration	Non-Taxable	115.00	120.00	5.00	4.3%	Non-Statutory
Class 3 Temporary food premises (business)	Per registration	Non-Taxable	210.00	220.00	10.00	4.8%	Non-Statutory
Additional class 3 Temporary food premises (business)	Per registration	Non-Taxable	105.00	110.00	5.00	4.8%	Non-Statutory
Food Premises reinspection fee (for non-compliance)	Per registration	Non-Taxable	122.70	127.60	4.90	4.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%	
<b>Public Health and Wellbeing Act</b>							
<b>Registration Fee</b>							
High Risk	Per registration	Non-Taxable	360.00	375.00	15.00	4.2%	Non-Statutory
High+Mod Risk	Per registration	Non-Taxable	440.00	460.00	20.00	4.5%	Non-Statutory
High+Mod+Low Risk	Per registration	Non-Taxable	490.00	510.00	20.00	4.1%	Non-Statutory
High+Low Risk	Per registration	Non-Taxable	410.00	425.00	15.00	3.7%	Non-Statutory
Mod+Low Risk	Per registration	Non-Taxable	390.00	405.00	15.00	3.8%	Non-Statutory
Mod Risk	Per registration	Non-Taxable	340.00	355.00	15.00	4.4%	Non-Statutory
Low Risk - Ongoing	Per registration	Non-Taxable	200.00	210.00	10.00	5.0%	Non-Statutory
<b>Plan Approval</b>							
High Risk	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
High+Mod Risk	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
High+Mod+Low Risk	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
High+Low Risk	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
Mod+Low Risk	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
Mod Risk	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
Low Risk - Ongoing	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
<b>Transfer Fee</b>							
High Risk	Per registration	Non-Taxable	180.00	187.50	7.50	4.2%	Non-Statutory
High+Mod Risk	Per registration	Non-Taxable	220.00	230.00	10.00	4.5%	Non-Statutory
High+Mod+Low Risk	Per registration	Non-Taxable	245.00	255.00	10.00	4.1%	Non-Statutory
High+Low Risk	Per registration	Non-Taxable	205.00	212.50	7.50	3.7%	Non-Statutory
Mod+Low Risk	Per registration	Non-Taxable	195.00	202.50	7.50	3.8%	Non-Statutory
Mod Risk	Per registration	Non-Taxable	170.00	177.50	7.50	4.4%	Non-Statutory
Low Risk - Ongoing	Per registration	Non-Taxable	200.00	210.00	10.00	5.0%	Non-Statutory
<b>Transfer Report</b>							
High Risk	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
High+Mod Risk	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
High+Mod+Low Risk	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
High+Low Risk	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
Mod+Low Risk	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
Mod Risk	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
Low Risk - Ongoing	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
<b>Prescribed Accommodation - Renewal Fee</b>							
<20 beds	Per registration	Non-Taxable	290.00	300.00	10.00	3.4%	Non-Statutory
20 - 40 beds	Per registration	Non-Taxable	380.00	400.00	20.00	5.3%	Non-Statutory
>40 beds	Per registration	Non-Taxable	500.00	520.00	20.00	4.0%	Non-Statutory
<b>Prescribed Accommodation - Transfer Fee</b>							
<20 beds	Per registration	Non-Taxable	145.00	150.00	5.00	3.4%	Non-Statutory
20 - 40 beds	Per registration	Non-Taxable	190.00	200.00	10.00	5.3%	Non-Statutory
>40 beds	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
<b>Prescribed Accommodation - Transfer Inspection &amp; Report</b>							
Inspection Report <20	Per registration	Non-Taxable	210.00	220.00	10.00	4.8%	Non-Statutory
Inspection Report <40	Per registration	Non-Taxable	230.00	240.00	10.00	4.3%	Non-Statutory
Inspection Report >40	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
<b>Prescribed Accommodation - Plan Approval</b>							
<20	Per registration	Non-Taxable	230.00	240.00	10.00	4.3%	Non-Statutory
<40	Per registration	Non-Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
>40	Per registration	Non-Taxable	270.00	280.00	10.00	3.7%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23 Fee	2023/24 Fee	Fee Increase	Fee Increase	Basis of Fee
			Inc GST	Inc GST	/(Decrease)	/(Decrease)	
			\$	\$	\$	%	
<b>Caravan Parks Registration Fee</b>							
<25	Per registration	Non-Taxable	259.93	270.30	10.37	4.0%	Statutory
25 < 50	Per registration	Non-Taxable	519.86	540.60	20.74	4.0%	Statutory
50 < 100	Per registration	Non-Taxable	1,039.72	1,081.20	41.48	4.0%	Statutory
<b>Caravan Parks Transfer Fee</b>							
<25	Per registration	Non-Taxable	76.45	79.50	3.05	4.0%	Statutory
25 < 50	Per registration	Non-Taxable	76.45	79.50	3.05	4.0%	Statutory
50 < 100	Per registration	Non-Taxable	76.45	79.50	3.05	4.0%	Statutory
Caravan Transfer Inspection Report	Per registration	Non-Taxable	300.00	310.00	10.00	3.3%	Statutory
<b>Public Swimming Pool</b>							
Class 1 Large facility >5 pools / features	Per registration	Non-Taxable	490.00	510.00	20.00	4.1%	Non-Statutory
Class 1 Small facility >1 <5 pools / features	Per registration	Non-Taxable	245.00	255.00	10.00	4.1%	Non-Statutory
<b>Vaccines</b>							
Hepatitis B Vaccines - Adult	Per dose	Taxable	25.00	25.00	-	0.0%	Non-Statutory
Hepatitis B Vaccines - Child	Per dose	Taxable	23.00	23.00	-	0.0%	Non-Statutory
Hepatitis A Vaccines - Adult	Per dose	Taxable	80.00	80.00	-	0.0%	Non-Statutory
Twinrix Vaccines - Adult	Per dose	Taxable	80.00	80.00	-	0.0%	Non-Statutory
Flu Vaccine (Not at risk Group)	Per dose	Taxable	25.00	25.00	-	0.0%	Non-Statutory
Flu Vaccine (Not at risk Group- children)	per course (2 doses)	Taxable	25.00	25.00	-	0.0%	Non-Statutory
Pneumovax 23 (Not at risk group)	Per dose	Taxable	50.00	50.00	-	0.0%	Non-Statutory
Diphtheria, tetanus, pertussis (Boostrix)	Per dose	Taxable	45.00	45.00	-	0.0%	Non-Statutory
Chickenpox	Per dose	Taxable	65.00	65.00	-	0.0%	Non-Statutory
Meningococcal ACWY	Per dose	Taxable	90.00	90.00	-	0.0%	Non-Statutory
Immunisation assessment & catch up advice per child	Per dose	Taxable	25.00	25.00	-	0.0%	Non-Statutory
<b>Onsite Wastewater systems</b>							
New Installation and Major Alterations	Per application	Non-Taxable	747.37	777.19	29.82	4.0%	Statutory
Minor Alteration	Per application	Non-Taxable	569.55	592.27	22.72	4.0%	Statutory
Exempt Permit	Per application	Non-Taxable	224.30	233.25	8.95	4.0%	Statutory
Amend Permit	Per application	Non-Taxable	158.71	165.04	6.33	4.0%	Statutory
Transfer permit	Per application	Non-Taxable	151.82	157.88	6.06	4.0%	Statutory
Sand analysis	Per application	Non-Taxable	155.00	160.00	5.00	3.2%	Non-Statutory
Copy of existing septic tank system plan	Per application	Non-Taxable	46.00	48.00	2.00	4.3%	Non-Statutory
On-site location of existing septic tank system	Per application	Non-Taxable	285.00	295.00	10.00	3.5%	Non-Statutory
<b>Statutory Planning</b>							
<b>Application fees for permits under Section 47 of the Planning &amp; Environment Act 1987</b>							
<b>Use</b>							
Class 1: Use only Statutory Fee - (89 fee units)	Per application	Non-Taxable	1,360.80	1,415.10	54.30	4.0%	Statutory
<b>Single Dwelling</b>							
Class 2: To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	206.40	214.60	8.20	4.0%	Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%	
Class 3: To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000 Statutory Fee - (42.5 fee units)	Per application	Non-Taxable	649.80	675.70	25.90	4.0%	Statutory
Class 4: To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000 Statutory Fee - (87 fee units)	Per application	Non-Taxable	1,330.20	1,383.30	53.10	4.0%	Statutory
Class 5: To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000 Statutory Fee - (94 fee units)	Per application	Non-Taxable	1,437.30	1,494.60	57.30	4.0%	Statutory
Class 6: To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000. Statutory Fee - ( 101 fee units)	Per application	Non-Taxable	1,544.30	1,605.90	61.60	4.0%	Statutory
<b>Vic Smart Application</b>					-		
Class 7: VicSmart application if the estimated cost of development is \$10,000 or less Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	206.40	214.60	8.20	4.0%	Statutory
Class 8: VicSmart application if the estimated cost of development is more than \$10,000 Statutory Fee - (29 fee units)	Per application	Non-Taxable	443.40	461.10	17.70	4.0%	Statutory
Class 9: VicSmart application to subdivide or consolidate land Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	206.40	214.60	8.20	4.0%	Statutory
Class 10: VicSmart application (other than a class 7, class 8 or class 9 permit) Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	206.40	214.60	8.20	4.0%	Statutory
<b>Development (other than a single dwelling)</b>					-		
Class 11: To develop land (other than a class 2, class 3, class 7 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000 Statutory Fee - (77.5 fee units)	Per application	Non-Taxable	1,185.00	1,232.20	47.20	4.0%	Statutory



Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%	
Class 12: To develop land (other than a class 4, class 5, or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000 Statutory Fee - (104.5 fee units)	Per application	Non-Taxable	1,597.80	1,661.50	63.70	4.0%	Statutory
Class 13: To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000 Statutory Fee - (230.5 fee units)	Per application	Non-Taxable	3,524.30	3,664.90	140.60	4.0%	Statutory
Class 14: To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000 Statutory Fee - (587.5 fee units)	Per application	Non-Taxable	8,982.90	9,341.20	358.30	4.0%	Statutory
Class 15: To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000 Statutory Fee - (1732.5 fee units)	Per application	Non-Taxable	26,489.90	27,546.70	1,056.80	4.0%	Statutory
Class 16: To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000 Statutory Fee - (3894 fee units)	Per application	Non-Taxable	59,539.30	61,914.60	2,375.30	4.0%	Statutory
<b>Subdivision</b>							
Class 17: To subdivide an existing building (other than a class 9 permit) Statutory Fee - (89 fee units)	Per application	Non-Taxable	1,360.80	1,415.10	54.30	4.0%	Statutory
Class 18: To subdivide land into 2 lots (other than a class 9 or class 17 permit) Statutory Fee - (89 fee units)	Per application	Non-Taxable	1,360.80	1,415.10	54.30	4.0%	Statutory
Class 19: To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit) Statutory Fee - (89 fee units)	Per application	Non-Taxable	1,360.80	1,415.10	54.30	4.0%	Statutory
Class 20: Subdivide land (other than a class 9, class 17, class 18 or class 19 permit) Statutory Fee - (89 fee units per 100 lots created)	Per application	Non-Taxable	1360.80 per 100 lots created	1415.10 per 100 lots created			Statutory
Class 21: Applications to create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or create or remove a right of way; or create, vary or remove an easement other than a right of way; or vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant Statutory Fee - (89 fee units)	Per application	Non-Taxable	1,360.80	1,415.10	54.30	4.0%	Statutory
<b>Other</b>							
Class 22: A permit not otherwise provided for in the regulation Statutory Fee - (89 fee units)	Per application	Non-Taxable	1,360.80	1,415.10	54.30	4.0%	Statutory
<b>Application fees to amend permits under Section 72 of the Planning &amp; Environment Act 1987 (regulation 11)</b>							
Class 1 Amendment: An amendment to a permit to change the use of land allowed by the permit or allow a new use of land. Statutory Fee - (89 fee units)	Per application	Non-Taxable	1,360.80	1,415.10	54.30	4.0%	Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%	
Class 2 Amendment: An amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit. Statutory Fee - (89 fee units)	Per application	Non-Taxable	1,360.80	1,415.10	54.30	4.0%	Statutory
<b>Single dwelling</b>							
Class 3 Amendment: An amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the estimated cost of any additional development to be permitted by the amendment is \$10,000 or less. Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	206.40	214.60	8.20	4.0%	Statutory
Class 4 Amendment: An amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the estimated cost of any additional development to be permitted by the amendment is more than \$10,000 but not more than \$100,000. Statutory Fee - (42.5 fee units)	Per application	Non-Taxable	649.80	675.70	25.90	4.0%	Statutory
Class 5 Amendment: An amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the estimated cost of any additional development to be permitted by the amendment is more than \$100,000 but not more than \$500,000. Statutory Fee - (87 fee units)	Per application	Non-Taxable	1,330.20	1,383.30	53.10	4.0%	Statutory
Class 6 Amendment: An amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the estimated cost of any additional development to be permitted by the amendment is more than \$500,000. Statutory Fee - (94 fee units)	Per application	Non-Taxable	1,437.30	1,494.60	57.30	4.0%	Statutory
<b>Vic Smart</b>							
Class 7 Amendment: An amendment to a permit that is the subject of a VicSmart application, if the estimated cost of the additional development is \$10,000 or less. Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	206.40	214.60	8.20	4.0%	Statutory
Class 8 Amendment: An amendment to a permit that is the subject of a VicSmart application, if the estimated cost of the additional development is more than \$10,000. Statutory Fee - (29 fee units)	Per application	Non-Taxable	443.40	461.10	17.70	4.0%	Statutory
Class 9 Amendment: An amendment to a class 9 permit (to subdivide or consolidate land). Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	206.40	214.60	8.20	4.0%	Statutory
Class 10 Amendment: An amendment to a class 10 permit. Statutory Fee - (13.5 fee units)	Per application	Non-Taxable	206.40	214.60	8.20	4.0%	Statutory
<b>Development (other than a single dwelling)</b>							
Class 11 Amendment: An amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit, if the estimated cost of any additional development to be permitted by the amendment is \$100,000 or less. Statutory Fee - (77.5 fee units)	Per application	Non-Taxable	1,185.00	1,232.20	47.20	4.0%	Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23 Fee	2023/24 Fee	Fee Increase	Fee Increase	Basis of Fee	
			Inc GST	Inc GST	/(Decrease)	/(Decrease)		
			\$	\$	\$	%		
Class 12: To develop land (other than a class 4, class 5, or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000 Statutory Fee - (104.5 fee units)	Per application	Non-Taxable	1,597.80	1,661.50	63.70	4.0%	Statutory	
Class 13: To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000 Statutory Fee - (230.5 fee units)	Per application	Non-Taxable	3,524.30	3,664.90	140.60	4.0%	Statutory	
Class 14: To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000 Statutory Fee - (587.5 fee units)	Per application	Non-Taxable	8,982.90	9,341.20	358.30	4.0%	Statutory	
Class 15: To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000 Statutory Fee - (1732.5 fee units)	Per application	Non-Taxable	26,489.90	27,546.70	1,056.80	4.0%	Statutory	
Class 16: To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000 Statutory Fee - (3894 fee units)	Per application	Non-Taxable	59,539.30	61,914.60	2,375.30	4.0%	Statutory	
<b>Subdivision</b>								
Class 17: To subdivide an existing building (other than a class 9 permit) Statutory Fee - (89 fee units)	Per application	Non-Taxable	1,360.80	1,415.10	54.30	4.0%	Statutory	
Class 18: To subdivide land into 2 lots (other than a class 9 or class 17 permit) Statutory Fee - (89 fee units)	Per application	Non-Taxable	1,360.80	1,415.10	54.30	4.0%	Statutory	
Class 19: To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit) Statutory Fee - (89 fee units)	Per application	Non-Taxable	1,360.80	1,415.10	54.30	4.0%	Statutory	
Class 20: Subdivide land (other than a class 9, class 17, class 18 or class 19 permit) Statutory Fee - (89 fee units per 100 lots created)	Per application	Non-Taxable	1360.80 per 100 lots created	1415.10 per 100 lots created			Statutory	
Class 21: Applications to create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or create or remove a right of way; or create, vary or remove an easement other than a right of way; or vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant Statutory Fee - (89 fee units)	Per application	Non-Taxable	1,360.80	1,415.10	54.30	4.0%	Statutory	
<b>Other</b>								
Class 22: A permit not otherwise provided for in the regulation Statutory Fee - (89 fee units)	Per application	Non-Taxable	1,360.80	1,415.10	54.30	4.0%	Statutory	
<b>Application fees to amend permits under Section 72 of the Planning &amp; Environment Act 1987 (regulation 11)</b>								
Class 1 Amendment: An amendment to a permit to change the use of land allowed by the permit or allow a new use of land. Statutory Fee - (89 fee units)	Per application	Non-Taxable	1,360.80	1,415.10	54.30	4.0%	Statutory	

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%	
Regulation 12: Amend an application for a permit or an application for an amendment to a permit Statutory Fee - a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9; b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below ; c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit	Per application	Non-Taxable		Refer to Regulation			Statutory
Regulation 13: For a combined application to amend permit Statutory Fee - Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	Per application	Non-Taxable		Refer to Regulation			Statutory
Regulation 14: For a combined permit and planning scheme amendment Statutory Fee - Under section 96A(4)(a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	Per application	Non-Taxable		Refer to Regulation			Statutory
Regulation 15: For a certificate of compliance Statutory Fee - (22 fee units)	Per application	Non-Taxable	336.40	349.80	13.40	4.0%	Statutory
Regulation 16: For an agreement to a proposal to amend or end an agreement under section 173 of the Act Statutory Fee - (44.5 fee units)	Per application	Non-Taxable	680.40	707.50	27.10	4.0%	Statutory
Regulation 18: Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council Statutory Fee - (22 fee units)	Per application	Non-Taxable	336.40	349.80	13.40	4.0%	Statutory
Application Fees in accordance with the Subdivision (Fee) Regulations 2016				TBA			
Regulation 6: For certification of a plan of subdivision Statutory Fee - (11.8 fee units)	Per application	Non-Taxable	180.40	187.60	7.20	4.0%	Statutory
Regulation 7: Alteration of plan under section 10(2) of the Act Statutory Fee - (7.5 fee units)	Per application	Non-Taxable	114.70	119.20	4.50	3.9%	Statutory
Regulation 8: Amendment of certified plan under section 11(1) of the Act Statutory Fee - (9.5 fee units)	Per application	Non-Taxable	145.20	151.00	5.80	4.0%	Statutory
Regulation 9: Checking of engineering plans Statutory Fee - 0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)	Per application	Non-Taxable		Refer to Regulation			Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%	
Regulation 10: Engineering plan prepared by council Statutory Fee - 3.5% of the cost of works proposed in the engineering plan (maximum fee)	Per application	Non-Taxable		Refer to Regulation			Statutory
Regulation 11: Supervision of works Statutory Fee - 2.5% of the estimated cost of construction of the works (maximum fee)	Per application	Non-Taxable		Refer to Regulation			Statutory
Public open space contribution Statutory Fee - Calculated in accordance with the schedule to Clause 53.01 of the Manningham Planning Scheme	Calculated in accordance with the schedule to Clause 53.01 of the Manningham Planning Scheme	Non-Taxable		Calculated in accordance with the schedule to Clause 53.01 of the Manningham Planning Scheme			Statutory
Subdivision Outstanding Works Bond Refundable (to enable issuing a statement of compliance prior to works being completed)	150% of the cost of outstanding works as per detailed supplied quote	Taxable		150% of the cost of outstanding works as per detailed supplied quote			Non-Statutory
Application fee to remove or destroy or lop 2 or more trees	Per application	Non-Taxable	571.00	594.00	23.00	4.0%	Statutory
Application fee to amend a permit to remove or destroy or lop 2 or more trees	Per application	Non-Taxable	571.00	594.00	23.00	4.0%	Statutory
Secondary Consent Application Fee VicSmart applications or a single dwelling with an additional development cost under \$10,000	VicSmart applications or a single dwelling with an additional development cost under \$10,000	Taxable	210.00	214.60	4.60	2.2%	Non-Statutory
Secondary Consent Application Fee Single dwelling with an additional development cost under \$100,000	Single dwelling with an additional development cost under \$100,000	Taxable	563.00	675.70	112.70	20.0%	Non-Statutory
Secondary Consent Application Fee All other applications	All other applications	Taxable	918.00	955.00	37.00	4.0%	Non-Statutory
Extension of Time Application Fee All applications	All applications	Taxable	697.00	697.00	-	0.0%	Non-Statutory
Pre Application Advice Request		Taxable	450.00	468.00	18.00	4.0%	Non-Statutory
Statutory Planning Property Enquiries Written confirmation of planning permit requirements	Written confirmation of planning permit requirements	Taxable	208.00	216.00	8.00	3.8%	Non-Statutory
Digital copy of Planning Permit and Approved plans per application	per application	Taxable	215.00	224.00	9.00	4.2%	Non-Statutory
Advertising of a Planning Application - Other Up to 10 letters and 2 signs	Up to 10 letters and 2 signs	Taxable	577.00	600.00	23.00	4.0%	Non-Statutory
Advertising of a Planning Application - Letters only Up to 10 letters	Up to 10 letters	Taxable	211.00	219.00	8.00	3.8%	Non-Statutory
Advertising of a Planning Application - Additional letters per letter	per letter	Taxable	8.70	9.00	0.30	3.4%	Non-Statutory
Advertising of a Planning Application - Additional sign/s per sign	per sign	Taxable	110.00	115.00	5.00	4.5%	Non-Statutory
S173 Agreements - Lodgement of agreement by Council at Titles Office by a Legal Practitioner	Per Agreement	Taxable	650.00	676.00	26.00	4.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%	
S173 Agreements - Preparation of agreement by Council (not including lodgement fee at Titles Office - requires additional fee to be added)	Per Agreement	Taxable	1,176.00	1,223.00	47.00	4.0%	Non-Statutory
S173 Agreements - Review of an externally prepared agreement (not including lodgement fee at Titles Office - requires additional fee to be added)	Per Agreement	Taxable	1,900.00	1,976.00	76.00	4.0%	Non-Statutory
Title Search Title Search	Title Search	Taxable	78.20	81.30	3.10	4.0%	Non-Statutory
Photocopying A1/per sheet	Per sheet	Taxable	17.10	17.80	0.70	4.1%	Non-Statutory
Photocopying A3/per sheet	Per sheet	Taxable	3.30	3.40	0.10	3.0%	Non-Statutory
Photocopying A4/per sheet	Per sheet	Taxable	1.70	1.80	0.10	5.9%	Non-Statutory
Community event signage	Per application	Taxable	72.70	73.00	0.30	0.4%	Non-Statutory
File retrieval & scanning from Grace	Per file	Taxable	91.00	95.00	4.00	4.4%	Non-Statutory
Section 29A certificates	Per application	Non-Taxable	87.10	91.40	4.30	4.9%	Statutory
Swimming pool registration fee	Per application	Non-Taxable	80.80	34.20	(46.60)	-57.7%	Statutory
Lodgement of pool certificate fee	Per application	Non-Taxable	20.90	21.90	1.00	4.8%	Statutory
Lodgement of non-compliant pool certificate fee	Per application	Non-Taxable	393.70	413.40	19.70	5.0%	Statutory
Request to finalise Lapsed Permits (minor works)		Taxable	233.10	242.40	9.30	4.0%	Non-statutory
Request to finalise Lapsed Permits		Taxable	478.50	497.60	19.10	4.0%	Non-statutory
<b>Economic &amp; Community Wellbeing</b>							
<b>Public Halls</b>							
<b>Doncaster Playhouse</b>							
Bond	per hire	Non-Taxable	534.80	556.20	21.40	4.0%	Non-Statutory
Hire Per performance (5 hours)	Per performance	Taxable	482.60	501.90	19.30	4.0%	Non-Statutory
Rehearsal per hour	Per hour	Taxable	97.10	101.00	3.90	4.0%	Non-Statutory
Bump in/Bump out	Per event	Taxable	97.10	101.00	3.90	4.0%	Non-Statutory
<b>Manningham Art Studios</b>							
Bond	per hire	Non-Taxable	111.50	116.00	4.50	4.0%	Non-Statutory
Studio 1 Commercial	Per hour	Taxable	126.80	131.90	5.10	4.0%	Non-Statutory
Studio 1 Community	Per hour	Taxable	88.20	91.70	3.50	4.0%	Non-Statutory
Studio 2/3 Commercial	Per hour	Taxable	75.50	78.50	3.00	4.0%	Non-Statutory
Studio 2/3 Community	Per hour	Taxable	38.70	40.20	1.50	3.9%	Non-Statutory
Studio 4 Commercial	Per hour	Taxable	29.00	30.00	1.00	3.4%	non-Statutory
Studio 4 Community	Per hour	Taxable	23.00	24.00	1.00	4.3%	Non-Statutory
Studio 5 Commercial	Per hour	Taxable	22.00	23.00	1.00	4.5%	Non-Statutory
Studio 5 Community	Per hour	Taxable	16.00	17.00	1.00	6.3%	Non-Statutory
Studio 4 & 6 Combined Casual Community	Per hour	Taxable	27.00	28.00	1.00	3.7%	Non-Statutory
Studio 4 & 6 Combined Commercial	Per hour	Taxable	32.00	33.00	1.00	3.1%	Non-Statutory
Studio 6 Commercial	Per hour	Taxable	54.00	55.00	1.00	1.9%	Non-Statutory
Studio 6 Community	Per hour	Taxable	29.00	30.00	1.00	3.4%	Non-Statutory
<b>All Halls</b>							
Insurance - Alcohol	Per hire	Taxable	60.00	60.00	-	0.0%	Non-Statutory
Insurance - No Alcohol	Per hire	Taxable	40.00	40.00	-	0.0%	Non-Statutory
Insurance - Regular Hire	Per hour	Taxable	26.00	26.00	-	0.0%	Non-Statutory
<b>MC<sup>2</sup> (Bulleen, Warrandyte and Donvale Rooms)</b>							
Community Hire	Per hour	Taxable	22.00	23.00	1.00	4.5%	Non-Statutory
Commercial Hire	Per hour	Taxable	27.00	28.00	1.00	3.7%	Non-Statutory
<b>MC<sup>2</sup> (Warrandyte and Donvale Rooms)</b>							
Community Hire	Per hour	Taxable	27.00	28.00	1.00	3.7%	Non-Statutory
Commercial Hire	Per hour	Taxable	32.00	33.00	1.00	3.1%	Non-Statutory
<b>MC<sup>2</sup> (Doncaster, Templestowe Room)</b>							
Community Hire	Per hour	Taxable	27.00	28.00	1.00	3.7%	Non-Statutory
Commercial Hire	Per hour	Taxable	32.00	33.00	1.00	3.1%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%	
<b>MC<sup>2</sup> (Doncaster and Templestowe Room)</b>							
Community Hire	Per hour	Taxable	32.00	33.00	1.00	3.1%	Non-Statutory
Commercial Hire	Per hour	Taxable	43.00	44.00	1.00	2.3%	Non-Statutory
<b>MC<sup>2</sup></b>							
Insurance	Per hire	Taxable	26.00	26.00	-	0.0%	Non-Statutory
<b>Ajani Community Hall</b>							
Bond Casual Hire	Per hire	Non-Taxable	500.00	500.00	-	0.0%	Non-Statutory
Bond Regular Hire	Per hire	Non-Taxable	300.00	300.00	-	0.0%	Non-Statutory
Casual Hire Commercial	Per hour	Taxable	151.00	157.00	6.00	4.0%	Non-Statutory
Casual Hire Community/Private	Per hour	Taxable	84.00	86.00	2.00	2.4%	Non-Statutory
Casual setup charge - max 2 hrs	Per hour	Taxable	47.00	49.00	2.00	4.3%	Non-Statutory
Regular Hire Commercial	Per hour	Taxable	42.00	43.00	1.00	2.4%	Non-Statutory
Regular Hire Community	Per hour	Taxable	33.00	34.00	1.00	3.0%	Non-Statutory
Community casual 12hr Hire	Per 12 hour hire	Taxable	726.00	755.00	29.00	4.0%	Non-Statutory
<b>Ajani Centre</b>							
Bond Casual Hire	Per hire	Non-Taxable	500.00	500.00	-	0.0%	Non-Statutory
Bond Regular Hire	Per hire	Non-Taxable	300.00	300.00	-	0.0%	Non-Statutory
Community casual 12hr Hire	Per 12 hour hire	Taxable	1,058.00	1,100.00	42.00	4.0%	Non-Statutory
Regular Hire Commercial	Per hour	Taxable	51.00	52.00	1.00	2.0%	Non-Statutory
Casual Hire Commercial	Per hour	Taxable	199.00	207.00	8.00	4.0%	Non-Statutory
Casual Hire Community/Private	Per hour	Taxable	116.00	118.00	2.00	1.7%	Non-Statutory
Casual setup charge - max 2 hrs	Per hour	Taxable	72.00	75.00	3.00	4.2%	Non-Statutory
Regular Hire Community	Per hour	Taxable	38.00	39.00	1.00	2.6%	Non-Statutory
<b>Currawong Bush Park (Conference Centre)</b>							
Conference Room Casual Hire Commercial	Per hour	Taxable	44.00	46.00	2.00	4.5%	Non-Statutory
Conference Room Casual Hire Community/Private	Per hour	Taxable	33.00	34.00	1.00	3.0%	Non-Statutory
Rooms 1 & 2 - casual hire commercial	Per hour	Taxable	33.00	35.00	2.00	6.1%	Non-Statutory
Rooms 1 & 2 - casual hire community	Per hour	Taxable	23.00	24.00	1.00	4.3%	Non-Statutory
Conference room w ith extra rooms - commercial	Per hour	Taxable	54.00	56.00	2.00	3.7%	Non-Statutory
Conference room w ith extra rooms - community	Per hour	Taxable	44.00	46.00	2.00	4.5%	Non-Statutory
<b>Currawong Bush Park (Environment Centre)</b>							
Casual Hire Commercial	Per hour	Taxable	44.00	46.00	2.00	4.5%	Non-Statutory
Casual Hire Community/Private	Per hour	Taxable	28.00	29.00	1.00	3.6%	Non-Statutory
<b>Koonung Room</b>							
Casual Hire community	Per hour	Taxable	101.00	105.00	4.00	4.0%	Non-Statutory
<b>East Doncaster Hall/Koonarra Hall/Wonga Park Hall/Heimat Centre (individual rooms)/Domeney Recreation Centre (Rooms 4 &amp; 5)/Templestowe Memorial Hall and Senior Citizens Centres</b>							
Bond Casual Hire	Per hire	Non-Taxable	500.00	500.00	-	0.0%	Non-Statutory
Bond Regular Hire	Per hire	Non-Taxable	300.00	300.00	-	0.0%	Non-Statutory
Casual Hire Commercial	Per hour	Taxable	104.00	108.00	4.00	3.8%	Non-Statutory
Casual Hire Community/Private	Per hour	Taxable	66.00	67.00	1.00	1.5%	Non-Statutory
Casual setup charge - max 2 hrs	Per hour	Taxable	45.00	47.00	2.00	4.4%	Non-Statutory
Regular Hire Commercial	Per hour	Taxable	33.00	34.00	1.00	3.0%	Non-Statutory
Regular Hire Community	Per hour	Taxable	29.00	30.00	1.00	3.4%	Non-Statutory
Community casual 12hr Hire	Per 12 hour hire	Taxable	565.00	588.00	23.00	4.1%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%	
<b>(Individual Smaller Rooms) Senior Citizens Centres, Dorney Recreation Centre and Templestowe Memorial Supper Room</b>							
Bond Casual/Regular Hire	Per hire	Non-Taxable	100.00	130.00	30.00	30.0%	Non-Statutory
Casual Hire Commercial/Private	Per hour	Taxable	49.00	50.00	1.00	2.0%	Non-Statutory
Casual Hire Community	Per hour	Taxable	34.00	35.00	1.00	2.9%	Non-Statutory
Regular Hire Commercial	Per hour	Taxable	29.00	30.00	1.00	3.4%	Non-Statutory
Regular Hire Community	Per hour	Taxable	24.00	25.00	1.00	4.2%	Non-Statutory
<b>The Pines Learning Centre (Function Room)</b>							
Bond Casual Hire	Per hire	Non-Taxable	500.00	500.00	-	0.0%	Non-Statutory
Bond Regular Hire	Per hire	Non-Taxable	300.00	300.00	-	0.0%	Non-Statutory
Casual Hire Commercial	Per hour	Taxable	199.00	207.00	8.00	4.0%	Non-Statutory
Casual Hire Community/Private	Per hour	Taxable	116.00	118.00	2.00	1.7%	Non-Statutory
Regular Hire Commercial	Per hour	Taxable	52.00	53.00	1.00	1.9%	Non-Statutory
Regular Hire Community	Per hour	Taxable	38.00	39.00	1.00	2.6%	Non-Statutory
<b>(Smaller Rooms) Pines Learning Centre</b>							
Bond Casual/Regular Hire	Per hire	Non-Taxable	100.00	130.00	30.00	30.0%	Non-Statutory
Casual Hire Commercial	Per hour	Taxable	56.00	58.00	2.00	3.6%	Non-Statutory
Casual Hire Community/Private	Per hour	Taxable	50.00	51.00	1.00	2.0%	Non-Statutory
Regular Hire Commercial	Per hour	Taxable	42.00	43.00	1.00	2.4%	Non-Statutory
Regular Hire Community	Per hour	Taxable	31.00	32.00	1.00	3.2%	Non-Statutory
<b>Building and Room Hire - Weekdays</b>							
Manningham Function Centre Council Chambers	Mon - Fri per hour	Taxable	108.00	112.00	4.00	3.7%	Non-Statutory
Manningham Function Centre Heide Room	Mon - Fri per hour	Taxable	92.00	96.00	4.00	4.3%	Non-Statutory
Manningham Function Centre Room 1 - Casual Hire Commercial	Mon - Fri 6.00am to 5.00pm per hour	Taxable	189.00	197.00	8.00	4.2%	Non-Statutory
Manningham Function Centre Room 1 - Casual Hire Community	Mon - Thurs 6.00am to 11.00pm per hour Fri - 6.00am to 5.00pm per hour (Friday times updated)	Taxable	111.00	113.00	2.00	1.8%	Non-Statutory
Manningham Function Centre Room 2 - Casual Hire Commercial	Mon - Fri 6.00am to 5.00pm per hour	Taxable	166.00	170.00	4.00	2.4%	Non-Statutory
Manningham Function Centre Room 2 - Casual Hire Community	Mon - Thurs 6.00am to 11.00pm per hour Fri - 6.00am to 5.00pm per hour (Friday times updated)	Taxable	100.00	101.00	1.00	1.0%	Non-Statutory
Manningham Function Centre Room 3 - Casual Hire Commercial	Mon - Fri 6.00am to 5.00pm per hour	Taxable	135.00	135.00	-	0.0%	Non-Statutory
Manningham Function Centre Room 3 - Casual Hire Community	Mon - Thurs 6.00am to 11.00pm per hour Fri - 6.00am to 5.00pm per hour (Friday times updated)	Taxable	82.00	82.00	-	0.0%	Non-Statutory
Manningham Function Centre Rooms 1 and 2 - Casual Hire Commercial	Mon - Thur 5.00pm to 12.00am per hour	Taxable	288.00	288.00	-	0.0%	Non-Statutory



Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%	
Manningham Function Centre Rooms 1 and 2 - Casual Hire Community	Mon - Thurs 6.00am to 11.00pm per hour Fri - 6.00am to 5.00pm per hour (Friday times updated)	Taxable	172.00	172.00	-	0.0%	Non-Statutory
Manningham Function Centre Rooms 2 and 3 - Casual Hire Commercial	Casual Hire Commercial Mon - Thurs 6.00am to 11.00pm per hour Fri - 6.00am to 5.00pm per hour (Friday times updated)	Taxable	189.00	189.00	-	0.0%	Non-Statutory
Manningham Function Centre Rooms 2 and 3 - Casual Hire Community	Mon - Thurs 6.00am to 11.00pm per hour Fri - 6.00am to 5.00pm per hour (Friday times updated)	Taxable	113.00	113.00	-	0.0%	Non-Statutory
Manningham Function Centre Rooms 1, 2 and 3 - Casual Hire Commercial	Mon- Thur 5.00pm to 12.00am per hour	Taxable	444.00	444.00	-	0.0%	Non-Statutory
Manningham Function Centre Rooms 1, 2 and 3 - Casual Hire Community	Mon - Thurs 6.00am to 11.00pm per hour Fri - 6.00am to 5.00pm per hour (Friday times updated)	Taxable	266.00	266.00	-	0.0%	Non-Statutory
Manningham Function Centre	Friday - 5pm - 12.00am	Taxable	5,000.00	5,000.00	-	0.0%	Non-Statutory
Manningham Function Centre	Saturday rate	Taxable	5,000.00	5,000.00	-	0.0%	Non-Statutory
Manningham Function Centre	Sunday rate	Taxable	4,000.00	4,000.00	-	0.0%	Non-Statutory
<b>Aged and Disability Support Services</b>							
<b>Food Services</b>							
<b>Meals on Wheels</b>							
3 course meals (delivered) - Packaged Clients FULL COST	Per meal	Taxable	38.40	38.40	-	0.0%	Non-Statutory
Meals on Wheels	Per meal (Low rate)	Non-Taxable	11.50	11.50	-	0.0%	Non-Statutory
	Per meal (Medium rate)	Non-Taxable	23.90	23.90	-	0.0%	Non-Statutory
	Per meal (High rate)	Non-Taxable	35.90	35.90	-	0.0%	Non-Statutory
<b>General Home Care</b>							
General Home Care	Per hour (Low rate)	Non-Taxable	8.70	8.70	-	0.0%	Non-Statutory
	Per hour (Medium rate)	Non-Taxable	19.00	19.00	-	0.0%	Non-Statutory
	Per hour (High rate)	Non-Taxable	50.70	50.70	-	0.0%	Non-Statutory
<b>Personal Care Service</b>							
Personal Care Service	Per hour (Low rate)	Non-Taxable	6.70	6.70	-	0.0%	Non-Statutory
	Per hour (Medium rate)	Non-Taxable	12.30	12.30	-	0.0%	Non-Statutory
	Per hour (High rate)	Non-Taxable	50.70	50.70	-	0.0%	Non-Statutory
<b>Respite Care Service</b>							
Respite Care Service	Per hour (Low rate)	Non-Taxable	5.50	5.50	-	0.0%	Non-Statutory
	Per hour (Medium rate)	Non-Taxable	8.70	8.70	-	0.0%	Non-Statutory
	Per hour (High rate)	Non-Taxable	50.70	50.70	-	0.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%	
<b>Assisted Transport (Shopping, Social Support or Planned Activity Groups)</b>							
One return trip	Per day	Non-Taxable	6.70	6.70	-	0.0%	Non-Statutory
<b>Social Support &amp; Planned Activity Group Sessional Rates</b>							
Fee depends on nature of activity and whether it is remote or face to face; group or individual	Per activity	Non-Taxable	5.20	5.20	-	0.0%	Non-Statutory
	Per activity	Non-Taxable	6.20	6.20	-	0.0%	Non-Statutory
	Per activity	Non-Taxable	8.00	8.00	-	0.0%	Non-Statutory
	Per Activity	Non-Taxable	12.30	12.30	-	0.0%	Non-Statutory
	Per activity	Non-Taxable	17.70	17.70	-	0.0%	Non-Statutory
<b>Sustainable Futures</b>							
<b>Miscellaneous Works Permit</b>							
<b>Reserve Crossing Deposit</b>							
Minimum	Per request	Non-Taxable	150.00	156.00	6.00	4.0%	Non-Statutory
Maximum	Per request	Non-Taxable	150.00	156.00	6.00	4.0%	Non-Statutory
<b>Waste</b>							
<b>Residential Service</b>							
Waste Service Charge - 80 litre Garbage, 240 litre Recycle and 240 litre Garden Waste	Annual	Non-Taxable	309.50	322.00	12.50	4.0%	Non-Statutory
Upsize to 120 litre Garbage	Annual	Non-Taxable	94.70	98.50	3.80	4.0%	Non-Statutory
Upsize to 360 litre Recycle	Annual	Non-Taxable	45.00	47.00	2.00	4.4%	Non-Statutory
Upsize to 240 litre Garbage	Annual	Non-Taxable	335.90	349.50	13.60	4.0%	Non-Statutory
Upsize to 240 litre Garbage with discount	Annual	Non-Taxable	167.95	174.50	6.55	3.9%	Non-Statutory
Additional 80 litre Garbage	Annual	Non-Taxable	205.40	213.50	8.10	3.9%	Non-Statutory
Additional 120 litre Garbage	Annual	Non-Taxable	241.20	250.50	9.30	3.9%	Non-Statutory
Additional 240 litre Recycle	Annual	Non-Taxable	88.00	91.50	3.50	4.0%	Non-Statutory
Additional 360 litre Recycle	Annual	Non-Taxable	133.50	139.00	5.50	4.1%	Non-Statutory
Additional 120 litre Garden	Annual	Non-Taxable	116.40	121.00	4.60	4.0%	Non-Statutory
Additional 240 litre Garden	Annual	Non-Taxable	145.40	151.50	6.10	4.2%	Non-Statutory
Domestic Change Bin fee	Per request	Non-Taxable	68.30	71.00	2.70	4.0%	Non-Statutory
<b>Special Accommodation</b>							
Waste VS Waste Donvale RV	Annual	Non-Taxable	218.40	227.00	8.60	3.9%	Non-Statutory
Waste SB Waste Brooklea	Annual	Non-Taxable	1,784.30	1,856.00	71.70	4.0%	Non-Statutory
Waste SA Waste Alexandra Gard	Annual	Non-Taxable	2,293.60	2,385.30	91.70	4.0%	Non-Statutory
Waste WA Waste Applewood	Annual	Non-Taxable	208.60	217.00	8.40	4.0%	Non-Statutory
Waste VR Waste Roseville RV	Annual	Non-Taxable	301.70	313.50	11.80	3.9%	Non-Statutory
Waste VP Waste Pinetree RV	Annual	Non-Taxable	234.90	244.50	9.60	4.1%	Non-Statutory
Waste VT Waste Templestowe RV	Annual	Non-Taxable	201.80	210.00	8.20	4.1%	Non-Statutory
Waste SG Waste Greenslopes	Annual	Non-Taxable	2,968.90	3,088.00	119.10	4.0%	Non-Statutory
Waste RM Waste Templestowe Manor	Annual	Non-Taxable	175.40	182.50	7.10	4.0%	Non-Statutory
Waste 2MAL Waste 2 Malcolm Crescent Doncaster	Annual	Non-Taxable	309.50	322.00	12.50	4.0%	Non-Statutory
Waste 28MIT Waste 28-30 Mitcham Road Donvale	Annual	Non-Taxable	309.50	322.00	12.50	4.0%	Non-Statutory
Waste 1BELL Waste 1 Bellevue Avenue Doncaster East	Annual	Non-Taxable	309.50	322.00	12.50	4.0%	Non-Statutory
Waste 8CLAY Waste 8 Clay Drive Doncaster	Annual	Non-Taxable	309.50	322.00	12.50	4.0%	Non-Statutory
Waste 46BLK Waste 46 Blackburn Road	Annual	Non-Taxable	309.50	322.00	12.50	4.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase /	Increase /	
			\$	\$	(Decrease)	(Decrease)	
					\$	%	
<b>MC²</b>							
MC²-Café	Annual	Non-Taxable	1,393.60	1,449.00	55.40	4.0%	Non-Statutory
MC²-Interact Australia	Annual	Non-Taxable	77.10	80.00	2.90	3.8%	Non-Statutory
MC²-YMCA	Annual	Non-Taxable	103.50	107.50	4.00	3.9%	Non-Statutory
MC²-Doncare	Annual	Non-Taxable	739.00	768.50	29.50	4.0%	Non-Statutory
MC²-Chinese Community Services	Annual	Non-Taxable	256.20	266.00	9.80	3.8%	Non-Statutory
MC²-Doncaster Kindergarten	Annual	Non-Taxable	246.30	256.50	10.20	4.1%	Non-Statutory
MC²-Manningham Community Health	Annual	Non-Taxable	135.10	140.50	5.40	4.0%	Non-Statutory
MC²-Library	Annual	Non-Taxable	3,014.40	3,135.00	120.60	4.0%	Non-Statutory
<b>Commercial Waste Services</b>							
Commercial Waste Disposal - 240 litre	Annual	Non-Taxable	604.00	628.00	24.00	4.0%	Non-Statutory
Additional Commercial Waste Disposal - 240 litre	Annual	Non-Taxable	754.50	784.50	30.00	4.0%	Non-Statutory
<b>Infrastructure &amp; City Projects</b>							
<b>Buildings, Drainage, Roads and Crossings</b>							
Building over easement	Application	Non-Taxable	252.60	270.00	17.40	6.9%	Statutory
Easements, Build Over Easement Preparation Fee	Application	Non-Taxable	1,032.70	1,074.00	41.30	4.0%	Statutory
Land/Road closure	Application	Non-Taxable	119.60	125.00	5.40	4.5%	Statutory
Legal points of discharge Application and Consent	Application	Non-Taxable	149.90	157.00	7.10	4.7%	Statutory
OSD system and Drainage plan approval Amendments to approved plans	Application	Non-Taxable		Range between \$312 to \$860			Non-Statutory
OSD system and Drainage plan approval Drainage Plan Fee	Application	Non-Taxable		Range between \$550 to \$1,250			Non-Statutory
OSD system and Drainage plan approval Recurring inspection fee	Application	Non-Taxable	153.40	160.00	6.60	4.3%	Non-Statutory
Subdivision development work Plan checking 0.75% of value	Application	Non-Taxable	POA	POA			Statutory
Subdivision development work Supervision 2.5% of value	Application	Non-Taxable	POA	POA			Statutory
Flood level Application for flood level information	Application	Non-Taxable	TBA	TBA			Statutory
Work Zones Application to create a Work Zone in front of a development site	Application	Non-Taxable	451.90	470.00	18.10	4.0%	Non-Statutory
Flood Level Consent Report and Consent	Application	Non-Taxable	300.00	312.00	12.00	4.0%	Statutory
<b>Miscellaneous Works Permit</b>							
<b>Works Within Road Reserves - Other than minor works</b>							
Over 50kph speed limit - conducted on any part of the roadway, shoulder or pathway	Application	Non-Taxable	659.00	685.40	26.40	4.0%	Statutory
Over 50kph speed limit -not conducted on any part of the roadway, shoulder or pathway	Application	Non-Taxable	359.00	373.40	14.40	4.0%	Statutory
Not more than 50kph speed limit - conducted on any part of the roadway, shoulder or pathway	Application	Non-Taxable	354.00	368.20	14.20	4.0%	Statutory
Not more than 50kph speed limit - conducted on any part of the roadway, shoulder or pathway	Application	Non-Taxable	92.00	95.70	3.70	4.0%	Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	2023/24	Fee	Fee	Basis of Fee
			Fee Inc GST	Fee Inc GST	Increase / (Decrease)	Increase / (Decrease)	
			\$	\$	\$	%	
<b>Works Within Road Reserves - Minor works</b>							
Conducted on any part of the roadway, shoulder or pathway	Application	Non-Taxable	354.00	368.20	14.20	4.0%	Statutory
Not conducted on any part of the roadway, shoulder or pathway	Application	Non-Taxable	354.00	368.20	14.20	4.0%	Statutory
<b>Traffic Management Plan</b>							
Plan checking	Application	Non-Taxable	102.00	150.00	48.00	47.1%	Non-Statutory
<b>Asset Protection</b>							
<b>Asset Protection Permit</b>							
Developments where the value of the work is less than or equal to \$1M	Application	Non-Taxable	408.00	425.00	17.00	4.2%	Non-Statutory
Developments where the value of the work is greater than \$1M	Application	Non-Taxable		-	-		Non-Statutory
<b>Hoarding Permit</b>							
Including an occupancy charge of \$6 per m <sup>2</sup> per week capped at \$422 per week. Where occupation is less than 7 days a minimum charge of \$200 will apply.	Application	Non-Taxable	429.00	450.00	21.00	4.9%	Non-Statutory
<b>Engineering Works</b>							
<b>Vehicle Crossing Permit</b>							
Inspection of vehicle crossing	Application	Non-Taxable	303.00	315.00	12.00	4.0%	Non-Statutory
<b>Vehicle crossing permit (reinspection)</b>							
Reinspection (per return visit) of vehicle crossing	Application	Non-Taxable	175.00	182.00	7.00	4.0%	Non-Statutory
<b>Works and Drainage Permit</b>							
Minor works within road reserve or Easement by contractors, etc.	Application	Non-Taxable	356.00	370.00	14.00	3.9%	Non-Statutory

## Manningham Council

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